Because the administration of college affairs is complex, an obvious need exists for a printed guide of operations. The Howard County Junior College District, as a comprehensive community college unit, can most efficiently and effectively accomplish its stated purpose with united effort if all employees understand the policies and procedures.

Nothing in this handbook is a guarantee of continued employment nor does it constitute an employment contract. This handbook disavows any representations to the contrary made by anyone other than representations in writing by authorized administrative personnel. The Howard County Junior College District reserves the right to change the provisions of this handbook at any time. Every attempt has been made to address all matters requiring policy. However, ever-changing federal and state laws are foundational in the operation of the college district and will take priority.

ACCREDITATION:

Howard College is accredited by the Southern Association of Colleges and Schools Commission on Colleges to award associate degrees. Contact the Commission on Colleges at 1866 Southern Lane, Decatur, GA 30033-4097, or call (404) 679-4500 for questions about the accreditation of Howard College.

The Howard County Junior College District does not discriminate on the basis of race, color, national origin, sex, disability, age, religion, veteran status, or any other legally protected status in educational programs, activities, admission, or employment practices. The following position has been designated to handle inquiries regarding the non-discrimination policies:

Director of Human Resources
1001 Birdwell Lane
Big Spring, TX 79720
(432) 264-5100
VISION, MISSION, MOTTO

Vision
To be a leader in education...for learning, for earning, for life!

Mission
As one unified district, Howard College builds communities through quality, innovative education for lifelong learning.

Howard College primarily serves the communities of its taxing district of Howard County and the twelve other counties in its service area (Coke, Kimble, Martin, Concho, Menard, Dawson, Schleicher, Glasscock, Sterling, Irion, Sutton, Tom Green) as well as the deaf and hard-of-hearing community in its state-legislated responsibility for the SouthWest College for the Deaf. Students who choose to attend the college district from places outside of the taxing district and service area are integrated into the college community. Howard College offers career technical/workforce and academic courses for certificates and associate degrees, continuing education, remedial and compensatory education consistent with open-admission policies. Appropriate student services are also provided. Howard College strives to enhance economic, community, cultural, and personal development across the service area through appropriate partnerships and services in meeting its public service mission. As a community college, research is not included in the mission of Howard College. However, exploration of innovative teaching and student development practices to enhance learning is supported and expected.

Motto
Howard College...for Learning, for Earning, for Life!

Values
An institution working together to

- Focus on those we serve;
- Provide quality innovative instruction and services leading to successful outcomes;
- Utilize effective and efficient processes, policies and procedures;
- Build a culture of personal and institutional integrity and accountability;
- Foster an environment of high academic standards, exceptional performance and service by all; and
- Value the individual employee.
The Howard County Junior College District was created by a county-wide vote on November 17, 1945, with 87% of the voters in favor. It was the first county-wide district created in the state of Texas. Seven representative citizens of Howard County (Robert T. Piner, Dr. P. W. Malone, Mrs. J. E. Brigham, L. H. Thomas, A. J. Stallings, Leroy Echols and Otis Grafa) were elected on that same ballot to serve as a Board of Trustees with Robert Piner as president. The Board was given the authority to levy a tax in Howard County at a rate not to exceed $0.20 cents on the $100 dollar valuation of all taxable property in Howard County for maintenance and bonds. On that same ballot the Board was also authorized to issue bonds in the amount of $200,000 for the construction and/or equipment of school buildings and/or the acquisition of sites in Howard County.

In March 1946 E. C. Dodd was appointed the first president of the college named Howard County Junior College. From the creation of the college district to the first day of the session on September 30, 1946, there were approximately ten months to assemble a faculty and staff to lead the new institution. The fall semester enrollment was 148 students. The college was first housed in the hospital unit of the former Big Spring Army Air Force Bombardier School, two and one-half miles west of the center of downtown Big Spring. Twenty-nine temporary army buildings located on land leased from the city of Big Spring for ten years were obtained from the government at a cost of $6,955.75.

On July 26, 1947, voters raised the tax cap for the college district to $0.50 cents on the $100 dollar valuation. The college was admitted to full membership in the Association of Texas Colleges which gave full validity to the transfer of credits to other colleges in the state. In 1948 Horace Garrett would be selected for the board position vacated by Mrs. Brigham’s resignation and Charles Adams would fill the position of A. J. Stallings who elected not to run for reelection. In January of 1949 a parcel of one hundred acres of land was purchased on the southeast side of Big Spring. In November of that same year the voters floated an additional bond issue of $350,000 to supplement the original issue. In 1950 contracts were awarded for the construction of the administration/classroom building (now Old Main), an auditorium, a gymnasium and a science wing (now the East Annex of Old Main) at a cost of $550,000. On September 12, 1951, the college moved to its current location in Big Spring which included the new construction plus some temporary structures for a student union building and shops. Of specific note on August 30, the trustees adopted a resolution admitting “all qualified applicants regardless of race, creed, or color.” The following year Dr. W.A. Hunt was appointed the second president of Howard County Junior College and the municipal airport was reactivated as Webb Air Force Base.

On April 30, 1955 the taxpayers of Howard County once again authorized the issuance of bonds in the amount of $600,000 for the purpose of construction and equipment of buildings and any additional sites and raised the tax cap to $0.60 cents. That same year Howard County Junior College was granted membership to the Southern Association of Colleges and Schools. In 1956 the south wing of the administration building for science (now the South Annex of Old Main), music building, practical arts building and greenhouse were constructed and the gymnasium was enlarged due to the popularity of the growing Jayhawks athletic program. In addition Howard County Junior College and the Big Spring Independent School District entered into a Memorandum of Understanding for the construction of a football/track stadium with a seating capacity of ten thousand and a privately-owned television studio and tower would be constructed on the campus as well. A new student union building made possible by a grant from the Dora Roberts Foundation was constructed in 1958 but the old structure originally from the military base would remain and be used for the language department and nurse training, art and then finally as a child care center until 2004 when it was demolished to make way for new construction. Dormitories for men and women plus some mechanical buildings would then be constructed in 1959 through revenue bonds.

With the addition of the new structures, Howard College athletics would grow and the track program would achieve National Championships in 1961, 1962, 1963 and 1967. A tax bond issue of $500,000 would provide funds for the Anthony Hunt Library and a math/science building (now the P.W. Malone Center for Arts and Sciences) that would be constructed in 1967. In 1970 the applied science building was completed and named after the late Horace Garrett due to his major role in obtaining this building. A Texas Education Agency grant of $400,000 was received and matched with local funds of $369,231.
In 1972 Howard College began offering classes in Lamesa, located 45 miles north of Big Spring, at the request of its citizens. A building provided by Dawson County has been used since that time. In 1973 Dr. Thomas Salter was appointed the third president of Howard College. This same year the college acquired a 137-acre site in Martin County, near Stanton, Texas, from the federal government to be used as an agricultural research and demonstration center with an additional 138.39 acres acquired in 1978. In addition the college offered its first class in San Angelo located 87 miles south of Big Spring at Goodfellow Air Force Base. And then in 1974 Howard County Junior College was renamed Howard College and the mascot name was shortened to Hawks.

Dr. Charles Hays was appointed the fourth president of the college in 1975. And then on June 19, 1975, the voters approved a bond election in the amount of $1,500,000 for a multipurpose facility for the college and community and to increase the tax cap to $0.70. In 1976 a major long-range master landscaping and beautification plan funded in part by the Dora Roberts Foundation, Dorothy Garrett, Sue Garrett Partee, Dr. P.W. Malone and the Big Spring Tourist Development Council would commence and then be updated in 1992 and 2006. In 1977 Webb Air Force Base closed which eliminated 2,825 jobs and a local payroll of $170 million. The total impact was a loss of 7,000 residents which had a significant impact on the college. The college would begin an outreach program to the region. In 1979 the 90,000 square foot coliseum would open with a seating capacity of 6,500 at a cost of $2.5 million funded through the tax bonds and private donations from Dorothy Garrett and Sue Garrett Partee.

With the closure of Webb Air Force Base, local leaders strategically planned the usage of the old base which resulted in the establishment of a federal prison camp and eventually the SouthWest College for the Deaf (SWCD) in the new 66,000 square foot hospital unit constructed in 1974 prior to the base closure. In the spring of 1979, steps were initiated to study the feasibility of establishing a self-contained post-secondary program uniquely designed for deaf and hard of hearing students as part of the Howard County Junior College District. Due to the efforts of the trustees, Dr. Hays and other college administrators, deaf leaders such as Dr. Doug Burke who had a vision for this type of institution and Fred Maddux, local parent of a deaf child, SWCD was first created by the college and began offering classes on August 25, 1980. On May 14, 1981 the state legislature recognized SWCD for funding purposes and placed it under the direct control and management of the board of trustees of the college district as a postsecondary educational institution providing instruction for hearing-impaired students preparing for a career or for enrollment in a senior college or university. SWCD was the only self-contained community college-type educational option for students in the country. Properties deeded to the college by the federal Department of Education from the base would provide the initial administrative office/classroom (now the Douglas J. Burke Education and Administration Building), dormitory and student union building structures on a 57 acre tract of land. The rattlesnake was chosen as the mascot since it is considered to be deaf and is found in the Southwest.

In July of 1980, Howard College assumed operation of a vocational nursing program from the San Angelo Independent School District located in Tom Green County. Due to interest in real estate and law enforcement as well, classes would begin in September and be offered in a leased space on Loop 306. In 1981 a vocational building would be constructed on the Big Spring site funded in part by the Dora Roberts Foundation. During the early eighties due to the revitalization of the baseball program and rodeo program, the baseball field on campus funded in part by Jack Barber and named in his honor and a rodeo arena and livestock pens on 20 acres three miles east of Big Spring were constructed. In addition vocational training classes would be initiated at the federal and private prisons located in the counties of Howard and Concho. In 1985 Dr. Bob Riley was appointed the fifth president of the college. Over the next few years a major HVAC project would be completed on the Big Spring site funded by the Dora Roberts Foundation. Due to continued enrollment growth in San Angelo, the site would relocate to new leased space on Vanderventer Drive in 1987 and then again to a space on Executive Drive in 1989. In the early 90’s, additional space would be leased near Executive Drive for the Allied Health program.

In 1990 the original dorms on the Big Spring site were enlarged through revenue bonds and the women’s dorm was named after the late Ann Garrett Turner. The gymnasium was remodeled and named the Harold Davis Fitness Center. The following year the baseball team won the national championship and Dr. Cheryl T. Sparks was appointed the sixth president in 1992.
Senate Bill 397 was passed by the state legislature in 1993 resulting in service areas for the community colleges in Texas. The college district service area would expand from Howard County to include the counties of Dawson, Martin, Glasscock, Sterling, Coke, Tom Green, Concho, Irion, Schleicher, Sutton, Menard and Kimble. The rural service area includes 28 independent school districts including Big Spring, Coahoma, Forsan, Sands, Dawson, Lamesa, Klondike, O’Donnell, Grady, Stanton, Sands, Glasscock, Sterling City, Robert Lee, Bronte, Water Valley, Grape Creek-Pulliam, Miles, San Angelo, Veribest, Wall, Christoval, Paint Rock, Eden, Irion, Schleicher, Sonora, Menard, and Junction. Howard College courses for which students receive both high school and college credit are offered at most of these school districts. Twenty acres of land were added to the original 100 acres of land for the Big Spring site during this time period.

Funding from the state of Texas provided for the construction of a new residential complex on the SWCD campus in 1998 which would be named after former faculty member Beatrice Burke and former administrator the late Dr. Bob Mehan. That same year private funding was secured for the construction of new distance learning classrooms that would connect the Big Spring, Lamesa, San Angelo and SWCD sites and provide connectivity to school districts in the service area in a project called WINGS funded by Marie Hall. During that same time, the Virtual College of Texas (VCT), a collaboration of all Texas public two-year colleges, was created by the Texas Association of Community Colleges to facilitate sharing of distance learning courses among member colleges. Presidents of VCT member colleges developed the host-provider model upon which VCT operations rest and defined the principles of VCT’s organization and management. A three-year pilot project was launched in the fall semester of 1998. Concluding a successful pilot, VCT was established as an ongoing service beginning with the 2001 fall semester. Howard College hosts and provides a large number of VCT courses each semester. Due to this technology, Howard College was able to collaborate with the University of Texas at El Paso and of the Permian Basin to provide coursework at the bachelor and master levels in Howard College facilities.

As the new century dawned in 2000, major changes would begin for the Howard County Junior College District. Howard College would be designated as an Hispanic-serving institution (HSI) and be the recipient of several federal grants to enhance its technology and services to students in the region. The addition of online courses would dramatically increase and contribute to the growing enrollment. State funding would provide for the construction of an activity center and renovation of an original dorm space for a diagnostic center on the SWCD site in 2000 and the renovation of another previous military base structure for a student union building in 2002 which would be named the Maddux Student Union Building. In 2008 the SWCD Technical Training Center would be completed. The SWCD athletic program would be initiated with the establishment of a basketball program.

In 2000 the San Angelo site would expand to a new location at the West Texas Training Center which was the former Levi Straus building that had been donated to the city of San Angelo. Through the efforts of leaders in San Angelo, this 24,450 square feet building would provide much-needed space for Howard College. By 2007, a build-out would be completed to support the growing numbers of students and additional leased space of 16,000 square feet would be acquired at St. John’s Hospital to provide classrooms for the allied health programs. In July 2009, an additional 2,406 square feet was leased and 8,360 square feet was added in 2011. Due to rapid growth, master plans to accommodate future growth were under consideration in 2010.

In 2002 the softball field was constructed and named Foundation Field on the Big Spring site funded largely by the Dora Roberts Foundation as the softball program flourished. In December 2002, the original auditorium and first child care center were demolished in preparation for a new fine arts facility. In 2003 Howard College would be selected to participate in the Rural Community College Initiative as one of 46 community/tribal colleges throughout the U.S. to be a part of the Ford Foundation initiative to study the impact of the community colleges in rural areas. During this same time period, Howard College brokered educational opportunity by arrangement with Lubbock Christian University for students to complete a bachelors degree while attending class at Howard College. In 2004, through the generosity of Marie Hall, the original greenhouse was renovated and an addition was added to house a new child care center named Howard Cottage. A new greenhouse was also constructed. The Hall Center for the Arts was then completed in 2006 again through the generous support of Marie Hall. In 2006, The Meadows Foundation provided the majority of funding for a state of the art playground/outdoor classroom for Howard Cottage.
On May 12, 2007, Howard County citizens approved a $21,625,000 tax bond for renovation, construction and equipment of school buildings for the Big Spring site. Some of the early buildings were repurposed during this three-year project. A major renovation program of the residence halls funded by revenue bonds would be completed in the summer of 2010 as well. In addition the vocational building would be revitalized through previous and current partnerships of the Dora Roberts Foundation, Big Spring Economic Development Corporation, Texas Workforce Commission and the Boys Club of Big Spring and would be named the Don McKinney Career Technical Education Center. During this same decade, the baseball team won the national championship in 2009 with a national historic record of 63-1. In 2010 the men’s basketball team won the national championship and the rodeo program would have the NIRA All-Around Cowboy and Rookie of the Year.

The current decade has continued to see much change in the college district due to historic enrollment growth peaking at 5,052 in the fall of 2011. The bond project on the Big Spring site was completed in 2011 and celebrated on September 30, which was the 65th Anniversary of the first day of class in the college district. On this day we also celebrated the naming of the Charles O. Warren Center for Community Service and the Stan and Sue Partee Residential Complex. In addition the streets of the campus were renamed after the seven original board members. Through the generosity of the G.C. Broughton, Jr. Foundation, an Ag Complex was constructed in a three-phase project consisting of an open-air pavilion, show barn and classroom building and was completed in 2013. This unique facility partners the college agriculture program and the county extension program. In addition the coliseum floor was upgraded with the completion of the Sonic Floor donated by Mike and Sheila Abusaab of Abusaab Companies, the Jirous Foundation and the Winters Family Foundation. The dental hygiene program received a grant from the F. Marie Hall Foundation for the renovation of space to house a state-of-the-art simulated dental laboratory that was completed in 2014. In 2014 demolition of the television station and tower constructed in 1956 was completed changing the skyscape of Howard College and the Big Spring area. A detention/retention pond project is underway in the same area to provide for storm water runoff diversion to local neighborhoods.

Due to significant enrollment growth on the SWCD site, a temporary manufactured home park supported by the Howard College SWCD Foundation was established in 2011 and named Foundation Park. Construction is almost complete for the initial structures in SWCD Village which will provide additional student housing in cottage-type structures specially-designed for the deaf and hard-of-hearing students. This project has been funded by private donations and the Permian Basin Area Foundation.

To address continued enrollment growth in San Angelo, the San Angelo site also acquired additional space in this current decade with the ISD bond project that funded the construction of a 16,512 square foot workforce training building in 2010 at the West Texas Training Center site shared by the college and the school district. In 2014, academic and student services buildings totaling 45,000 square feet were added to the WTTC San Angelo site funded through $10.5 million in revenue bonds, $2.5 million in San Angelo reserves, and $1 million from the San Angelo Area Health Foundation representing the first college-owned space in San Angelo. The Howard College San Angelo Foundation provided additional funds for equipment. Both foundations have participated in the private funding of renovation projects and equipment purchases for the San Angelo site in recent years.

On November 17, 2015 Howard College celebrated the 70th anniversary of the creation of the college district. On September 30, 2016, Howard College will celebrate the 70th anniversary of the first day of class. Due to declining revenue from the state over several years and recent declining enrollment after historic growth in the beginning of this new decade, Howard College trustees set a tax rate over the rollback tax rate in August of 2015. That action resulted in a petition being circulated in Howard County which accumulated enough valid signatures to call for a rollback election. As economic conditions were becoming concerning due to falling oil prices and increasing property values, the rollback election was held on January 19, 2016. Sixty percent of the voters voted against the rollback so the tax rate was affirmed as well as the college's role in the community.

From its inception the college district has been focused on serving its students and communities. Current Board of Trustees members John Freeman, chairman; Maxwell Barr, vice-chairman; Adrian Calvio, secretary-treasurer; Michael Flores, Murray Murphy, Adriel Saldivar and Ryan Williams will insure this continued focus with the public trust foremost in their stewardship. Decades have passed, buildings have been constructed, renovated and demolished due to the generosity of taxpayers and major
donors plus instructional and technological changes have been made. However, the primary vision and mission of the Howard County Junior College District have not changed. The current motto, “Howard College…for Learning, for Earning, for Life!” captures its lifelong institutional spirit of serving the citizens of this area in the past, the present and in the future as we near the decade of 2020.

**Former and Current Trustees Years of Service**

<table>
<thead>
<tr>
<th>Name</th>
<th>Years of Service</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mrs. J.E. Brigham</td>
<td>1945-1948</td>
</tr>
<tr>
<td>Leroy Echols</td>
<td>1945-1954</td>
</tr>
<tr>
<td>Otis Grafa</td>
<td>1945-1952</td>
</tr>
<tr>
<td>Dr. P.W. Malone</td>
<td>1945-1998</td>
</tr>
<tr>
<td>R.T. Piner</td>
<td>1945-1952</td>
</tr>
<tr>
<td>A.J. Stallings</td>
<td>1945-1948</td>
</tr>
<tr>
<td>L.H. Thomas</td>
<td>1945-1953</td>
</tr>
<tr>
<td>Horace Garrett</td>
<td>1947-1967</td>
</tr>
<tr>
<td>Charles M. Adams</td>
<td>1948-1954</td>
</tr>
<tr>
<td>J.A. Coffee</td>
<td>1952-1971</td>
</tr>
<tr>
<td>Edgar Phillips</td>
<td>1952-1956</td>
</tr>
<tr>
<td>K.H. McGibbon</td>
<td>1953-1980</td>
</tr>
<tr>
<td>W.T. Barber</td>
<td>1954-1972</td>
</tr>
<tr>
<td>Dr. C.W. Deats</td>
<td>1954-1963</td>
</tr>
<tr>
<td>Paul Adams</td>
<td>1956-1973</td>
</tr>
<tr>
<td>Dr. Charles Warren</td>
<td>1963-2015</td>
</tr>
<tr>
<td>Harold Davis</td>
<td>1971-2008</td>
</tr>
<tr>
<td>Jimmy Taylor</td>
<td>1972-1980</td>
</tr>
<tr>
<td>Donald B. McKinney</td>
<td>1972-2008</td>
</tr>
<tr>
<td>James Barr</td>
<td>1975-1994</td>
</tr>
<tr>
<td>Curtis Mullins</td>
<td>1980-1992</td>
</tr>
<tr>
<td>George D. Weeks</td>
<td>1980-1982</td>
</tr>
<tr>
<td>Louis Stallings</td>
<td>1981-1984</td>
</tr>
<tr>
<td>David Gomez</td>
<td>1985-1991</td>
</tr>
<tr>
<td>Adrian Randle</td>
<td>1992-2004</td>
</tr>
<tr>
<td>Robert W. Ethridge</td>
<td>1994-2001</td>
</tr>
<tr>
<td>Michael Flores</td>
<td>1995-</td>
</tr>
<tr>
<td>Sue Partee</td>
<td>1998-2000</td>
</tr>
<tr>
<td>Dr. John Freeman</td>
<td>2000-</td>
</tr>
<tr>
<td>Marie Ethridge</td>
<td>2001-2015</td>
</tr>
<tr>
<td>Murray Murphy</td>
<td>2004-2016</td>
</tr>
<tr>
<td>Larry McLellan</td>
<td>2008-2013</td>
</tr>
<tr>
<td>Maxwell Barr</td>
<td>2009-</td>
</tr>
<tr>
<td>Adrian Calvío</td>
<td>2013-</td>
</tr>
<tr>
<td>Adriel Saldivar</td>
<td>2015-2016</td>
</tr>
<tr>
<td>Ryan Williams</td>
<td>2015-2018</td>
</tr>
<tr>
<td>Mark Morgan</td>
<td>2016-</td>
</tr>
<tr>
<td>Patricia Bennett</td>
<td>2016-</td>
</tr>
<tr>
<td>Emma Krabill</td>
<td>2018-</td>
</tr>
</tbody>
</table>
Membership Associations

- Accreditation Commission for Education in Nursing, Inc.
- American Association of Community Colleges
- American Dental Educators Association
- American Dental Hygienist Association
- Association of Community College Trustees
- Big Spring Main Street
- Community College Association of Texas Trustees
- National Junior College Athletic Association
- National League for Nursing
- Organization for Associate Degree Nursing
- Permian Basin Regional Planning Commission
- Ports to Plains
- Rural Community College Alliance
- Southern Association of Colleges and Schools Commission on Colleges
- Southern Association of Community, Junior, and Technical Colleges
- Texas Association of Community Colleges
- Texas Association of Community College Chief Student Affairs Administrators
- Texas Association of Community College Business Officers
- Texas Association of Community College Foundations
- Texas Association of Community College Human Resource Professionals
- Texas Association of Deans and Directors of Professional Nursing Programs
- Texas Association of Student Financial Aid Administrators
- Texas Association of Collegiate Registrars and Admissions Officers
- Texas Association of School Boards
- Texas Community College Teachers Association
- Western Junior College Athletic Conference
- Chambers of Commerce in Big Spring, Lamesa, and San Angelo
## TABLE OF CONTENTS

### GUIDING PRINCIPLES
- Ethics and Philosophy .......................................................... 1.1
- Non-Discrimination/Harassment ........................................... 1.2
- Americans with Disabilities Act/Accommodation ..................... 1.3
- Crime Awareness and Site Security Policy ............................... 1.4
- Nepotism ............................................................................ 1.5
- Tobacco Use/eCigarette Use .................................................. 1.6
- Alcohol and Drug Prevention .................................................. 1.7
- Working Conditions/Grievances and Appeals Procedure ............ 1.8
- Employee Signed Communication Requirements and Expectations 1.9
- Health and Safety .................................................................. 1.10
- Child Abuse Reporting and Training ....................................... 1.11
- FERPA ............................................................................... 1.12
- Fraud Responsibility ............................................................... 1.13

### ORGANIZATIONAL STRUCTURE
- Board, Administrative Organization, and Organizational Charts ........................................ 2.1
- Cabinet and Councils: Committees ........................................... 2.2

### INSTITUTIONAL EFFECTIVENESS AND ADVANCEMENT
- Planning and Evaluation, Institutional Research and Quality Enhancement Plan .................. 3.1
- Avenues of Communication ...................................................... 3.2
- Community Relations ............................................................... 3.3
- Emergency/Urgent Notifications ............................................. 3.4

### BUSINESS AND OPERATING POLICIES AND PROCEDURES
- Departmental Budgeting and Purchasing for Supplies and Equipment ..................................... 4.1
- Travel .................................................................................. 4.2
- Intellectual Property ............................................................... 4.3
- College Facilities, Equipment, Maintenance, and Usage ....................................................... 4.4
- Key Control/Key Allocation Policy ........................................... 4.5
- Scheduling of College Facilities .............................................. 4.6
- Communication Device Notification Service, Usage, Provision and Fees ............................... 4.7
- Information Technology Resources and Acceptable Use ..................................................... 4.8
- Policies and Procedures for Fund Raising ............................................................................. 4.9
- Donation Acceptance ............................................................... 4.10
- Solicitation ........................................................................... 4.12
- Identity Theft Protection ........................................................... 4.13
- Surplus Property Disposal ....................................................... 4.14
- Substantive Change ................................................................ 4.15
- Records Management ............................................................. 4.16
- Credit Card Processing ............................................................ 4.17
- Concealed Carry of Handguns on Campus .................................... 4.18
- Closed Circuit Television Monitoring ......................................... 4.19

### RELATIONSHIP OF FULL-TIME EMPLOYEE TO COLLEGE
- Guidelines for Recruiting, Screening, and Hiring Personnel; Recommendations of Current or Former Employees and/or Verification of Employment ........................................ 5.1
- Salary Determination and Distribution ................................................................................. 5.2
- Benefits ............................................................................... 5.3
- Additional Education and Certification ............................................................................... 5.4
- Leaves of Absence .................................................................. 5.5
- Evaluations, Promotion, Transfer and Reassignments ......................................................... 5.6

### RELATIONSHIP OF FACULTY TO COLLEGE
- Provisional Letters of Employment/Non-Contract Employment/Summer and Mini Ltr of Intent/Contracts .............................................................. 6.1
- Duties and Responsibilities of a Faculty Member ................................................................. 6.2
- Professional Growth and Development .............................................................................. 6.3
- Resignations, Administrative Leave, Disciplinary Action, Dismissal, Grievance Procedures, Non-Reappointment, and Faculty Retrenchment ........................................ 6.4
- Evaluation ............................................................................. 6.5
- Faculty Teaching Load/Summer Pay .................................................................................... 6.6
- Oral and Written Communication Proficiency ...................................................................... 6.7
TABLE OF CONTENTS (Continued)

Faculty Rank and Professor Emeritus .......................................................... 6.8
Tenure ............................................................................................................ 6.9
Academic Freedom and Responsibilities ....................................................... 6.10
Curriculum or Degree Revisions .................................................................... 6.11
Semester Scheduling ..................................................................................... 6.12
Course Management ..................................................................................... 6.13
Educational Support Services ......................................................................... 6.14
Student Services ........................................................................................... 6.15
Online Course Development and Review ...................................................... 6.16

RELATIONSHIP OF NON-EXEMPT EMPLOYEES TO COLLEGE

<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Probationary Period/Letter of Employment</td>
<td>7.1</td>
</tr>
<tr>
<td>Duties and Responsibilities of Non-Exempt Employees</td>
<td>7.2</td>
</tr>
<tr>
<td>Professional Growth and Development</td>
<td>7.3</td>
</tr>
<tr>
<td>Resignation, Administrative Leave, Disciplinary Action, Dismissals,</td>
<td>7.4</td>
</tr>
<tr>
<td>Appeals and Layoffs</td>
<td></td>
</tr>
<tr>
<td>Definition, Classification, Pay and Rest Periods</td>
<td>7.5</td>
</tr>
</tbody>
</table>

RELATIONSHIP OF EXEMPT EMPLOYEES TO COLLEGE

<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Provisional Letters of Employment/Non-Contract Employment/Contracts</td>
<td>8.1</td>
</tr>
<tr>
<td>Duties and Responsibilities of Professional Employees</td>
<td>8.2</td>
</tr>
<tr>
<td>Professional Growth and Development</td>
<td>8.3</td>
</tr>
<tr>
<td>Resignation, Administrative Leave, Disciplinary Action, Dismissals,</td>
<td>8.4</td>
</tr>
<tr>
<td>Grievance Procedure, Non-Reappointment and Retrenchment</td>
<td></td>
</tr>
</tbody>
</table>

RELATIONSHIP OF PART-TIME EMPLOYEES TO COLLEGE

<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hiring</td>
<td>9.1</td>
</tr>
<tr>
<td>Definition/Compensation for Non-Faculty</td>
<td>9.2</td>
</tr>
<tr>
<td>Duties and Responsibilities for Non-Faculty</td>
<td>9.3</td>
</tr>
<tr>
<td>Part-Time Faculty Definition/Appointment and Workload/Compensation for</td>
<td>9.4</td>
</tr>
<tr>
<td>Part-Time Faculty</td>
<td></td>
</tr>
<tr>
<td>Absence Procedure</td>
<td>9.5</td>
</tr>
<tr>
<td>Duties and Responsibilities for Part-Time Faculty</td>
<td>9.6</td>
</tr>
<tr>
<td>Professional Growth and Development/Faculty Meetings</td>
<td>9.7</td>
</tr>
</tbody>
</table>

APPENDIX

<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grievance Procedures</td>
<td>i</td>
</tr>
<tr>
<td>Safety Awards Program</td>
<td>ii</td>
</tr>
<tr>
<td>Policy Governing Meetings of the Board of Trustees</td>
<td>iii</td>
</tr>
<tr>
<td>Faculty Senate Constitution</td>
<td>iv</td>
</tr>
<tr>
<td>HCJCD Summer Camp Policy</td>
<td>v</td>
</tr>
<tr>
<td>G. C. Broughton Jr. Agriculture Complex Rental Schedule</td>
<td>vi</td>
</tr>
<tr>
<td>Dorothy Garrett Coliseum Rate Schedule</td>
<td>vii</td>
</tr>
<tr>
<td>Hall Center Rate Schedule</td>
<td>viii</td>
</tr>
<tr>
<td>Facilities Rental Schedule (Big Spring, SWCD, WTTC)</td>
<td>ix</td>
</tr>
<tr>
<td>Policy Governing Public Requests for College Documents</td>
<td>x</td>
</tr>
<tr>
<td>Charges for Public Records</td>
<td>xi</td>
</tr>
<tr>
<td>Faculty Salary Schedule</td>
<td>xii</td>
</tr>
<tr>
<td>Non-Exempt Salary Schedule</td>
<td>xiii</td>
</tr>
<tr>
<td>Exempt Salary Schedule</td>
<td>ivx</td>
</tr>
<tr>
<td>Interpreter Salary Schedule</td>
<td>xv</td>
</tr>
<tr>
<td>Administrative Salary Schedule</td>
<td>xvi</td>
</tr>
<tr>
<td>CEO Salary Schedule</td>
<td>xvii</td>
</tr>
<tr>
<td>Guide for Course Approval for Salary Increments</td>
<td>xviii</td>
</tr>
<tr>
<td>Part-Time Faculty Pay</td>
<td>xix</td>
</tr>
<tr>
<td>Broadbanding</td>
<td>xx</td>
</tr>
<tr>
<td>Student Academic Grade Appeals</td>
<td>xxi</td>
</tr>
</tbody>
</table>
GUIDING PRINCIPLES
ETHICS AND PHILOSOPHY

It is the policy of Howard College to adhere to the highest ethical standards in carrying out its mission within the spirit and letter of federal law and regulations, state law and regulations, local ordinances, national and regional accrediting regulations, and the policies of the college district. This policy applies to all members of the college community including the Board of Trustees, college employees, and students.

Howard College accepts its responsibilities to those it serves and will meet those responsibilities with balance, fairness, accountability, and ethical integrity. The implementation of this responsibility will be carried out by its Board of Trustees, college employees, and students accordingly.

No employee or board member will accept goods or services in exchange for employment or personal gain. Advertising items of nominal value are allowed. If an individual has questions concerning the acceptance of a gift, please contact the President’s office for guidance.

Howard College believes that education is the primary purpose of the institution and that the programs and services of the college should be available to all citizens who are able to benefit from them. The college is committed to excellence in carrying out its purpose of education and in the efficient and effective use of its resources in meeting the educational needs of its students and the community.

The college seeks to treat each person of the college community as a unique individual and provide a positive, encouraging, and success-oriented environment. College policies that promote and protect the rights and development of each individual in the college community will be enforced; this includes freedom from harassment, including sexual harassment, and freedom to develop as a student and/or college employee.
It is the policy of the college to provide an educational and working environment for its students and employees that is free from any form of discrimination, harassment or violence. The college prohibits discrimination or harassment of all forms including, but not limited to, sexual discrimination, sexual violence, and sexual harassment. The college shall exercise reasonable care to prevent and promptly correct discriminating, harassing or violent behavior. The college also prohibits retaliation against anyone for reporting discriminating, harassing or violent behavior or for participating in investigations.

**DISCRIMINATION**

The college prohibits discrimination, including harassment, on the basis of race, color, national origin, gender, disability, age, sexual orientation, religion, veteran status, or any other legally protected status in educational programs, activities, admission, or employment practices. College policies that promote and protect the rights and development of each individual in the college community are enforced.

**HARASSMENT**

Prohibited harassment of an employee is defined as physical, verbal, or nonverbal conduct based on an employee’s race, color, national origin, gender, disability, age, sexual orientation, religion, veteran status or any other basis prohibited by law, when the conduct is so severe, persistent, or pervasive that the conduct:

1. Has the purpose or effect of unreasonably interfering with the employee’s work performance;
2. Creates an intimidating, threatening, hostile, or offensive work environment; or
3. Otherwise adversely affects the employee’s performance, environment, or employment opportunities.

**EXAMPLES OF HARASSMENT**

Examples of prohibited harassment include, but are not limited to, offensive or derogatory language directed at another person’s religious beliefs or practices, accent, skin color, gender identity, or need for workplace accommodation; threatening or intimidating conduct; offensive jokes, name calling, slurs, or rumors; physical aggression or assault; display of graffiti or printed material promoting racial, ethnic, or other stereotypes; or other types of aggressive conduct such as theft or damage to property.

**SEXUAL HARASSMENT**

Sexual harassment is a form of discrimination. The college forbids employees or students from engaging in conduct that constitutes sexual harassment of employees or students. It is the goal of the college to provide a work and learning environment that is free of any form of objectionable, disrespectful or inappropriate conduct or communication of a sexual nature. Sexual harassment will not be tolerated and is prohibited by law. A simple rule to follow is IF IN DOUBT, DO NOT DO IT.

A. **Sexual Harassment**

   Sexual harassment is a form of sex discrimination defined as unwelcome sexual advances, requests for sexual favors, and other verbal, non-verbal or physical conduct of a sexual nature when
   
   1. Submission to such conduct is made explicitly or implicitly a term or condition of an individual's employment;
   2. Submission to or rejection of such conduct is used as a basis for employment decisions affecting an individual; or
   3. Such conduct has the purpose or effect of unreasonably interfering with an individual's work performance or creating an intimidating, threatening, hostile, or offensive work environment.

**Examples of Sexual Harassment**

Such conduct includes but is not limited to
1. Physical assault;
2. Direct or implied threats that submission to sexual advances will be a condition of employment, work status, or letters of recommendation;
3. Direct propositions of a sexual nature;
4. A pattern of conduct intended to discomfort or humiliate, or both, that includes one or more of the following:
   a. Comments of a sexual nature;
   b. Sexually explicit statements, questions, jokes, pictures, or anecdotes;
   c. Unnecessary touching, patting, hugging, or brushing against a person's body;
   d. Remarks of a sexual nature about a person's clothing or body; or
   e. Remarks about sexual activity or speculations about previous sexual experience.
B. Sexual Harassment of Students

Sexual harassment of students by employees is strictly prohibited and, in addition to the conduct described above, may include such activities as engaging in sexually-oriented conversations for purposes of sexual gratification, contacting students to solicit inappropriate social relationships, physical contact that would reasonably be construed as sexual in nature, and enticing or threatening students to engage in sexual behavior in exchange for grades, recommendations, or other school-related benefit. Sexual harassment of students is conduct that is so severe, pervasive, and objectively offensive that it can be said to deprive the victim of access to the educational opportunities or benefits provided by the college.

C. Isolated and Inadvertent Offenses

Employees of the college who, without establishing a pattern of doing so, engage in isolated conduct of the kind described above or who exhibit a pattern of engaging in such conduct but fail to realize that their actions discomfort or humiliate tend to demonstrate insensitivity that necessitates remedial measures. When employees become aware that such activities are occurring in their areas, they should report the circumstances to their immediate supervisor. The supervisor shall then contact the Director of Human Resources and the offending employee(s) will be counseled to help them understand the harm they are doing.

If an employee continues to engage in the conduct described above, the employee will be deemed to have engaged in a pattern of conduct intended to discomfort or humiliate others and appropriate action will be taken.

D. Matters Involving Sexually Explicit Material

The college provides instruction and other services to members of the community involving matters of varying natures. Occasionally, the college will be engaged to provide services in a matter that may include sexually-explicit materials or of a sexually-explicit nature. Such services could include but are not limited to services and courses offered in anatomy, art, sociology, literature, counseling, parenting, nursing, and other allied health areas. Work involving such matters for members of the community is not considered a form of sexual harassment. Such work, when reasonably necessary, is considered a part of an employee’s job function and should be conducted in a professional and ethical manner. In the event a particular matter involving sexually-explicit materials is so offensive as to impair an employee’s work performance, then the employee should bring the matter to the attention of his or her immediate supervisor. The supervisor will make an effort to reasonably accommodate the employee, subject to the requirements of the college, ethical considerations, and availability of other employees possessing sufficient knowledge and expertise to provide services consistent with the standards required by the college.

SEXUAL VIOLENCE/ASSAULT

The college does not tolerate, and therefore prohibits, sexual assault, dating violence, domestic violence, and stalking. Such conduct violates the values and principles of the institution and disrupts the learning and working environment for students, faculty, staff and community members. Any attempt to commit an act identified in this policy, as well as assisting or willfully encouraging any such act, is considered a violation of this policy.

Dating violence: Violence committed by a person who is or has been in a social relationship of a romantic or intimate nature with the victim. The existence of such a relationship shall be determined based on the reporting party’s statement and with consideration of the following factors: the length of the relationship, the type of relationship, and the frequency of the interaction between the persons involved in the relationship. Dating violence includes, but is not limited to, sexual or physical abuse or the threat of such abuse. Dating violence does not include acts covered under the definition of domestic violence.

Domestic violence: Domestic violence is a felony or misdemeanor crime of violence committed a) by a current or former spouse or intimate partner of the victim; b) by a person with whom the victim shares a child in common; c) by a person who is cohabitating with, or has cohabitated with the victim as a spouse or intimate partner; d) by a person similarly situated to a spouse of the victim under the domestic or family violence laws of Texas; e) by any other person against an adult or youth victim who is protected from that person’s acts under the domestic or family violence laws of Texas.

Sexual Assault: A sex offense that meets the definition of rape, fondling, incest, or statutory rape.

Stalking: Engaging in a course of conduct directed at a specific person that would cause a reasonable person to a) fear for the person’s safety or the safety of others, or b) suffer substantial emotional distress. A course of conduct means two or more acts including, but not limited to, acts in which the stalker directly, indirectly, or through third parties, by any action, method, device or means, follows, monitors, observes, surveils, threatens, or communicates to or about a person or interferes with a person’s property.
REPORTING A VIOLATION

The college strongly encourages the prompt reporting of prohibited conduct covered by this policy. Delays in reporting can greatly limit the college’s ability to stop the alleged conduct, collect evidence and/or take effective action against individuals accused of violating this policy. Any person may report an alleged violation of this policy whether or not the person is affected by the conduct or action. Any employee who becomes aware that a student or employee is being victimized by a college employee or student is required to report the alleged violation to the Director of Human Resources.

If a required report or a report by a third party (not a complainant) is made, the accused and the complainant will be notified of the report.

After an incident of sexual assault, dating violence, domestic violence and/or stalking, the victim should consider seeking medical attention and/or law enforcement assistance as soon as possible in order to preserve any evidence.

INITIATING A COMPLAINT

Informal Complaints:
1. At the complainant’s option, an informal complaint may be made to the Director of Human Resources. Information disclosed is confidential and will only be disclosed on a ‘need to know’ basis.
2. The Director of Human Resources will provide the complainant with the options available.
3. The accused will not be informed of the complaint without the consent of the complainant unless the conduct reported is so sufficiently severe or pervasive that the college believes it must investigate the complaint.
4. One of the goals of the informal complaint process is to resolve less serious matters in an efficient and effective manner.

Formal Complaints

Grievance procedures for addressing formal complaints by an employee against another employee or trustee or by an employee against a student can be found in the Appendix.

IMPROPER REPORTS

An employee who intentionally makes a false claim, offers false statements, or refuses to cooperate with a college investigation regarding harassment or discrimination is subject to appropriate discipline.

RETALIATION

The college prohibits retaliation against any individual who makes a claim alleging to have experienced discrimination or harassment, or an individual who, in good faith, makes a report, serves as a witness, or otherwise participates in an investigation.

DISSEMINATION OF INFORMATION AND TRAINING

1. New employees will be informed of the location of the Employee Handbook and, specifically, this policy.
2. Employees are required to complete training online each year. Each employee will receive an email with a link to the training. Emails are sent to the employee’s college email address.
AMERICANS WITH DISABILITIES ACT

It is the policy of the Howard County Junior College District to comply with the requirements of the Americans with Disabilities Act (ADA) unless such action shall pose an undue burden or would result in a fundamental alteration of programs of the district. Individuals requesting assistance under the letter or spirit of the ADA should contact the district ADA Coordinator.

REASONABLE MODIFICATION

Howard College, pursuant to section 504 of the Rehabilitation Act, will make every effort to provide “reasonable modification” in policies, practices, or procedures when the modifications are necessary to avoid discrimination on the basis of disability. The college is not required to take any action that it can demonstrate would result in a fundamental alteration in the nature of a service, program, or activity or in undue financial and administrative burdens. The decision that compliance would result in such alteration or burdens must be made by the president or designee after considering all resources available for use in the funding and operation of the service, program, or activity and must be accompanied by a written statement of the reasons for reaching that conclusion.

The ADA does not require a public entity to permit an individual to participate in or benefit from the services, programs, or activities of the public entity when that individual poses a direct threat to the health or safety of others. “Direct threat” means a significant risk to the health or safety of others that cannot be eliminated by a modification of policies, practices, or procedures, or by the provision of auxiliary aids or services as provided below.

In determining whether an individual poses a direct threat to the health or safety of others, a public entity must make an individualized assessment, based on reasonable judgment that relies on current medical knowledge or on the best available objective evidence, to ascertain:

1. The nature, duration, and severity of the risk;
2. The probability that the potential injury will actually occur; and
3. Whether reasonable modifications of policies, practices, or procedures or the provision of auxiliary aids or services will mitigate the risk.

Coordinators

The following positions are designated ADA Coordinators for the college:
Dean of Student Services/SWCD site – District ADA Coordinator
Director of Human Resources – Employee Coordinator
Chief Facilities Operations Officer – Facilities Coordinator
Student Success Specialist – Student Coordinator/Big Spring/Lamesa
Academic Advisor – Student Coordinator/San Angelo
Student Success Specialist – Student Coordinator

SERVICE AND LIVE-IN ASSISTANCE ANIMALS

The college seeks to accommodate persons with disabilities who demonstrate the necessity of a service animal and will follow the regulations as detailed in the Americans with Disabilities Act (ADA). It also recognizes the importance of assistance animals for certain employees with qualifying disabilities who reside in campus housing.

Employees will follow the same guidelines as students. Please refer to the policy in the Student Handbook, page 93 at the following link:

CRIME AWARENESS AND SITE SECURITY POLICY

Howard College strives to maintain a safe and secure environment in which to work and study. Howard College is concerned about the protection of persons and property. The institution cannot, however, guarantee the absolute safety of any one individual. Personal safety must begin with the individual. Howard College provides a number of safety services, programs, and policies (see appendix for safety awards program). Employees, students, and visitors can create a safe environment for the entire site by working together.

Howard College strongly encourages employees, students, and others to report criminal actions and emergencies that occur at any site. Reports should be made to security personnel and to the appropriate administrative office (Executive Dean at each site and Director, Lamesa). Persons who are victims of crimes, as well as persons who are witnesses to crimes, will greatly enhance the success of the institution's actions by reporting incidents promptly.

Howard College sites are monitored by security personnel who may or may not commissioned as peace officers. Each site has working relationships with local law enforcement agencies whereby all disturbances, criminal activities, and suspicious activities are reported to local law enforcement authorities.

THREATS

Howard College recognizes the high cost of violent incidents and the disruptive effect they have on employees and productivity. Personal harassment (including stalking), abusive behavior, and violence are not tolerated in this workplace.

A. Threats (including those made by mail, over the telephone, by fax, or by email), intimidation, and acts of violence, with or without the presence of a weapon, will not be tolerated at Howard College. Reported violations of this policy will be investigated, documented, and may result in disciplinary actions up to and including immediate suspension (with or without pay) and/or dismissal, and the filing of appropriate criminal charges.

B. All employees, regardless of position, are responsible for the immediate reporting of any threats received, witnessed, or communicated to them. Employees should also report unusual or threatening behavior, even though it may not be in the form of a direct threat, when such behavior makes the employee(s) fearful for their continued safety or the safety of others. Reportable threats include those made by co-workers, students, or outsiders entering the workplace - such as spouse, job applicants, etc. Employees must make such reports regardless of the relationship of the employee to the person who initiated the threat or behavior. Reports should be made immediately, without fear of retaliation, to a supervisor, personnel management, or to any member of Howard College administration. Howard College administration must immediately report all incidents of threatening behavior to the Chief Facilities Operations Officer for Howard College or designee.

C. There is not anything in this policy that relieves a supervisor or manager from taking immediate action when the safety or security of employees is threatened and time is crucial. Such action may include a call to local law enforcement, suspension (with or without pay), or the temporary separation of employees in the workplace. This policy does not replace routine management actions such as counseling, reprimands, or changes in work assignments, as applicable. This policy is intended for those cases of immediate and/or continuing inappropriate action(s) or threat(s) including those where normal management and personnel actions have been ineffective and the possibility of violence is such that local law enforcement and others need to be involved.

D. Following a serious threat or an act of violence in the workplace, employees, witnesses, and families often suffer from stress-related ailments such as depression, anger, headaches, and continued fear. Howard College, through a group of administrators identified as the Crisis Management Team, will provide debriefing teams, counseling, and support as needed to those affected. These actions, provided within a 24 to 72 hour period following the traumatic event, will help to minimize the impact of an incident and prevent further violence.

Brochures are published and made available, via the Howard College web page and by hard copy that give more information concerning security services, crime prevention, general safety, and security on and off site. In compliance with the Campus Crime Awareness and Campus Security Act of 1990, Howard College makes descriptions of policies related to site security and statistics concerning specific types of crimes accessible to all current students and employees and to applicants for enrollment and employment through its website. Additionally, sex offender information is available on the https://records.txdps.state.tx.us/sexoffender website. This web site is the official Internet source for Sex Offender Registration information. The Sex Offender Registration open record information is extracted from the DPS Sex Offender Registration Database. The DPS maintains files based on registration information submitted by criminal justice agencies and represents a statewide source of information on sex offenders required by law to register. For additional information on Sex Offenders please contact the Student Services Office at each site.
SEX OFFENDER REGISTRATION

Not later than the later of the seventh day after the date on which the person begins to work or the first date the applicable authority by policy allows the person to register, a person required to register under Code of Criminal Procedure Chapter 62 who is employed or carries on a vocation at a public or private institution of higher education in this state shall report that fact to:

1. The authority for site security for that institution; or
2. If an authority for site security for that institution does not exist the local law enforcement authority of:
   a. The municipality in which the institution is located; or
   b. The county in which the institution is located, if the institution is not located in a municipality.

The person described above shall provide the authority for site security or the local law enforcement authority all information the person is required to provide under Code of Criminal Procedure 62.051(c). The person shall notify the authority for site security or the local law enforcement authority not later than the seventh day after the date of termination of the person’s status as a worker at the institution.

The authority for site security or the local law enforcement authority shall promptly forward to the administrative office of the institution any information received from the person under Code of Criminal Procedure 62.153 and any information received from the Texas Department of Public Safety under Code of Criminal Procedure 62.005.

This section does not impose the requirements of public notification or notification to public or private primary or secondary schools on:

a. An authority for site security; or
b. A local law enforcement authority, if those requirements relate to a person about whom the authority is not otherwise required by Code of Criminal Procedure Chapter 62 to make notifications.
### EMPLOYEE HANDBOOK

<table>
<thead>
<tr>
<th>TYPE: Guiding Principles</th>
<th>ADOPTION DATE: October 26, 2015 Revised</th>
</tr>
</thead>
<tbody>
<tr>
<td>TITLE: Nepotism</td>
<td>EFFECTIVE DATE: Immediately</td>
</tr>
<tr>
<td>POLICY NUMBER: 1.5</td>
<td>PAGE NUMBER: 1 of 3</td>
</tr>
</tbody>
</table>

1. **TRUSTEE RELATION**
   Definition: In this policy the term “appoint” includes appointing, confirming the appointment of, and voting to appoint or confirm the appointment of a person.

   A. **NEPOTISM PROHIBITED**
      Except as provided by this policy, a Trustee may not appoint a person to a position that is to be directly or indirectly compensated from public funds or fees of office if:
      1. The person is related to the Trustee by blood (consanguinity) within the third degree or by marriage (affinity) within the second degree [see below]; or
      2. The Trustee holds the appointment or confirmation authority as a member of the board and the person is related to another member of the board by blood or marriage within a prohibited degree.

   B. **INDEPENDENT CONTRACTOR**
      The Board shall not hire an individual, whether the employee is hired as an individual or an independent contractor. Atty. Gen. Op. DM-76 (1992)

   C. **COMPENSATION OF PROHIBITED EMPLOYEE**
      A Trustee may not approve an account or draw or authorize the drawing of a warrant or order to pay the compensation of an ineligible person if the official knows the person is ineligible. Gov't Code 573.083

   D. **CONSANGUINITY**
      The nepotism provisions apply to relationships within the third degree by consanguinity (related by blood). Two persons are related to each other by consanguinity if one is a descendant of the other or if they share a common ancestor. An adopted child is considered to be a child of the adoptive parents. Gov't Code 573.002, 573.022
      The degree of relationship by consanguinity between a person and his or her descendant is determined by the number of generations that separate them. An individual's relatives within the third degree by consanguinity are the individual's:
      1. Parent or child (first degree);
      2. Brother, sister, grandparent, or grandchild (second degree);
      3. Great-grandparent, great-grandchild, aunt or uncle (who is a sibling of a parent of the person), nephew or niece (who is a child of a brother or sister of the person) (third degree).
      Gov't Code 573.023
      There is no distinction under the nepotism statute between half-blood and full-blood relations. Thus, half-blood relationships fall within the same degree as those of the full-blood. Atty. Gen. Op. LO-90-30 (1990)

   E. **AFFINITY**
      The nepotism provisions apply to relationships within the second degree by affinity (related by marriage). Two persons are related to each other by affinity if they are married to each other or if the spouse of one of the persons is related by consanguinity to the other person. Divorce or the death of a spouse terminates the relationships by affinity created by that marriage unless a child of the marriage is living, in which case the marriage is considered to continue as long as a child of that marriage lives. Gov't Code 573.024
      A husband and wife are related to each other in the first degree by affinity. For other relationships, the degree of relationship by affinity is the same as the degree of the underlying relationship by consanguinity. For example, if two persons are related to each other in the second degree by consanguinity, the spouse of one of the persons is related to the other person in the second degree by affinity.
      A person’s relatives within the second degree by affinity are:
      1. Anyone related by consanguinity to the person’s spouse within the first or second degree; or
      2. The spouse of anyone related to the person by consanguinity within the first or second degree.
      Gov't Code 573.025
F. EFFECT OF TRUSTEE RESIGNATION

All Trustees shall continue to perform the duties of their offices until their successors shall be duly qualified, i.e. sworn in. Until the vacancy created by a Trustee’s resignation is filled by a successor, the Trustee continues to serve and have the duties and powers of office, and a relative within a prohibited degree of relationship is barred from employment.  


G. CONTINUOUS EMPLOYMENT EXCEPTION

The nepotism prohibitions described in this policy shall not apply to the appointment of an individual to a position if the individual is employed in the position immediately before the election or appointment of the Trustee to whom the individual is related in a prohibited degree and that prior employment is continuous for at least:

1. Thirty days, if the Trustee is appointed; or
2. Six months, if the Trustee is elected.  

Gov’t Code 573.062(a)

If an employee continues in a position under this exception, the Trustee who is related to the employee in a prohibited degree shall not participate in any deliberation or voting on the appointment, reappointment, employment, re-employment, change in status, compensation, or dismissal of the employee, if the action applies only to the employee and is not taken regarding a bona fide class or category of employee.

Gov’t Code 573.062(b)

A “change in status” includes a reassignment within an organization, whether or not a change in salary level accompanies the reassignment.  


For an action to be “taken with respect to a bona fide category of employees”, the officeholder’s action must be based on objective criteria, which do not allow for the preference of discretion of the officeholder.  


H. TRADING

A Trustee may not appoint a person to a position in which the person’s services are under the Trustee’s direction or control and that is to be compensated directly or indirectly from public funds or fees of office if:

1. The person is related to another Trustee within the prohibited degree; and
2. The appointment would be carried out in whole or in partial consideration for the other Trustee’s appointing a person who is related to the Trustee within a prohibited degree.  

Gov’t Code 573.044

I. FEDERAL FUNDS

The rules against nepotism apply to employees paid with public funds, regardless of the source of those funds. Thus, the rules apply in the case of a teacher paid with funds from a federal grant.  


J. PENALTIES

An individual who violates the nepotism prohibitions shall be removed from his or her position.  

Tex. Gov’t Code 573.081, 573.082.

An individual who violates Government Code 573.041 (Prohibition on Trustees), 573.062(b) (see CONTINUOUS EMPLOYMENT EXCEPTION, above) or 573.083 (see COMPENSATION OF PROHIBITED EMPLOYEE, above) commits an offense involving official misconduct.  

Gov’t Code 573.084
2. EMPLOYMENT OF RELATIVES

Withstanding the above restrictions, the college permits the employment of relatives within the scope of the following policy. Relatives are defined by this policy to include relationships to the third degree of consanguinity and second degree of affinity. All employees (full-time and part-time), excluding part-time temporary of the college, as well as consultants and contractual individuals will be in accordance with the following:

1. No employee can be hired to work within the “chain of command” or in a reporting or supervisory/management relationship of a relative such that one relative’s work responsibilities, salary, or career progress could be influenced by the other relative.
2. Employees may not participate in professional review or decisions such as the hiring, promotion, retention, and sole contractual arrangements of a relative prohibited by this policy.
3. Immediate supervision of one employee by a related employee in a prohibited relationship will not be allowed.
4. When the marriage of two individuals places either of them or one of their relatives as defined by this policy in conflict with this policy, the supervisory relationship will be addressed so that there is no familial influence.
5. It may be that other personal relationships equate to a relative-type relationship such that an objective and equitable supervisory decision is not possible; in all such cases, the President shall be consulted to ensure consistency with the spirit and intent of this policy.

A. CONTINUOUS EMPLOYEE EXCEPTION/PROMOTIONS AND EMPLOYMENTS OF SUPERVISORS

The nepotism prohibitions described in this policy shall not apply to the renewal of an individual currently employed by the college if the individual is employed in the position immediately before the promotion or employment of an individual with supervisory responsibilities in a "chain of command" to whom the individual is related in a prohibited degree, and that prior employment is continuous for at least six months before the date of the promotion or 30 days before the date of employment.

If a person continues in a position under this exception, the supervisor who is related to the employee shall not participate in any deliberation or voting on the appointment, reappointment, employment, re-employment, change in status, compensation, or dismissal of the employee, if the action applies only to the employee and is not taken regarding a bonafide class or category of employee.

Through the promotion or appointment of an individual to a supervisory position, there can be no immediate supervision in a prohibited relationship.

B. EXCEPTIONS

Exceptions to this policy are allowed with the approval of the President if it is in the best interest of the college. Exceptions recommended by the President relative to cabinet members must be approved by the Board.

C. RELATION TO COLLEGE PRESIDENT

There are no exceptions as provided in this policy relative to the employment of prohibited relatives of the college President.
SMOKING OR OTHER USE OF TOBACCO PRODUCTS AND USE OF ELECTRONIC CIGARETTE DEVICES IS PROHIBITED IN ALL HOWARD COUNTY JUNIOR COLLEGE DISTRICT FACILITIES AND VEHICLES. Individuals must not smoke or use other tobacco products within twenty (20) feet of doorways and entrances to buildings and within fifty (50) feet of day care facilities. Prohibited products and devices include, but are not limited to, cigarettes, cigars, pipes, smokeless tobacco, e-cigarettes, personal vaporizers, electronic nicotine delivery systems, and tobacco-like products. All materials used for smoking in designated smoking areas, including cigarette butts and matches, should be disposed of in appropriate containers.

On sites where smoking areas are provided, individuals must make reasonable effort to use these areas for tobacco users.

Faculty is expected to enforce the no tobacco rule/no e-cigarette rule in the classroom/lab as a courtesy to colleagues and students. The faculty is encouraged to include this information in the syllabus/class handout. All employees are expected to help enforce the no tobacco rule/no e-cigarette rule in non-classroom areas, facilities, and vehicles. College employees that see violations should ask the person or persons in violation to move; to extinguish their smoking materials/electronic devices; or to leave the facility or vehicle. Non-compliance with the request should be reported to the appropriate administrator.
Howard College is committed to maintaining an alcohol- and drug-free environment and will not tolerate the use of alcohol and illegal drugs in the workplace, at college-related or college-sanctioned activities on or off college property. Employees, who use or are under the influence of alcohol or illegal drugs as defined by the Texas Controlled Substances Act during working hours, may be terminated.

Searches and Alcohol and Drug Testing
Non-investigatory searches in the workplace including accessing an employee’s desk, file cabinets, work area, or college-owned technology to obtain information needed for usual business purposes may occur when an employee is unavailable. Therefore, employees are hereby notified that they have no legitimate expectation of privacy in those places. In addition, the college reserves the right to conduct searches when there is reasonable cause to believe a search will uncover evidence of work-related misconduct. Such an investigatory search may include drug and alcohol testing if the suspected violation relates to drug or alcohol use. The college may require an employee to submit to a drug or alcohol test, search the employee, the employee's personal items, and work areas including college-owned technology resources, lockers, and vehicles. If an employee refuses to submit any search, they may be terminated.

Level 3 security positions will be tested pre-employment and on an annual basis.

Employees Required to Have a Commercial Driver’s License.
Any employee whose duties require a commercial driver’s license (CDL) is subject to drug and alcohol testing. Employees who primarily perform duties other than driving are subject to testing requirements if their duties include driving a commercial motor vehicle.

Drug testing will be conducted before an individual assumes driving responsibilities. Alcohol and drug tests will be conducted when reasonable suspicion exists and at random. Testing may be conducted following accidents.
The college strives to maintain wholesome motivational working conditions. These conditions are met through amity and unity of purpose among employees. In the event of disagreements over working relationships, work conditions, employment practices, or interpretation of policies, employees may express grievances and seek solutions to resolve matters. This action should be taken as quickly as possible after issues arise, or within 10 college working days after issue occurs.

GRIEVANCE AND APPEALS PROCEDURE

The procedure for processing grievances is as follows:

1. The employee/complainant should first talk to his/her supervisor. Should an employee/complainant feel after oral discussion with his/her supervisor that a resolution has not been reached, the employee should present the facts in writing to the next level of supervision in the chain of command. At this point in the process, this level supervisor should share the written grievance with his/her supervisor, the Human Resources Director, and the highest level administrator in this area of reporting. The supervisor receiving the written grievance will respond in writing within ten (10) college working days.

2. Should the employee/complainant decide that the reply of this level supervisor is unsatisfactory, the matter may be taken to the next level of supervision. This individual will also respond to the employee/complainant within ten (10) college working days.

3. When the matter reaches the cabinet level position for resolution, this individual will also respond in writing to the employee/complainant within ten (10) college working days.

4. In the event that the matter is not resolved at the cabinet level, the employee/complainant may file a notice of appeal to the college president within ten (10) college working days after receipt of the cabinet member’s decision.

5. Upon the receipt of the notice of appeal, the college president makes the final decision on the matter within ten (10) college working days or as soon as possible based on the complexity of the matter, taking into account number of issues and availability of included parties.
PHILOSOPHY

Meaningful and understandable communication among students, staff, families and other consumers is a critical component in creating positive and healthy learning and living environments at Howard College, particularly at the Southwest College for the Deaf (SWCD) site. Signed communication (American Sign Language) is an integral part of the communication environment at the HC-SWCD site.

Each HC-SWCD employee can be a valuable resource for enhancing the quality and quantity of visual communication and, as such, the college assumes responsibility for providing each HC-SWCD employee the opportunity to develop and strengthen their signed communication proficiency. The desired outcomes of this policy are excellence in classroom discourse, full linguistic participation by employees in all aspects of campus life, and continued and ongoing growth of employee’s sign language proficiency and competence. Staff sign language development is an ongoing process that promotes continuous learning and skill development regardless of an employee’s level of proficiency.

EMPLOYEE SIGNED COMMUNICATION PROFICIENCY

Each HC-SWCD employee will have or develop the signed communication skills necessary to perform the employee’s job responsibilities effectively. The level of skills required will vary according to the frequency of contact and the level of interaction required with deaf or hard of hearing individuals. Employees will be given up to two years to achieve, or show significant progress toward achieving, the sign language proficiency required by their position in order to perform their job responsibilities effectively. Each supervisor will assess the employee’s sign communication proficiency and communication effectiveness to determine a course of action to ensure successful communication.

EMPLOYEE SIGN LANGUAGE DEVELOPMENT

American Sign Language and classroom discourse instruction will be provided to develop and strengthen the sign language skills of all HC-SWCD employees. Professional development will be provided for new faculty and staff each semester and summer session. The primary purpose of this training will be to assist HC-SWCD employees in their development of American Sign Language and classroom discourse skills so that they may meet the requirements set forth in this policy. In addition, deaf culture awareness will be a part of New Employee Orientation for all college employees. Deaf Culture updates will also be provided during Deaf Awareness Week. Faculty teaching main-streamed deaf and hard of hearing students will be provided additional training in deaf culture awareness, use of interpreters and instructional techniques.

SIGN LANGUAGE DEVELOPMENT COMPONENTS

Components of the employee signed communication development will include:

1. A reliable method for assessing employee proficiency and determining an appropriate course of instruction.

2. Professional development opportunities including provision of American Sign Language classes, information about deaf culture and the linguistics of American Sign Language. This will also include provisions for allowing employees to participate in instructional offerings at SWCD.

EMPLOYEE PERFORMANCE EVALUATION

The performance evaluation of each HC-SWCD employee will address the employee’s sign language staff development activities and progress towards achieving the signed communication proficiency of each employee.
PROCEDURES REQUIRED
The President will ensure that a procedure is adopted to implement this policy. The procedure will include but is not limited to the following topics:

1. A reliable and efficient assessment for determining an employee’s signed communication proficiency performance.

2. Responsibilities of supervisors to monitor and review signed communication proficiency activities in performance evaluations.

3. Requirements for employee participation in instructional opportunities to attain expected skills.

USE OF SIGNED COMMUNICATION BY EMPLOYEES WITHIN THE COLLEGE ENVIRONMENT AND AT COLLEGE ACTIVITIES
The Board of Trustees recognizes that:

1. The college, particularly the SWCD site environment, should be one that promotes clear communication between students, employees, families, consumers and others;

2. Ideally, within the SWCD environment, students, families, consumers and others who are deaf or hard of hearing should have access to the same communication that is available to hearing persons under similar circumstances;

3. The signed communication proficiency level of HC-SWCD employees will vary significantly depending on a number of factors including length of employment, previous learning opportunities for signed communication and opportunities for interaction with persons skilled in signed communication.
In extreme cases, an employee may be required to undergo a medical examination if information received from the employee, the employee’s supervisor, or other sources indicates the employee has a physical or mental impairment that:

1. Interferes with the employee’s ability to perform essential job functions; or

2. Poses a direct threat to the health or safety of the employee or others. A communicable or other infectious disease may constitute a direct threat.

The District will be responsible for the cost of the initial medical examination as approved by the Director of Human Resources. Results of the examination must be provided to the Director of Human Resources. Subsequent evaluation and care will be at the expense of the employee. The employee may be placed on leave with pay while awaiting results of the examination and evaluating the results at the discretion of the President.

Based on the results of the examination, the Human Resources Director, in conjunction with the supervisor and Cabinet member, will determine if the employee may return to work or if they are to remain on leave. If it is determined that the employee should remain on leave, the employee’s accrued leave will be used. If the employee exhausts his/her accrued leave, eligibility for the Sick Leave Pool will be reviewed.

Failure to seek the requested medical examination may result in termination from the District.

Resources:
Crisis Services hotline (contract with local MHMR): 800-375-4357

National Suicide hotline/Veterans Crisis Line: 800-784-2433
If deemed necessary, employees should call 911 in the event of any emergency on site.
This policy governs the reporting of child abuse and neglect as required by Family Code Chapter 261 for the college and its employees. Each employee is required to report child abuse and neglect in the manner required by Family Code Chapter 261.

Each employee is required to complete annual training through Workplace Answers online training program. Employees will receive an email with a link to the training site. Contact Human Resources if assistance is needed.

An employee having cause to believe that a child’s physical or mental health or welfare has been adversely affected by abuse or neglect by any person shall immediately make a report as provided by Family Code Chapter 261, Subchapter B.

An employee shall make a report in the manner required by Family Code 261.101 (a) or (b), as applicable, if the employee has cause to believe that an adult was a victim of abuse or neglect as a child and the employee determines in good faith that a disclosure of the information is necessary to protect the health and safety of:

1. Another child; or
2. An elderly or disabled person as defined by Human Resources Code 48.002.

*Family code 261.101 (b-1)*

**Professional Employees**

If a professional has cause to believe that a child has been abused or neglected or may be abused or neglected, or that a child is a victim of an offense under Penal Code 21.11 (indecency with a child), and the professional has cause to believe that the child has been abused as defined by Family Code 261.001 or 261.401, the professional shall make a report not later than the 48th hour after the hour the professional first suspects that the child has been or may be abused or neglected or is a victim of an offense under Penal code 21.11. A professional may not delegate to or rely on another person to make the report.

“Professional” means an individual who is licensed or certified by the state or who is an employee of a facility licensed, certified, or operated by the state and who, in the normal course of official duties or duties for which a license or certification is required, has direct contact with children. The term includes teachers, nurses, doctors, day-care employees, and employees of a clinic or health care facility that provides reproductive services. *Family code 261.101 (b)*

A report shall be made to:

1. Any local or state law enforcement agency;
2. The Department of Family and Protective Services (DFPS);
3. The state agency that operates, licenses, certifies, or registers the facility in which the alleged abuse or neglect occurred; or
4. The agency designated by the court to be responsible for the protection of children.

A report, other than a report under item 3, must be made to DFPS if the alleged or suspected abuse or neglect involves a person responsible for the care, custody, or welfare of the child. *Family code 261.103*

The text of Senate Bill 939 can be found at:

http://www.capitol.state.tx.us/tlodocs/83R/billtext/pdf/SB00939F.pdf#navpanes=0

Family Code Chapter 261:

FERPA is an acronym for the Family Educational Rights and Privacy Act of 1974. It is a federal law, also known as the Buckley Amendment, which serves to protect the privacy of a student’s educational records. The law also requires that schools notify students and employees annually of student rights under FERPA.


Every employee of the college is required to complete FERPA training annually through Everfi. A link to the training will be provided via email to all employees.

Questions regarding FERPA should be directed to the Registrar.
INTRODUCTION
Like all organizations, Howard College is faced with risks from wrongdoing, misconduct, dishonesty and fraud. As with all business exposures, we must be prepared to manage these risks and their potential impact in a professional manner.

The impact of misconduct and dishonesty may include:
- the actual financial loss incurred,
- damage to the reputation of our college district and our employees,
- negative publicity,
- the cost of investigation,
- loss of employees,
- loss of customers,
- damaged relationships with our contractors and suppliers,
- litigation, and
- damaged employee morale.

Our goal is to establish and maintain a business environment of fairness, ethics and honesty for our employees, our students, our suppliers and anyone else with whom we have a relationship. To maintain such an environment requires the active assistance of every employee and supervisor every day.

The college is committed to the deterrence, detection and correction of misconduct and dishonesty. The discovery, reporting and documentation of such acts provides a sound foundation for the protection of innocent parties, the taking of disciplinary action against offenders up to and including dismissal where appropriate, the referral to law enforcement agencies when warranted by the facts, and the recovery of assets.

PURPOSE
The purpose of this document is to communicate college policy regarding the deterrence and investigation of suspected misconduct and dishonesty by employees and others, and to provide specific instructions regarding appropriate action in case of suspected violations.

Definition of Misconduct and Dishonesty
For purposes of this policy, misconduct and dishonesty include but are not limited to:
- Acts which violate the college’s Guiding Principles and associated policies of the Employee Handbook;
- Theft or other misappropriation of assets, including assets of the college, our students, suppliers or others with whom we have a business relationship;
- Misstatements and other irregularities in college records, including the intentional misstatement of the results of operations;
- Profiteering as a result of insider knowledge of college activities;
- Disclosing confidential and proprietary information to outside parties;
- Forgery or other alteration of documents;
- Accepting or seeking anything of value from contractors, vendors, or other persons providing services/materials to the college;
- Fraud and other unlawful acts; and
- Any similar acts.

The college specifically prohibits these and any other illegal activities in the actions of its employees, supervisors, executives and others responsible for carrying out the college’s activities.
POLICY AND RESPONSIBILITIES

Reporting
It is the responsibility of every employee, supervisor and executive to immediately report suspected misconduct or dishonesty to their supervisor, the Chief Business Officer, or Human Resources. Supervisors, when made aware of such potential acts by subordinates, must immediately report such acts. Any reprisal against any employee or other reporting individual because that individual, in good faith, reported a violation is strictly forbidden.

Due to the important yet sensitive nature of the suspected violations, effective professional follow up is critical. Supervisors, while appropriately concerned about “getting to the bottom” of such issues, should not in any circumstance perform any investigative or other follow up steps on their own. All relevant matters, including suspected but unproved matters, should be referred immediately to the respective cabinet member in order to insure proper incident handling. If the cabinet member is in question, the employee should report the matter to the Chief Business Officer or President.

Additional Responsibilities of Supervisors
All employees have a responsibility to report suspected violations.

However, employees with supervisory and review responsibilities at any level have additional deterrence and detection duties. Specifically, personnel with supervisory or review authority have three additional responsibilities.

First, you must become aware of what can go wrong in your area of authority.

Second, you must put into place and maintain effective monitoring, review and control procedures that will prevent acts of wrongdoing.

Third, you must put into place and maintain effective monitoring, review and control procedures that will detect acts of wrongdoing promptly should prevention efforts fail.

Authority to carry out these three additional responsibilities is often delegated to subordinates. However, accountability for their effectiveness cannot be delegated and will remain with supervisors.

Assistance in effectively carrying out these responsibilities is available upon request through the Chief Business Officer/Internal Auditor.

Questions or Clarifications Related to This Policy
All questions or other clarifications of this policy and its related responsibilities should be addressed to the Chief Business Officer, who shall be responsible for the administration, revision, interpretation, and application of this policy.
BOARD OF TRUSTEES

The Howard County Junior College District is governed by a seven-member Board of Trustees, elected by the citizens of Howard County. The Board names its own officers, including chairperson, vice chairperson, and a secretary-treasurer. The Board typically meets monthly in regular session and may be called into special session. It is the ultimate legal authority for the college district. (See appendix for policy governing meetings of the Board of Trustees.)

The function of the Board is primarily that of policy-making, but all major official acts of the college district require Board approval, including sale or purchase of property, new building programs, the annual budget and its subsequent revisions, new degree-granting programs, and the employment of members of the faculty and professional staff based on the president’s recommendation through the consent agenda. The Board is kept informed on institutional developments as well as specific matters requiring its immediate judgment. It defines the needs of the college district and interprets the educational aspirations of the people residing in the service area of the district.

ADMINISTRATIVE ORGANIZATION

PRESIDENT

Consonant with the tradition of American higher education, the president advises the governing board on all matters affecting the general welfare of the college district. The president serves as the official representative and spokesperson for the district in all relationships with the various governmental jurisdictions and with such other bodies as the college may have occasion to be associated. As chief executive officer of the district, the president is authorized to organize the district into administrative and instructional units and to assign or to reassign personnel. The president is responsible for the overall strategic planning and intended outcomes for the college in conjunction with the District Executive Cabinet and assures its effective implementation. Finally, the president faithfully executes all policies required by statute or adopted by the Board of Trustees. The following positions report to the president and serve on the District Executive Cabinet. The responsible functions of each administrator can be found in the attached HCJCD Organizational Chart by cabinet structure and function. In addition organizational charts detailing further organizational structure are provided.

VICE PRESIDENT ACADEMIC AND STUDENT AFFAIRS

The vice president serves as the chief academic and student affairs officer for the college district. The vice president is responsible for Coordinating Board institutional reporting requirements as well as other federal, regional, state and local entities. The vice president serves as the liaison to the Southern Association of Colleges and Schools Commission on Colleges and provides oversight of the Quality Enhancement Plan Leadership team. The vice president is responsible for strategic planning and establishing intended outcomes for the area and assessing the progress of the achievement of intended outcomes by using surveys, program reviews, and other evaluation instruments. The vice president is the officer in charge when the president is unavailable.

CHIEF FISCAL OFFICER/CONTROLLER

The Chief Fiscal Officer/Controller has primary responsibility for the fiscal affairs of the college district and college budget. The Chief Fiscal Officer/Controller serves as an investment officer according to investment policy guidelines. The Chief Fiscal Officer/Controller is responsible for strategic planning and establishing intended outcomes for the area and assessing the progress of the achievement of intended outcomes by using surveys, program reviews, and other evaluation instruments.

CHIEF BUSINESS OFFICER/INTERNAL AUDITOR

The Chief Business Officer/Internal Auditor has primary responsibility for the business affairs of the college district. The Chief Business Officer/Internal Auditor serves in the role of risk management officer and internal auditor, and acts as an investment officer as well. The Chief Business Officer/Internal Auditor is responsible for strategic planning and establishing intended outcomes for the area and assessing the progress of the achievement of intended outcomes by using surveys, program reviews, and other evaluation instruments.

CHIEF OPERATIONS AND ATHLETIC OFFICER

The Chief Operations and Athletic Officer has primary responsibility for the facilities operations of the college district as well as safety/wellness, emergency management operations, and athletics. The Chief Operations and Athletic Officer is responsible for strategic planning and establishing intended outcomes for the area and assessing the progress of the achievement of intended outcomes by using surveys, program reviews, and other evaluation instruments.
ADMINISTRATIVE DEAN INSTRUCTION AND STUDENT SERVICES, BIG SPRING/LAMESA

The Administrative Dean Instruction and Student Services provides leadership for Big Spring area and Lamesa instruction and student services and supervises site compliance with HCJCD policies and procedures. The Administrative Dean Instruction and Student Services Big Spring/Lamesa is responsible for strategic planning and establishing intended outcomes for the area and assessing the progress of the achievement of intended outcomes by using surveys, program reviews, and other evaluation instruments. The Administrative Dean Instruction and Student Services, Big Spring/Lamesa is the lead on district student services effectiveness efforts in concert with other administrative deans.

ADMINISTRATIVE DEAN INSTRUCTION AND STUDENT SERVICES, SAN ANGELO

The Administrative Dean Instruction and Student Services provide leadership for San Angelo instruction and student services and supervise site compliance with HCJCD policies and procedure. The Administrative Dean Instruction and Student Services is responsible for strategic planning and establishing intended outcomes for the area and assessing the progress of the achievement of intended outcomes by using surveys, program reviews, and other evaluation instruments. The Administrative Dean Instruction and Student Services, San Angelo is the lead on district teaching and learning effectiveness efforts as well as instructional initiatives in concert with other administrative deans.

CO-ADMINISTRATIVE DEANS INSTRUCTION AND STUDENT SERVICES, SWCD

The Co-Administrative Deans Instruction and Student Services provides leadership for SWCD instruction and student services and supervises site compliance with HCJCD policies and procedure. The Administrative Deans Instruction and Student Services is responsible for strategic planning and establishing intended outcomes for the area and assessing the progress of the achievement of intended outcomes by using surveys, program reviews, and other evaluation instruments. The Administrative Deans Instruction and Student Services, SWCD are the leads on district ADA teaching and learning effectiveness efforts, instructional initiatives and student services matters.

WORKFORCE AND COMMUNITY DEVELOPMENT OFFICER, BIG SPRING AREA

The Workforce and Community Development Officer provides leadership for Big Spring area workforce and community development and supervises site compliance with all related HCJCD policies and procedures. The Workforce and Community Development Officer is responsible for strategic planning and establishing intended outcomes for the area and assessing the progress of the achievement of intended outcomes by using surveys, program reviews, and other evaluation instruments. The Workforce and Community Development Officer-Big Spring area is the district lead in correctional studies initiatives.

WORKFORCE AND COMMUNITY DEVELOPMENT OFFICER, SAN ANGELO

The Workforce and Community Development Officer provides leadership for San Angelo workforce and community development and supervises site compliance with all related HCJCD policies and procedures. The Workforce and Community Development Officer is responsible for strategic planning and establishing intended outcomes for the area and assessing the progress of the achievement of intended outcomes by using surveys, program reviews, and other evaluation instruments. The Workforce and Community Development Officer-San Angelo is the district lead in current workforce development initiatives, to include the business operations of the West Texas Training Center.

See Organizational Charts on the next page.
CABINET AND COUNCILS

Service on the district cabinet and councils are by position. The cabinet and councils are designed to facilitate communication and coordination of efforts throughout the college district and at each site. Councils should meet as called by the chairperson. Recommendations from district and site councils are forwarded to the Executive Cabinet for review.

District Executive Cabinet

Membership:  
  President, chair  
  Vice President of Academic and Student Affairs  
  Chief Business Officer/Internal Auditor  
  Chief Operations and Athletic Officer  
  Chief Fiscal Officer/Controller  
  Administrative Dean Instruction and Student Services, Big Spring Area  
  Administrative Dean Instruction and Student Services, San Angelo  
  Co-Administrative Deans Instruction and Student Services, SWCD  
  Workforce and Community Development Officer, San Angelo  
  Workforce and Community Development Officer, Big Spring Area  
  District Director of Human Resources as needed  
  District Director Institutional Advancement/Assistant to the President, Recorder

Meetings:  Called by the chairperson

Purpose:  The Executive Cabinet gives counsel and guidance to the president concerning the welfare and daily operations of the college district based on input from the internal and external communities. This body monitors the overall progress of all aspects of the district. Maintain compliance and documentation for SACSCOC standards 2.4, 2.6, 3.1.1, 3.2.7, 3.2.8, 3.2.9, 3.2.10, 3.4.7, and 3.13.4a.

Academic and Student Affairs District Council

Membership:  Vice President of Academic and Student Affairs, chair  
  District Director Information and Marketing  
  District Dean of Information Technology Services  
  District Dean of Libraries  
  District Registrar  
  District Dean Financial Aid  
  District Director eLearning Services  
  District Research and Reporting Officer  
  District Director Title V  
  District Director College Readiness Initiative  
  District Director of Institutional Assessment  
  District Director Student Success  
  Administrative Assistant to Vice President of Academic and Student Affairs, Recorder

Meetings:  As called by the chairperson

Purpose:  This council considers all matters directly related to the district academic systems and student support, as well as, code of student conduct. (Its recommendations are forwarded to the Cabinet.) Maintain compliance and documentation for SACSCOC standards 3.3.1.3, 3.13.4a, 4.1, 4.3, 4.6, 4.8.1, 4.8.2, 4.8.3, and 4.9.

Facilities Operations District Council

Membership:  Chief Operations and Athletic Officer, chair  
  Director Facilities and Fleet Maintenance/BS area, SA, SW  
  Grounds Supervisor/BS  
  Assistant to WF and CD Officer, Recorder

Meetings:  As called by the chairperson

Purpose:  This council considers all matters directly related to the facilities operations of the district. (Its recommendations are forwarded to the Cabinet.) Maintain compliance and documentation for SACSCOC standards 2.11.2, 3.3.1.2, 3.11.1, 3.11.2, 3.11.3, and 3.13.4a.
Business Services District Council

Membership:  
Chief Business Officer/Internal Auditor, chair  
District Director Business and Financial Services  
Grant Managers  
District Business Services Assistant, Recorder  
Foundation Directors (as needed)  
District Assistant for Business and Financial Services (as needed)  
*Other district/site positions as needed

Meetings:  
As called by the chairperson.

Purpose:  
This council considers all matters directly related to the business systems of the district. Specific attention will be given to audits of district grants and compliance requirements as well as district inventory. This council also evaluates the Risk Management Plan and provides oversight for IRS regulations relative to the foundations. (Its recommendations are forwarded to the Cabinet.) Maintain compliance and documentation for SACSCOC standards 3.2.14, 3.3.1.2, 3.13.4a.

Financial Services District Council

Membership:  
Chief Fiscal Officer/Controller, chair  
District Director Student Accounting  
District Director Financial Accounting  
District Director Business and Financial Services  
District Assistant for Business and Financial Services, Recorder  
*Other district/site positions as needed

Meetings:  
As called by the chairperson.

Purpose:  
This council considers all matters directly related to the financial systems of the district. Specific attention will be given to the district audit and budget control. (Its recommendations are forwarded to the Cabinet.) Maintain compliance and documentation for SACSCOC standards 2.11.1, 3.3.1.2, 3.10.1, 3.10.3, 3.10.4, and 3.13.4a.

Instructional Council

Membership:  
Vice President of Academic and Student Affairs, chair  
Administrative Deans - Big Spring Area, San Angelo and SWCD  
Workforce and Community Development Officers-BS and SA  
District Director Institutional Assessment  
District Research and Reporting Officer  
District Director College Readiness  
District Registrar  
District Dean Libraries  
District Director eLearning Services  
Dean of Instruction/SWCD  
Dean Workforce Education/BS  
Dean Career Technical Education/SA  
Dean General Studies/BS, SA  
Dean Health Professions/SA  
Director Lamesa site  
Director Dual Credit/BS

Meetings:  
As called by the chairperson.

Purpose:  
This council considers all matters directly related to the district instructional needs. (Its recommendations are forwarded to the Cabinet.) Maintain compliance and documentation for SACSCOC standards 2.7.1, 2.7.2, 2.7.3, 2.7.4, 2.8, 3.3.1.1, 3.4.1, 3.4.5, 3.4.6, 3.4.7, 3.4.8, 3.4.9, 3.4.10, 3.4.11, 3.4.12, 3.5.1, 3.5.2, 3.5.3, 3.7.1, 3.7.2, 3.7.3, 3.7.4, 3.7.5, 3.13.1, 3.13.4a, 4.2, and 4.4.
Student Services Council
Membership: Vice President of Academic and Student Affairs, chair
Administrative Deans- Big Spring Area, San Angelo and SWCD
Workforce and Community Development Officers-BS and SA
District Registrar
District Dean Financial Aid
District Dean Libraries
District Director Information and Marketing (QEP Co-Director)
District Director Institutional Assessment
District Dean Information Technology Services
District Director eLearning Services
District Director Student Success
District Director College Readiness
District Research and Reporting Officer
Dean Student Services/BS, SWCD
Director of Student Success/SA, SWCD
Director Advising/BS
Director Lamesa Site
Director Dual Credit/BS
Librarian/SA, BS
Library Coordinator/Academic Advisor/SWCD

Meetings: As called by the chairperson
Purpose: This council considers all matters directly related to the district student services’ needs. (Its recommendations are forwarded to the Cabinet.) Maintain compliance and documentation for SACSCOC standards 2.10, 3.3.1.2, 3.3.1.3, 3.4.3, 3.4.4, 3.4.9, 3.4.12, 3.5.3, 3.9.1, 3.9.2, 3.9.3, 3.13.3, 3.13.4a, and 4.5.

Big Spring Council
Membership: Administrative Dean Instruction and Student Services, Big Spring Area, chair
Athletic Officer
Dean General Studies
Dean Workforce Education
Dean Student Services
Director Lamesa site
Director Dual Credit/Outreach/Print Shop
Director Student Support
Administrative Assistant to Administrative Dean, Recorder

*Other district/site positions as needed

Meetings: As called by the chairperson
Purpose: This council considers all matters directly related to the instruction and student services of the Big Spring area sites. (Its recommendations are forwarded to the Cabinet.)

San Angelo Council
Membership: Administrative Dean Instruction and Student Services, San Angelo, chair
Dean General Studies
Dean Health Professions
Dean Career Technical Education
Director of Student Success
Director AEL
Administrative Assistant to the Administrative Dean, Recorder

*Other district/site positions as needed

Meetings: As called by the chairperson
Purpose: This council considers all matters directly related to the instruction and student services of the San Angelo site. (Its recommendations are forwarded to the Cabinet.)
## SWCD Council

**Membership:**
- Co-Administrative Deans Instruction and Student Services, SWCD, chair
- Interpreter/Assistant to the Dean
- Dean Student Services
- Dean of Instruction
- Director of Student Success
- Administrative Assistant to the Administrative Dean, Recorder
- *Other district/site positions as needed

**Meetings:**
- As called by the chairperson

**Purpose:**
This council considers all matters directly related to the instruction and student services of the SWCD site. (Its recommendations are forwarded to the Cabinet.)

## Workforce and Community Development Council/Big Spring Area

**Membership:**
- Workforce and Community Development Officer, chair
- Program Chair Correctional Studies-FCI
- Program Chair Workforce Training
- Director AEL
- Director Lamesa Site
- Howard County Extension Agent/Family and Consumer Science, Guest
- BS Texas Workforce Commission-Workforce Specialist 1, Guest
- Assistant/Coordinator of Prison Programs, recorder
- Workforce Training Assistant
- *Other district/site positions as needed

**Meetings:**
- As called by the chairperson

**Purpose:**
This council considers all matters directly related to the workforce and community development of the Big Spring area. (Its recommendations are forwarded to the Cabinet.) Maintain compliance and documentation for SACSCOC standards 3.4.2 and 3.13.4a.

## Workforce and Community Development Council/San Angelo

**Membership:**
- Workforce and Community Development Officer, chair
- Coordinator Workforce Training
- Coordinator Workforce Training
- Director Advancement and Information
- Workforce Training Liaison
- Assistant to Workforce and Community Development Officer, Recorder
- Assistant to Continuing Education
- *Other district/site positions as needed

**Meetings:**
- As called by the chairperson

**Purpose:**
This council considers all matters directly related to the workforce and community development of the San Angelo area. (Its recommendations are forwarded to the Cabinet.) Maintain compliance and documentation for SACSCOC standards 3.4.2 and 3.13.4a.

## President's Council

**Membership:**
- President, chair
- Executive Cabinet
- President's Staff
- District Councils

**Meetings:**
- Will meet as needed

**Purpose:**
The President's Council serves as a communication and strategic planning team for the college district. It considers the stated vision and mission of the HCJCD to ascertain if changes are appropriate. Ad hoc councils will be assigned as appropriate.
ASSSESSMENT TEAMS AND COMMITTEES

Service on assessment teams and committees is considered to be a responsibility of all employees as assigned. Committees meet at least one time per year or as required by definition in Section 2.2 of the Employee Handbook. Ad hoc committees will be formed as needed and disbanded after completion of the task. If an assessment team or committee member is unable to attend a called meeting, he/she must contact the chair. Minutes of all committee meetings must be forwarded to the President’s office by April 30. The minutes should include members in attendance, members absent with excuse listed, and summary of the meeting. Employees will be assigned to an assessment team, or committee as needed. Chairs are responsible for scheduling interpreters through SWCD Interpreting Services.

ASSESSMENT TEAMS:
Assessment Team for Instruction (ATI)
Membership: Director of Institutional Assessment, chair
Vice President of Academic and Student Affairs
Administrative Deans-Big Spring Area, San Angelo and SWCD
District Director of Effectiveness and Information
Dean of Instruction/SWCD
Dean General Studies/BS, SA
Dean Workforce Education/BS
Dean Career Technical Education/SA
Dean Health Professions/SA
Faculty Representatives from CTE/Health Professions; English; Gov/History; Math; Social Sciences; Science
Meetings: Scheduled/called by chairman throughout the year as the assessment process is on an annual schedule
Purpose: This assessment team will monitor and evaluate student learning outcome and program outcome assessment procedures and results, as well as proposed strategies for making improvements based on assessment results. The team will make recommendations to both faculty and administration as changes for improvement are noted. Maintain compliance and documentation for SACSCOC standards 3.3.1.1, 3.5.1, and 3.13.4a.

COMMITTEES:
Admission and Standards Committee
Membership: District Registrar, chair
Vice President of Academic and Student Affairs
Administrative Dean Instruction and Student Services, BS, SA, SW
District Dean Financial Aid
Director Enrollment Services/SWCD
Associate Registrar/BS, SA
Dean Student Services/SWCD
Director Lamesa site
Two faculty members assigned annually.
Meetings: Called by the chairperson
Purpose: This committee serves as an appellate body for students who disagree with the decisions of the admissions office concerning issues of residency and admission. If a student believes a denial of an application for admission was based on a discriminatory reason, an appeal should be made to this committee. Student appeals may be considered by utilizing a site-based subgroup of this committee as deemed necessary and appropriate by the chair. The committee also reviews admission requirements and procedures at least annually and recommends changes if needed.

Affirmative Action Committee
Membership: Affirmative Action Officer/District Director Human Resources, chair
Dean Student Services/SWCD
Three faculty members assigned annually.
Three staff members assigned annually.
Meetings: Called by the chairperson or by the officer
Purpose: This committee monitors the practices of the college district in hiring, training and promoting personnel; assists the administration in its effort to execute faithfully the Affirmative Action Plan of the District; and serves as a hearing committee for an employee who reports that he/she has been discriminated against.
**American Disabilities Act (ADA) Committee**

Membership: District ADA Officer, chair  
Chief Operations and Athletic Officer  
Administrative Dean Instruction and Student Services, BS, SW, SA  
ADA Coordinator from each site  
Dean Student Services/BS  
Director Student Support/BS  
Director of Student Support/SA, SW  
Dean Student Services/SWCD  
Director Lamesa site  
District Director Human Resources  
District Director eLearning Services  
Director Facilities and Fleet Maintenance/BS, SA, SW  

Meetings: As called by the chairperson  
Purpose: This committee considers all matters directly related to ADA matters for the district including the review and reporting obligations under ADA policies, updating ADA information, training. (Its recommendations are forwarded to the Cabinet.)

**Communicable Diseases Committee**

Membership: Director Nursing/BS, co-chair  
Director Nursing/SA, co-chair  
Chief Business Officer/Internal Auditor  
Chief Facilities Operations Officer  
Vice President of Academic and Student Affairs  
Administrative Dean Instruction and Student Services, BS, SA, SW  
District Registrar  
Dean Student Services/BS  
Dean of Student Services/SWCD  
Director Student Success/SA, SW  
Director Dental Hygiene  
Program Chair Correctional Studies/FCI  
District Director Human Resources  
District Director Information and Marketing  
Athletic Trainer, BS  
Three faculty members assigned annually.  
Two staff members assigned annually.

Meetings: Called by the chairperson  
Purpose: The Communicable Diseases Committee will meet whenever a case of communicable disease is reported within the college district. Decisions will be made on a case-by-case basis. This committee will also be responsible for providing current, accurate information on communicable diseases to interested persons within the college communities.

**Developmental Education Steering Committee**

Membership: District Director College Readiness Initiative, chair  
Vice President of Academic and Student Affairs  
Administrative Dean Instruction and Student Services, BS, SA, SW  
Director Student Support/BS,SA  
Director Lamesa site  
Testing and Tutoring Leads/all sites  
Academic Advisor from each site  
Full-time Developmental Education Faculty  
Three other Developmental Education Faculty and staff members assigned annually.

Meetings: Called by chairperson  
Purpose: This committee considers all matters related to developmental education. The mission of developmental education is to assist students in achieving behaviors, skills, and academic goals leading to success in college and beyond.
Employee Hearing Committee
Membership: Chair elected by committee
Six faculty members elected by faculty (two from Big Spring, two from SWCD, two from San Angelo)
Three appointed by the president with one of the three being a faculty member
Meetings: Called by the chairperson
Purpose: This committee provides an opportunity for principals involved in personnel disputes in matters of dismissal while under contract, non-reappointment of a tenured instructor, or alleged violations of academic freedom to present their case and then advise the president of the committee's findings.

Financial Aid Committee
Membership: District Dean Financial Aid, chair
Vice President of Academic and Student Affairs
District Registrar
Administrative Dean Instruction and Student Services, BS, SA, SW
Athletic Officer
District Director Institutional Advancement
District Director Student Accounting
District Associate Director Financial Aid
District Financial Aid Coordinator
Dean Student Services/BS, SW
Director Business and Financial Services
Director Student Success/SA
Associate Registrar/BS, SA
Director of Enrollment Services/SWCD
Four faculty members assigned annually.
Meetings: Called by the chairperson
Purpose: The committee reviews all financial aid and scholarship requests and awards to insure that published criteria are followed. The committee serves as a conduit for information between financial aid and various departments concerning Howard College’s Cohort Default Rate (CDR). This committee will assist with the implementation and compliance efforts of the default prevention and management process. Sub-committees will meet as appropriate.
Maintain compliance and documentation for SACSCOC standards 3.3.1.3, 3.10.2, 3.13.4a, and 4.7.

Financial Benefits Committee
Membership: District Director Human Resources, chair
Chief Fiscal Officer/Controller
Chief Business Officer/Internal Auditor
District Dean Financial Aid
District Director Financial Accounting
District Director Business and Financial Services
Two faculty members assigned annually
Four staff members assigned annually
Meetings: Called by the chairperson
Purpose: To regularly monitor ORP/TRS related issues, insurance programs, and other benefits provided by the college district. The committee will review proposals of ORP vendors that would like to conduct business with the college district. The committee will also conduct evaluations of current ORP vendors on a regular basis to ensure quality standards are maintained. Minutes of each meeting will be prepared and recommendations will be made to the president. All committee records will be placed on file in the Human Resource Office.
Learning Resources Committee

Membership: District Dean Libraries, chair
Vice President of Academic and Student Affairs
Instructional Deans- Big Spring Area, San Angelo and SWCD
Librarian/BS, SA
Library Coordinator/SWCD
Director of Student Success/SA
Four faculty members assigned annually.
Other members assigned annually.

Meetings: Called by the chairperson

Purpose: This committee is an advisory body for the operation of the college learning resource centers. This committee reviews and evaluates library services annually and recommends such changes as it believes to be in the best interests of the total educational program of the district. Maintain compliance and documentation for SACSCOC standards 2.9, 3.3.1.3, 3.4.9, 3.8.1, 3.8.2, 3.8.3, and 3.13.4a.

Nursing Peer Review Committee

Membership: Chair elected by the committee
Director Nursing/BS, SA
Dean Health Professions/SA
Four nursing faculty members assigned annually

Meetings: To be called as needed

Purpose: To provide a method for the HCJCD Nursing Program to review and meet reporting obligations under the nursing Quality Assurance Act. The primary focus of the review is the determination as to whether or not the nurse undergoing review engaged in conduct that exposed or was likely to expose a patient or other persons unnecessarily to risk or harm. (For additional information on this committee, refer to Quality Assurance Peer Review Plan.)

Institutional Effectiveness Committee

Membership: District Director Institutional Assessment, chair
District Director Information/Marketing
Vice President Academic and Student Affairs
Administrative Deans- BS, SA, SW
Workforce and Community Development Officers- BS, SA
District Dean of Financial Aid
District Registrar
District Dean Information and Technology Services
Director of Student Support-BS/District Title V PASS Grant Activity Director
General Studies Deans- BS, SA
Dean Health Professions/San Angelo
Dean Career and Technical Education/San Angelo
Dean Workforce Education/Big Spring Area
Dean of Student Services- BS, SW
Three staff members serving 3-year terms
Three faculty members serving 3-year terms

Meetings: To be called as needed by the chairperson

Purpose: This committee evaluates progress made toward accomplishing planning objectives and performs the program reviews for the college district and makes recommendations for improvement. Maintain compliance and documentation for SACSCOC standards 2.4, 2.5, 3.1.1, 3.3, and 3.13.4a.
QEP Steering Committee
Membership: QEP Co-Directors, Chairs
Vice President of Academic and Student Affairs
Administrative Dean Instruction & Student Services, BS
Chief Fiscal Officer/Controller
Co-Administrative Dean/Dean of Student Services, SW
Dean of Health Professions, SA
Dean of Career Technical Education, SA
Dean of Student Services, BS, SA
District Director of Institutional Assessment
District Research & Reporting Officer
District Director of eLearning Services
Meetings: At the conclusion of each long semester and as called by the chairpersons.
Purpose: This committee will review data collected regarding all QEP goals and objectives and make recommendations for modifications and adjustments as deemed appropriate and in the best interest of students being served by the program. Their recommendations will be shared with the institution’s administrative cabinet at the conclusion of the meeting. At the conclusion of the five-year implementation period, the committee will be responsible for completing a trend analysis from all data collected and making a recommendation regarding program continuation for the institution. Maintain compliance and documentation for SACSCOC standards 2.12, 3.3.2, and 3.13.4a.

Safety and Security Committee (To combine safety, campus carry, emergency response team, and security/Clery Act)
Membership: Vice President of Academic and Student Affairs, chair
Chief Operations and Athletic Officer/Senior Security Officer, co-chair
District Title IX Coordinator
Campus Title IX Coordinators:
Dean of Student Services, BS, SW
Academic and CT Advisor/ADA & Judicial Coor, SA
Director Lamesa Site
District Director of Human Resources
District Emergency Operations Team Advisor/Senior Safety Officer
Judicial Officers (BS, SA, SW, LA)
Coordinator Residence Education-Partee, BS
Coordinator Residence Education, SW
Police/Security Officials
Administrative Deans of Instruction and Student Services (BS, SA, SW)
Workforce and Community Development Officers (BS, SA)
Meetings: As called by chairperson
Purpose: Provide the district with accurate, complete, and timely information about crime and the safety of the campus environment so that they can make informed decisions to maintain safety
Ensure all federal requirements of the Clery Act are met and compliance is maintained in accordance with the U.S. Department of Education. Conduct a bi-annual review of all campus safety authorities and ensure that up-to-date training is provided for all employees and students as needed and/or required.
Review the Annual Security Report no later than August 1 each year to ensure compliance with before the yearly publication is due (October 1) and submit the report to the Board of Trustees.
Annually review and revise emergency procedures publications.
Serve as safety advisors for the college district and routinely inspect the campuses and look for potential hazards. May review employee injury reports as needed.
Investigate Campus Carry requests for exclusions and make a recommendation to the president concerning the request.
Maintain compliance and documentation for SACSCOC standards 3.3.1.2, 3.11.2, 3.13.4a.
Special Events Committees

**Big Spring/Lamesa Sites:**

**Membership:**
- Dean Student Services/BS, co-chair
- Director Lamesa site, co-chair
- Administrative Dean Instruction and Student Services, Big Spring Area
- Director Dual Credit/Outreach/Print Shop
- District Director Institutional Advancement
- Recruiting and Outreach Coordinator
- Director Campus Programs/BS
- Director of Advising/BS
- Associate Registrar/BS
- Student Activity Coordinators/BS
- President of the Student Government Association, BS

Three faculty members assigned annually.
Four staff members assigned annually.

**San Angelo Site:**

**Membership:**
- Director of Student Success, Chair
- Director Advancement and Information
- Administrative Dean Instruction and Student Services, San Angelo
- PASS Center & Veteran’s Affairs Coordinator/SA
- Associate Registrar/SA
- Maintenance Technician, SA
- Student Life/Academic Advisor/SA
- Assistant to Administrative Dean Instruction and Student Services, SA
- President Student Government Association, SA

Three faculty members assigned annually.
Four staff members assigned annually.

**SWCD Site:**

**Membership:**
- Dean Student Services, SWCD, chair
- Administrative Deans Instruction and Student Services, SWCD
- Interpreter/Assistant to the Administrative Dean, SWCD
- Director Outreach, SWCD
- President Student Government Association, SWCD
- District Director Institutional Advancement

Three faculty members assigned annually.
Four staff members assigned annually.

**Meetings:** Called by the chairperson

**Purpose:** This committee plans and conducts special events for the college district, awards convocation and the annual graduation ceremony, etc.

**Student Fee Advisory Committee**

**Membership:**
- Chief Business Officer/Internal Auditor, co-chair
- Chief Fiscal Officer/Controller, co-chair
- Dean Student Services/BS
- Dean Student Services/SWCD
- Director Student Success/SA
- Director Lamesa site
- Director Campus Programs/BS

Three students appointed by the SGA at each site will serve two year terms
Three students appointed by the SGA at each site will serve a one year term
Three members that represent the college district and appointed by the College President

**Meetings:** Called by the chairperson annually as required by law.

**Purpose:** The Student Fee Advisory Committee shall study the type, amount, and expenditure of any compulsory fee and meet with appropriate administrators of the College District, submit a written report on the study, and recommend the type, amount and expenditure of a compulsory fee to be charged for the next academic year.
Welfare Committee

Membership:
- Faculty, chair
- District Director Human Resources
- Vice President of Academic and Student Affairs
- Chief Operations and Athletic Officer
- Counselor/Advisor from each site
- Four faculty members assigned annually.
- Six staff members assigned annually.

Meetings:
- Called by the chairperson

Purpose:
This committee reviews those matters related to the general welfare of the employees of the college district and may make appropriate recommendations to the president. Matters of concern include, but are not restricted to, pay schedules, leave policies, workloads, special assignments, dress code, wellness and working conditions. CQI teams as appropriate can be formed.
INSTITUTIONAL EFFECTIVENESS AND ADVANCEMENT
**PLANNING AND EVALUATION**

The institution’s planning process follows the Procedural Calendar for Planning and Evaluation (see Intranet under Forms/Documents – Procedural Calendar for Planning and Evaluation). This calendar outlines the various activities, committees, and processes that make up the IE process. The Board of Trustees reviews the calendar annually. Each area of the college participates in the IE process as outlined below.

Mission / Vision / Values and Motto are reviewed by the college district every three years and modifications are made as needed. The administrative cabinet reviews information collected and makes recommendations to the board of trustees for final approval. The institution’s goals and strategies are also reviewed every three years. These are established by the administrative cabinet and shared with all faculty and staff. They are submitted to the board of trustees for final approval.

The administrative and student support services implement their planning activities throughout the academic year (September through August). These objectives are directly related to the institution’s goals and strategies and are based upon identified areas in need of improvement within each department. The expected outcomes, assessment measures, actual results and use of results are documented for each objective. The Academic and Student Affairs Council reviews the report of administrative support and student support service outcomes twice a year. The council returns any formal recommendations for inclusion in the support service development of objectives for improvement.

Instructional programs assess student learning outcomes and program outcomes on an annual basis. The faculty learning communities assess results reported from each discipline and develop plans of action based upon analysis of results. These action plans and assessment results are reviewed by the Assessment Team for Instruction (ATI) twice a year. The ATI returns any formal recommendations for inclusion in the learning community’s plan of action.

The process for faculty evaluation is also included on the Procedural Calendar for Planning and Evaluation. Classroom observations and student evaluations of instructors are completed during each academic year following the employee evaluation schedule. Any suggestions for improvement are put in the instructor’s personnel file.

Student input is also gathered at various intervals throughout the academic year. A student satisfaction survey is administered each fall semester. The graduate survey is given to all students filing an intent to graduate from Howard College. Additionally, Howard College participates in two national surveys: Survey for Entering Student Engagement (SENSE) administered in the fall of odd years and Community College Survey of Student Engagement (CCSSE) administered in the spring of even years. Each program and/or department may also administer various student surveys based upon objectives or needs identified through the assessment process. Student roundtables are held with the President at each site every fall and spring semester.

Program Reviews are completed on a three-year cycle. The initial program review is completed by December of each year. The program review committee completes their review and formalizes recommendations in February of each year. The recommendations are then reviewed and approved by the administrative cabinet and returned to the program directors in May. The program directors develop a plan of improvement by June. This plan of improvement is reviewed annually and reported to the program review committee. Some components of the plan of improvement may result in objectives being established in the planning process.

Employee evaluations are completed by February 28. Any suggestions for improvement are put in the personnel file. Employee’s participation in the planning process is a specific component of the employee evaluation.

The budgeting process is conducted on an annual basis across the district and addresses needs of each department and program. The program directors and/or department heads may include budget requests that are a result of their planning process if they have included documentation of the objective outcomes and assessment results.

The office of institutional effectiveness distributes timely facts to college employees throughout the year. These facts can be used for planning and evaluation purposes and to assist with data driven decision-making. This office also distributes accurate information and statistics about the college in a timely manner as needed by internal and external units. This information is included in formats such as a Quick Facts Brochure, federal and state reports, other internal and external surveys, along with individual specific reports as needed.

The office provides reports and assists with institutional planning and effectiveness by helping departments with appropriate surveys to measure outcomes and performance. This information ultimately aids in their growth, improvement strategies, and success.
QUALITY ENHANCEMENT PLAN

As part of the accreditation process administered by the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC), Howard College is required to develop a Quality Enhancement Plan (QEP). The QEP is a component of the accreditation process that demonstrates a commitment to enhancing the quality and effectiveness of higher education. The QEP describes a carefully designed course of action that addresses a well-defined topic or issue(s) related to enhancing student learning. The plan is forward-looking and moves Howard College into a future characterized by a creative, engaging, and meaningful learning environment for students. Every employee will be involved at varying levels with the QEP. Critical components of the QEP include:

1. **Focus.** The institution identifies a significant issue(s) related to student learning and justifies its use for the QEP.
2. **Institutional Capability for the Initiation and Continuation of the Plan.** The institution provides evidence that it has sufficient resources to implement, sustain, and complete the QEP.
3. **Assessment of the Plan.** The institution demonstrates that it has the means for determining the success of its QEP.
4. **Broad-Based Involvement of the Community.** The institution demonstrates that all aspects of its community were involved in the development of the QEP.
The college district depends directly upon the effectiveness of employees as it seeks to continually improve its quality of service to its community. The effectiveness of employees is directly related to their attitudes relative to maximized motivational and environmental conditions. In order to maximize effectiveness of college employees, there must be an integration of college and employee goals. In an effort to insure wholesome motivational and environmental conditions and to create an atmosphere for integration of college and employee goals, the college provides certain avenues of communication. An informed and involved employee can be more effective in his/her respective assignment. The following practices as well as others not listed are implemented to fulfill this principle.

**INTERNAL**

**Continuous Quality Improvement**

The college provides avenues of input for employees through the Continuous Quality Improvement Process. Employees are encouraged to submit CQI enhancement requests. Request forms are available on the HC intranet under Forms/Documents. The requests are forwarded to the administrative cabinet for review and appropriate action. In some instances, CQI teams will be formed to address certain enhancement requests. Membership on a CQI team is voluntary. Responses to CQI requests are posted on the intranet. CQI enhancement requests relating to a specific employee are shared with the cabinet member for distribution to the employee and supervisor.

**Communication Schedule**

The college president annually schedules meetings with various employee groups on each site to solicit input, provide information, and answer questions. Responses are provided as appropriate.

**Presidential Roundtable**

The college president schedules a meeting each semester with students on the various sites to solicit input, provide information, and answer questions. Each meeting begins with a summary of actions relative to issues presented in the previous meeting.

**Faculty Senate**

In the fall of 1984, a faculty senate for the college district was organized. The senate membership is composed of all full-time faculty members with senators elected to represent division and/or sites as specified in the Faculty Senate Constitution. Meetings are held as needed. The senate makes recommendations to the administration in the areas of curriculum, instruction, evaluation, and other professional faculty matters. The adopted Faculty Senate Constitution is included in the appendix of this handbook.

**Student Government Association**

Each site has a student government association that meets regularly each semester. SGA acts as an intermediary between students, faculty, and administration. Additionally, SGA develops and implements a well-rounded program or student activities.

**Area Meetings**

Cabinet members meet with his/her respective areas to address area issues, share information from cabinet meetings, and gather input to be shared at the cabinet level.

**Council/Committee Meetings**

Councils and committees meet as needed to address appropriate issues. Minutes of the meetings are forwarded to the President for consideration and distribution as appropriate (see Policy 2.2).

**Board Meetings**

The Board of Trustees meet monthly or as needed to address district matters. Highlights of the Board meetings are emailed to the college employees following the meeting.

**Cabinet Meetings**

The cabinet meets every week or as needed to address district matters and consider items brought forward through faculty senate, student government associations, area council/committee, and Board meetings. In addition, CQIs are considered and dealt with as appropriate. Cabinet minutes and CQI responses are posted on the intranet.
EXTERNAL

Foundations
Three foundations created for the support and advancement of the college meet on a regular basis. Input on college direction is solicited.

Instructional Advisory Committees
Business, industry, and community members serving on these committees meet at least annually to provide input to the college relative to their area of expertise.

SWCD Advisory Board
A group of individuals appointed by the Board of Trustees as recommended by the existing advisory board members serve in an advisory capacity to the SWCD site.

West Texas Training Center Advisory Board
A group of individuals selected by the existing members serve in an advisory capacity to the San Angelo site.

Lamesa Directorate
A group of individuals as recommended by the existing members serve as an advisory committee to the Lamesa site.

County Group
The Howard County Judge, Mayors of each city in Howard County, the lead administrators of each taxing entity, chamber and economic development corporation plus representatives of the area Congressman, State Senator and Representative meet monthly to address issues relative to Howard County. A subdivision of this group is the County Focus Group with meets quarterly and includes representation from business and industry as well as law enforcement. The purpose of this group is to focus on specific issues in Howard County.
INTERNAL AND EXTERNAL PUBLIC RELATIONS

Each employee is reminded that he/she represents the college district both on and off the job. Good public relations include a friendly smile, courteous manners, and exhibiting a professional image to all with whom one comes in contact.

Employees are reminded of the importance of the courteous usage of electronic devices in the workplace and when representing the college in the public. Proper electronic etiquette to include silencing devices in meetings/classroom as well as checking text and email messages at appropriate times are encouraged. Unavoidable/urgent work issues and family emergencies that must be addressed are understood.

Employees are reminded to respond to communication in a reasonable time frame, being respectful of others needing information to meet deadlines. Employees are reminded that working hours may vary across the district and response times may vary from one employee to another. Although employees may respond to communication outside of normal college operating hours, replies should not be expected by others during off hours.

PUBLIC APPEARANCE

In order to model proper workplace attire for students and to promote the professional image of the college within the business and educational communities, dress codes and guidelines are provided for full-time and part-time employees as well as student workers in the workplace. Employee work attire during the official hours of operation and work-related activities shall be appropriate to the duties of the position, to the safety of the employee and other individuals, to the informality/formality of the situation and to the probability of public contact. The guidelines are designed to allow flexibility and expression of individuality and to respect individual religious or ethnic attire and medical conditions. Regardless of the role, professionalism can be achieved in grooming and appropriate attire for the work to be performed on any given day.

Employees are expected to arrive at work well-groomed with clean personal hygiene and a neat, tailored appearance. Due to medical conditions, employees should be considerate of co-workers when applying colognes, lotions, perfumes, after-shave, air fresheners, potpourris and other fragrances. Although some positions require professional business attire the majority of the time, and others some of the time, throughout the year most positions can dress in business casual attire to reflect the customs and weather of the region. Selection of style trends should be appropriate for the workplace and display professionalism. Dressy, pressed trouser-style denim slacks (blue jean)/cargo pants must be paired with a collared, button-down shirt or collared, polo-style shirt or sweater with a blazer as appropriate, resulting in a professional, tailored-appearance. Certain positions should limit this choice and all positions should consider when this choice is not appropriate attire depending on the business-at hand. Business casual is not after-hours or weekend casual. Due to the requirements of certain positions, work clothes including work jeans/cargo pants, uniforms, medical attire or sports attire are acceptable on most days. Work jeans/cargo pants are appropriate for other positions on days requiring different tasks and will be allowed when approved. Under all circumstances, garments should fit properly (no sagging, low-hanging or tight-fitting garments) and not be see-through, sheer or revealing.

Employees should “dress-up” during special college events such as Commencement, Awards Convocations, fine arts events, and off-site community, regional, state and national meetings, reflecting the task to be performed. “Dress Down” days will be on Fridays during the regular semesters, Thursdays during the reduced summer work period and on days so designated for certain events. On “Dress Down” days, trendier casual jeans and cargo pants without holes can be worn and paired with a Howard College/SWCD t-shirt or other attire with a Howard College/SWCD logo or colors. An occasional theme day will be allowed when approved.

Prohibited attire includes the following but is not all-inclusive and individual concerns and questions should be discussed with supervisors or with Human Resources:

1. Any worn, ripped, frayed, wrinkled, torn or unkempt item.
2. Any item containing obscene, sexual innuendo, profane, discriminatory, provocative, derogatory or inflammatory words, statements or pictures.
3. Any items advertising alcoholic beverages, drugs, drug paraphernalia or tobacco products.
4. Bib overalls, warm-ups, pajama pants, sweat suits, sweat pants, exercise pants, form-fitting biking pants, shorts (dress or athletic) or athletic gear (except for athletic staff, others involved in athletic events, grounds staff and maintenance staff doing certain tasks).
5. Miniskirts, strapless or spaghetti strap sundresses, beach dresses; Spaghetti strap sundress can be worn with an appropriate jacket.
6. Tank tops, midriff tops, halter-tops, tops with bare shoulders, and sweatshirts. Appropriate t-shirts can be worn under another item. Howard College t-shirts and sweatshirts are allowed on “dress-down” days.
7. Leggings or jeggings unless worn with longer, appropriate dress-type tops.
8. Rubber soled flip-flops appropriate for beach/swimming/shower wear or house shoes/slippers.
9. Athletic shoes (except for a job-related requirement).

Employees should take personal responsibility for adhering to the code and guidelines. Supervisors and managers are responsible for monitoring compliance and are encouraged to provide guidance as necessary. Assistance from the Human Resource office is available if needed. If an employee wears attire to the college that is not acceptable, the supervisor, with guidance from the Human Resource office may require that the employee leave to change into something appropriate. Failure to comply with dress code requirements may lead to progressive disciplinary action and will be part of the evaluation process.

COLLEGE INFORMATION AND PUBLICITY
Publicity is an essential part of the district public relations program. All employees are encouraged to publicize any and all events of importance concerning the institution. All news releases regarding administration, faculty, staff, student body, clubs, and other district matters in general should be coordinated through the district office of information and marketing.

PUBLICATIONS
College publications are a vital tool in promoting the image of the college. Unity in message and design of all college publications is crucial in maintaining the brand of the college. All outgoing publications are either created in or approved by the District Information/Marketing office. All major college publications such as viewbooks, brochures, news releases and articles, and recruitment materials are created in the District Information/Marketing office. The college design set, which contains the college logo and official seal, is available on the district website. Only logos and/or seals in the approved design set can be utilized in college publications of any kind.

SOCIAL MEDIA
COLLEGE PRESENCE IN SOCIAL MEDIA OUTLETS
Howard College will maintain an official presence on Facebook and other social media outlets such as Twitter and YouTube in order to further our mission and vision and achieve our goals and objectives. We encourage feedback and comments from our fans including prospective students, current students, alumni, staff and members of the community. We remain committed to maintaining these sites as a safe and family-friendly forum for sharing information.

This policy addresses the College’s official presence on social media sites. In general, individual faculty or student personal pages are not included in this policy; however, if an employee or student group at the College creates a page that could be affiliated with the College, the District Information/Marketing office should be notified. The College does not take any responsibility for pages developed by others.

RECOMMENDATION FOR FACEBOOK PAGES
Unity in message and design of all college postings is crucial in maintaining the brand of the college. Only logos and/or seals in the approved design set can be utilized in college postings of any kind. All contributors to Howard College social media postings will follow the employee and student handbook guidelines respectively.

Howard College will have one college level Howard College Facebook community page representing the entire Howard College district that will be managed by the District Information/Marketing office. It is recommended that Facebook pages be considered for the following areas: Big Spring Area, Lamesa, San Angelo, SWCD, Hawk Athletics, Workforce Training, HC Alumni, and student organizations as approved. All pages will be created as community pages, not profiles.

All employees listed as administrators on any social media outlet are reminded that they are representing Howard College in an official capacity. They are strongly encouraged to monitor their posts for appropriateness and utilize correct spelling and grammar refraining from using ‘slang’ language. Their posts reflect not only on themselves but on the college as a whole.
PROCESS

1. Employees must consult their immediate supervisor and obtain approval from their cabinet member prior to developing the Facebook pages or other social media accounts. The respective cabinet member should inform the Office of Information once they have given their approval.

2. All social networking pages will have a minimum of two administrators assigned in addition to the Director of Information or their designee. If an administrator leaves the college, they will be removed as a page administrator and another person will be assigned in their place.

3. Administrators for college social networking pages will check their pages a minimum of twice per day during the normal workweek. It is recommended that pages be checked three times per day every day and have a minimum of one post per day.

4. All content must be related directly to college business, programs, and/or services. Content placed by administrators cannot promote individual opinions or causes that are not directly related to college purposes.

5. The following types of content are prohibited from Howard College social networking sites:
   a. Derogatory language or demeaning statements about or threats to any third party;
   b. Inappropriate or incriminating images depicting hazing, sexual harassment, vandalism, stalking, underage drinking, illegal drug use, or any other inappropriate behavior; or inappropriate language;
   c. Content that violates state or federal law;
   d. Partisan political activity;
   e. Online gambling;
   f. Information/images that are obscene or untrue;
   g. Content that harasses third parties;
   h. Selling goods or services for personal financial profit;
   i. Personal social relationships unrelated to Howard College business.

6. Administrators for HC social networking pages are responsible for removing comments posted to their fan pages that don’t meet the criteria outlined above.

7. Material protected by copyright will not be used on HC social networking pages.

8. Uploaded photos and videos must relate directly to the college and/or student life and should not be used as a promotional tool for programs, products, or services outside the college. All photos and videos must adhere to existing college policies.

DISCLAIMERS

Howard College respects First Amendment rights and embraces free speech values. Our goal is to encourage free speech on our social networking sites as well as to promote community values and ideals. It is important for the college to understand that social media allows us to take part in these conversations – and sometimes shape them – but never control them. Comments and conversations will not automatically be removed just because they may have a negative connotation or comment. Rather, this gives the college the opportunity to hear and respond to our followers to continually strive for improvement.

Howard College social networking pages will include the following disclaimers:

1. The comments and posting on this site are those of the site administrators and don’t necessarily reflect Howard College opinions, strategies or policies.

2. Howard College accepts no responsibility or liability for any data, text, software, music, sound, photographs, images, video, messages, or any other materials or content generated by users and publicly posted on this page.

3. Howard College reserves the right to alter, delete or remove (without notice) the content as its absolute discretion for any reason whatsoever.

Please be aware that all content and posts are additionally bound by the Facebook Terms of Use, the Howard College student handbook, and the Howard College employee handbook.
REMEMBRANCES/GIFTS
   When informed, the Institutional Advancement Office will send remembrances upon the following occasions:
   1. Death of an Employee/Retiree
   2. Death of a Board Member
   3. Death of a Spouse, Child, or Parent of an Employee/Retiree or Board Member
   4. Other as approved by the President
   In rare and infrequent situations, inexpensive gifts may be purchased for friends of the college to commemorate certain special events. Prior approval must be received from the President's Office.
   (Flowers/Gifts are to be purchased from a local account that does not contain state appropriated funds.)

DIPLOMATS
   In certain instances, college diplomats can be asked to assist with special events. Please contact the Dean Student Services/BS for more information.

STUDENT COMMUNITY SERVICE
   Some scholarships require community service as a part of the condition to receive a scholarship. Contact the Dean Student Services at each site for student opportunities.
EMPLOYEE HANDBOOK

TYPE: Institutional Effectiveness and Advancement

ADOPTION DATE: August 27, 2018

TITLE: Emergency/Urgent Notifications

EFFECTIVE DATE: Immediately

POLICY NUMBER: 3.4

PAGE NUMBER: 1 of 1

The District Information, Outreach, and Recruitment department is responsible for coordinating communication with students, faculty, staff, and community members in the event of an emergency or urgent notification situation.

The District Director of Information and Effectiveness has the responsibility of developing the communication protocol to be used at each location and assuring that the identified personnel have accessibility tools and training needed to carry out the required communications.

For weather alerts and college closure/delay notifications:

The Director of Information and Marketing will be notified of closures or delays by the college president or designee and will be responsible for notifying all locations (students, staff, and faculty) of weather closures and/or delays. This notification will be sent through the HC Alert system using the Rave program. Information is sent via text and email for users enrolled in the system. Additionally, the system will post directly to the appropriate college Facebook pages. The Webmaster posts information on the college websites.

Local media (radio, TV, and newspaper) will be notified as follows:

Big Spring Area and SWCD: Cindy Smith, District Director of Information/Marketing
San Angelo: Brandon Whitford (notification will begin to the local media once he has received the alert from San Angelo ISD and will notify the president, San Angelo campus leaders, and the Director of Information and Marketing that he is initiating the media notification.)

The line of contact for emergency notifications will be utilized if the above named individuals are unavailable.

For emergency situations at a site:

In the event of a local emergency that may require action on the part of students, faculty, or staff, the Information, Outreach, and Recruitment line of contact is to be contacted immediately. The designated individual will be responsible for notifying students, faculty, and staff, as well as community members as appropriate. They will utilize the HC Alert system using the Rave program for all notifications. The notifications will be sent via text and email for users enrolled in the system. Information will also be posted directly to the appropriate college Facebook pages as deemed necessary. As needed, the Webmaster will post information directly to the college websites. Additionally, the line of contact will be responsible for communicating to the Director of Information and Marketing with regard to any action taken and communications received and disseminated.

Campus leaders at each location are requested to utilize the lines of contact below for notification in all emergency situations. Should the first line of contact not be available within one minute of initial contact, the campus leader is asked to flow to the next line of contact on the chart. Individuals serving as a line of contact for a site or for the district will have accessibility tools and training needed to perform the appropriate notifications as needed.

Local media will be contacted once all students, staff, and faculty are notified of the emergency situation and any action to be taken. Lines of contact will handle media communications throughout the emergency until the situation is resolved. Staff and faculty are asked to not communicate directly with the media. If they are contacted by media personnel, they should refer them to the 1st contact on the list below.

The Director of Information and Marketing or their designee will handle any district wide situations or communications.

Big Spring Area Sites:

<table>
<thead>
<tr>
<th>Line of Contact</th>
<th>Name</th>
<th>Cell Phone</th>
<th>Direct Work</th>
<th>Email</th>
</tr>
</thead>
<tbody>
<tr>
<td>1st</td>
<td>Cindy Smith</td>
<td>432-517-0073</td>
<td>432-264-5034</td>
<td><a href="mailto:csmith@howardcollege.edu">csmith@howardcollege.edu</a></td>
</tr>
<tr>
<td>2nd</td>
<td>Mick Sudano</td>
<td>806-292-7704</td>
<td>432-264-5059</td>
<td><a href="mailto:msudano@howardcollege.edu">msudano@howardcollege.edu</a></td>
</tr>
<tr>
<td>3rd</td>
<td>Danny Sparks</td>
<td>432-935-8480</td>
<td>432-264-5124</td>
<td><a href="mailto:dsparks@howardcollege.edu">dsparks@howardcollege.edu</a></td>
</tr>
</tbody>
</table>

San Angelo Site:

<table>
<thead>
<tr>
<th>Line of Contact</th>
<th>Name</th>
<th>Cell Phone</th>
<th>Direct Work</th>
<th>Email</th>
</tr>
</thead>
<tbody>
<tr>
<td>1st</td>
<td>Brandon Whitford</td>
<td>325-374-1394</td>
<td>325-481-8300 Ext 3308</td>
<td><a href="mailto:bwhitford@howardcollege.edu">bwhitford@howardcollege.edu</a></td>
</tr>
<tr>
<td>2nd</td>
<td>Cindy Smith</td>
<td>432-517-0073</td>
<td>432-264-5034</td>
<td><a href="mailto:csmith@howardcollege.edu">csmith@howardcollege.edu</a></td>
</tr>
<tr>
<td>3rd</td>
<td>Mick Sudano</td>
<td>806-292-7704</td>
<td>432-264-5059</td>
<td><a href="mailto:msudano@howardcollege.edu">msudano@howardcollege.edu</a></td>
</tr>
</tbody>
</table>

SouthWest College for the Deaf (SWCD) Site:

<table>
<thead>
<tr>
<th>Line of Contact</th>
<th>Name</th>
<th>Cell Phone</th>
<th>Direct Work</th>
<th>Email</th>
</tr>
</thead>
<tbody>
<tr>
<td>1st</td>
<td>Cindy Smith</td>
<td>432-517-0073</td>
<td>432-264-5034</td>
<td><a href="mailto:csmith@howardcollege.edu">csmith@howardcollege.edu</a></td>
</tr>
<tr>
<td>2nd</td>
<td>Mick Sudano</td>
<td>806-292-7704</td>
<td>432-264-5059</td>
<td><a href="mailto:msudano@howardcollege.edu">msudano@howardcollege.edu</a></td>
</tr>
<tr>
<td>3rd</td>
<td>Shannon Creswell</td>
<td>432-816-6506</td>
<td>432-264-3777</td>
<td><a href="mailto:screswell@howardcollege.edu">screswell@howardcollege.edu</a></td>
</tr>
</tbody>
</table>
BUSINESS AND OPERATING POLICIES AND PROCEDURES
DEPARTMENTAL BUDGETING AND PURCHASING FOR SUPPLIES AND EQUIPMENT

Each department is responsible for submitting, justifying, and controlling its budget. Budgetary information is available online. Departments should normally use this method of securing budget information. Upon special request, when this method is unavailable or not practical, a report of unencumbered balances is sent to each budget area on a monthly basis. This record should be maintained within each department.

When a need to purchase arises, the following procedures will be followed:

SALES TAX EXEMPTION STATUS

The college is a qualified organization under the Texas Tax Code and is exempt from the payment of Texas sales tax.

An employee must always communicate the college's tax exempt status to a vendor via a Texas Sales and Use Tax Exemption Certification form or other number used by the vendor to identify the tax exempt status of the college. Special care should be exercised when an employee initiates petty cash or P-Card transactions to ensure that sales tax is not charged.

If a vendor applies sales tax to a purchase, the employee must request that the vendor remove the tax. The college will not reimburse unremoved sales tax, and the employee must immediately repay the amount of the tax to the college. Unresolved sales tax repayments will be deducted from employee pay checks through payroll deduction.

Employees may not negotiate, sign master tax exempt forms or request additional identification numbers with vendors.

Because tax exempt purchases must be related to the college’s exempt functions, an employee may not use the college’s tax exempt status for personal purchases.

PROCUREMENT CARD

The purpose of the Procurement Card Program is to provide the district with an efficient and controllable method of making small dollar commodity, service, routine, and travel purchases. The district will issue cards via an approved provider.

The card will be primarily used in place of petty cash, small regular purchase orders, blanket purchase orders (where sales are made over-the-counter), and emergency purchase orders.

The procurement card shall be used for the following:

1. Any transaction that does not exceed the cardholder's transaction limit.
2. Over-the-counter type retail purchases normally made using a charge account.
3. Travel-related purchases in compliance with the district's travel policy.
4. Any other business related purchase as long as the vendor accepts credit cards, and/or the goods/services purchased are covered under a district supply contract.

The Purchasing Department may periodically update staff of any commodities that cannot be purchased with the procurement card or any other necessary procedural changes. All other purchases are to be made using standard purchasing procedures.

To obtain a procurement card, please contact the Purchasing Department. The Chief Business Officer will tell you how to obtain a card. Please note that before you are issued a card, you must participate in a short training exercise. In this exercise, you will be given examples of when the procurement card may be used and how to properly reconcile your monthly charges.

Procurement Card Reconciliation Procedures

(a) Each cardholder must properly reconcile their monthly procurement card charges so that Accounts Payable may pay the district’s charges. Proper reconciliation means to assign the proper account number and descriptions to each charge via the card provider’s online system, and then to submit a statement of charges printed from this system with all itemized receipts/invoices.

(b) Online reconciliations are the sole responsibility of the cardholder. Online reconciliations must be completed by the 10th of each month. In the event that the 10th falls on a weekend or holiday, the reconciliation must be completed on the next working day following the 10th. Hard copies are due in the Accounts Payable office no later than the 12th of the month for the Big Spring and SWCD sites and the 15th of the month for the Lamesa and San Angelo sites. The cardholder should keep a copy of the reconciliations and receipts for their records.

(c) It is extremely important that cardholders check and perform a preliminary reconciliation on their account at least weekly. This ensures that there are no fraudulent charges and/or problems. If a user identifies such a problem, he/she should notify the Chief Business Officer immediately. Fraudulent charges not identified by the cardholder in a timely manner that result in the College being charged may be the responsibility of the cardholder. In these cases, failure to make cash reimbursement may result in funds being deducted from the user’s salary. Exceptions can only be approved by the College President.

(d) As part of the reconciliation process, cardholders shall ensure that they have submitted an itemized invoice from the vendor for each purchase. An itemized invoice is one that shows (1) a description on each item purchased, (2) quantity of items purchased, (3) and the price of each item. A credit card receipt will not be accepted as an invoice.

(e) Cardholders shall ensure that their monthly statement does not include Texas State Sales Tax and/or Use Tax.

(f) No personal charges are allowed on the district’s procurement card. Personal charges made on the procurement card may be cause for loss of card privileges, disciplinary action, and/or termination of employment. A personal charge requires an immediate cash reimbursement. No exceptions. Personal charges not immediately reimbursed may result in a corresponding payroll deduction for the amount of the personal charges.
Failure to Properly Reconcile Procurement Card
(a) The lack of an itemized invoice may result in a 30 day suspension of the procurement card. A second offense may result in a year's suspension. Exceptions can only be approved by the Chief Business Officer or the President.
(b) If tax is charged and the user fails to have tax removed, Accounts Payable shall notify user that tax is owed. If user does not have proper accounts credited by the fifth of the following month, user must immediately make a cash reimbursement to the College. Failure to make cash reimbursement shall result in funds being deducted from user's salary with no chance of recovery. Exceptions can only be approved by the Chief Business Officer or the President.
(c) If the user fails to provide proper documentation, including but not limited to itemized receipts, the funds may be deducted from the user's salary with no chance of recovery.
(d) A user who fails to complete the online reconciliation or who hands in the reconciliation after the date due may have their procurement card suspended for 30 days. A second offense may result in a year's suspension. Exceptions can only be approved by the Chief Business Officer or the President.

PURCHASE ORDER REQUISITIONS
(a) The requisition initiates the purchasing process by informing the purchasing department of each department's needs. Used properly it can save the college duplication and money through proper planning on departmental levels.
(b) The requisition must contain complete information and specifications because the requesting departments are the only ones that know exactly what they need. All pertinent information should be given (size, weight, etc.).
(c) Purchase authorization is automatically forwarded to the appropriate authorization level by the college's purchasing software.
(d) Department requisitions should be prepared far enough in advance so as to not create "RUSH" or "EMERGENCY" orders. This will allow the purchasing department sufficient time to secure competitive bids for the best goods or services in a timely manner.
(e) The requisition number is electronically retained in the computer system for tracking purposes.
(f) Employees should be aware of and follow all college purchasing policies. Purchase requests that have not followed purchasing procedures will be rejected for corrective action by the purchasing department. Normal processing time for the purchasing department after receiving a properly completed purchase request to the time of mailing the purchase order should be three days or less. If a purchase request requires a check for processing, allow at least one week for processing. If this is unacceptable, please contact the purchasing department regarding an emergency purchase. Employees are urged to take into consideration the amount of time needed to process purchase requests through the various offices. Employees should submit their request far enough in advance to allow for this processing time and the possibilities of those persons required to approve their purchase requests being out of their offices on some occasions.
(g) Excluding emergency purchases, a purchase order requisition must be in place prior to receiving goods and/or services. Failure to do so may result in the return of goods or the employee being responsible for incurred charges.

When to Requisition
(a) Requisitions for goods or services costing less than $10,000 will be handled as follows:
   1. It is not required to have exact pricing to complete a purchase requisition. If exact pricing is not available, the requisition may be submitted with estimated pricing. The estimated prices should be as accurate as possible.
   2. All capital outlay items must be budgeted in the annual budget. Capital items which are not approved in the annual budget must be approved by the Chief Business Officer. (Any single item costing $5,000 or more with a useful life of one year or more is defined as capital outlay.)
   3. Bidding and price quotation procedures are as follows:
      (1) Spot Purchases: For items costing less than $5,000, comparison shopping is encouraged. Purchases in this category will be made in an appropriate manner considering relevant information, expediency, efficiency, and best value to the District. When appropriate, the District may require comparison shopping and documentation for spot purchases.
      (2) Informal Quotes: For items costing $5,000 but less than $10,000, verbal quotes or catalog prices must be obtained. Three quotes are preferred whenever possible. This information will be required with the requisition.
      (3) Formal Quotes: For items costing $10,000 but less than $50,000, written, emailed or faxed bids, signed by an authorized representative of the company, must be obtained.
      (4) Bids of $50,000 or more must be purchased in accordance with State law by an approved procurement method including public advertisement, if required. Approved competitive bid methods may include competitive bidding, competitive sealed proposals, request for proposals, (for other than construction services), interlocal contracts or any other method allowed by State law. Requisitions and specifications for goods or services costing $50,000 or more should usually be submitted to the purchasing department eight (8) weeks prior to their needed date in order to give sufficient time to the bidding and approval process. The department requesting the purchase is usually responsible to provide specifications for the item being purchased. The date set for the monthly Board of Trustees meeting may be a factor in determining how long to allow for a purchase 50,000 or more. In some cases, items purchased under approved alternate procurement processes may take less time to process due to the fact that the competitive bidding process may have already been met.
Special Vendor Restrictions

The college may impose additional restrictions on individual vendors when difficulties in purchasing, billing, and/or reconciliation of accounts cannot be handled by standard operating procedures. For a list of vendors that fall into this category, please contact the Howard College Purchasing Department.

How to Complete a Requisition

(a) The requisition must be input in the college online purchasing system. The purchasing system will automatically forward the requisition to the appropriate authority level for approval.

(b) The information that should be included, if known, is as follows:
   1. Account Number to charge.
   2. “Ship to” information (HC) Howard College, (SWCD) SouthWest College for the Deaf, (SA) San Angelo, and (LA) Lamesa.
   3. Item No., Quantity, and Description of item/items.
   4. Quotes or prices as required by section 3 above. This information is to be placed in the description section of the purchase requisition with an information designation.
   5. If required by section 3 above, formal quotes signed by an authorized representative of the company are required from three (3) separate vendors. This information is to be placed in the description section of the purchase requisition with an information designation.
   6. Name of individual name making request
   7. Any information that is felt to be pertinent to the purchase should be included in the description section of the requisition designated as information only.

(c) SOLE SOURCE REQUISITIONS

On rare occasions requisition for goods or services may be available from only one source. Before a purchase order will be issued as a sole source purchase, the company must provide a sole source letter on the company’s letter head, signed by an authorized representative of the company.

Funds budgeted for departmental capital outlay items that remain unspent and unencumbered on February 15 each year will automatically revert to the respective fund. Funds budgeted for teaching supplies that remain unspent and unencumbered as of June 15 will also revert to the general fund.

PETTY CASH PROCEDURES

Petty cash funds for occasional purchases are available to college employees for small expenditures only when other means of purchasing are not appropriate or practical. The petty cash used for these expenditures must be disbursed from the site Business Office and is limited to $250. In extraordinary circumstances administrative cabinet approval may be given to exceed this limit and must be given in advance and in writing.

The use of petty cash to purchase is not intended to take the place of the district’s standard purchase order system and therefore should not be used on a routine basis. Allowable petty cash purchases are limited to immediate need situations where the ability to plan for the purchase was impractical.

Employees should use tax exemption certificates (available in the District accounting office) when making petty cash purchases. Sales tax will not be reimbursed. A receipt, invoice, or other supporting documentation must be presented to the business office not later than the next business day following the expenditure.

DEPARTMENTAL CHANGE ACCOUNTS

Selected departments may be issued small amounts of cash to make change for small cash receipts. Examples of this are the Library to make change for book fines, Cosmetology to make change for cash pay customers, or concession stands to make change for cash purchases. These accounts are not to be used to make purchases for the college. Deposits must be made to the business office from these Departmental Change Accounts as required by College Policy and Procedures.

CONTRACTS

Contracts concerning agreements between the college district and vendors may be made only with the written approval of the President or Board of Trustees. Contracts for services to be performed by or for the district are to be signed by the President or designee.
This policy shall apply to all Howard College (College) travel.

**SAFETY:** The first and most important guideline for all college travel is safety. Whether you are traveling in a college, personal, or rented vehicle, and whether you are traveling alone or with a group, the safety of all should be the primary concern and consideration for all Howard College travel. Individuals charged with the responsibility of leading group travel should at all times be mindful of their responsibilities to the college and to the group. Howard College will never ask individuals or groups to put themselves in harm’s way. All decisions in matters of travel should always be made on the side of safety.

**IMPORTANT GUIDELINES:**
- No person may operate Howard College vehicles while impaired by alcohol, drugs or other similar substances. This includes prescription medications.
- Drivers may not operate vehicles while fatigued or while using cell phones. (Hands-free calling is allowed.)
- Drivers and all passengers must use seat belts at all times. Note: College busses may not have seat-belts.
- Drivers must abide by all rules, warning signs and speed limits.
- The driver is responsible for the safe operation of the vehicle and drivers should perform a pre-driving safety check of the vehicle each time before the vehicle is operated.
- Failure to abide by traffic laws and these guidelines may make the employee subject to disciplinary action, including termination of employment.

**A. SCOPE**
1. One professional development trip per professional staff and faculty is normally approved (Example: Texas Community College Teachers Association or another similar state meeting). In most cases if an individual listed TCCTA and another meeting, the assumption is made that TCCTA was the preference. However, an individual may elect to attend another meeting but must inform the appropriate administrator of the alternate choice. Everyone is encouraged to choose a conference that will best serve his or her professional needs.
2. Due to the number of employees traveling to TCCTA and the possibilities for group travel and shared lodging, the maximum amount allowed for TCCTA is allocated based on the location of the convention and will be calculated annually. TCCTA travel for faculty must be submitted to the appropriate academic administrator for each site.
3. Travel required by regulating agencies or deemed necessary for college operation is normally approved. (Professional development for professional staff will include this type of travel.)
4. Out-of-state trips for professional development may be approved in exceptional cases only. Please contact the appropriate administrator for approval.
5. Recruiting travel, inter-site travel, and student travel is normally approved and may be taken as budgeted.
6. When appropriate, efforts should be made to limit traveling to one or a limited number of individual(s) to each conference and/or meeting. When and where possible, coordination must take place to limit travel but to insure that the college operation is abreast of guidelines set by regulating agencies. Sharing of information through written communiqué or debriefings upon return may be necessary and will be expected.
7. Employees who have multiple roles within the district may travel more than other employees with singular district roles.
8. Under no circumstances shall expenses for personal travel be charged to or be temporarily funded by the college. When a college employee travels under the sponsorship of a non-college entity such as a grant or other outside agency, the travel expenses may not be charged to a college account; travel advances and tickets should be obtained from the sponsor. In some cases the traveler may have a choice whether to travel under Howard College policy or the sponsor’s policy. The traveler must determine in advance whether they are traveling under the Howard College travel policy or under the travel policy of the outside agency. Those who travel under the travel policy of the outside agency shall not seek advances or travel funds from Howard College. If the employee travels under Howard College policy and with Howard College funds, it is acceptable for an outside agency to reimburse Howard College for the employees travel expenses. In these cases, the reimbursement check (not cash) and a copy of the supporting documentation submitted to the outside agency must be provided to Howard College along with the reimbursement check.
9. College employees traveling on official business shall observe normally accepted standards of propriety in the type and manner of expenses to incur and comply with the remainder of this travel policy.

**B. EXCEPTIONS**
The President or President's designee may grant approval for exception to college travel policy and regulations when required due to extenuating circumstances. Requests for exception approval must be in writing stating the reason or purpose for the exception and name of the individual to whom the exception is granted. When an exception has been granted, the reimbursement of expenses claimed shall be limited to the actual costs incurred, provided such costs are deemed to be ordinary.
and necessary under the circumstances. Claims for the reimbursement of actual expenses must be supported by itemized detailed receipts.

C. TRAVEL AUTHORIZATION AND APPROVAL

Employees who wish to travel at college expense should file with their supervisors or division directors a "Request to Travel at College Expense" form (see appendix) at least five (5) working days before travel or prior to purchasing airline tickets. This form is available on the website at Employee Resources and Forms. Please forward the form to the Big Spring business office when all required signatures are obtained. It is recommended that a copy be retained for departmental records. ATHLETIC TEAM REQUEST TO TRAVEL uses the ATHLETIC DATA SHEET FORM in place of the Request to Travel Form. This form and prior approval are not required for incidental, day and inter-site travel not requiring overnight stay. All official college travel requiring overnight stay shall be pre-approved by the President or President's designee. Persons delegated the authority to approve official college travel should not ordinarily approve their own travel, except in those cases where it is impossible or impractical to obtain approval from a higher authority.

Officers and employees of the college normally shall not be reimbursed for expenses paid on behalf of other persons. Exceptions to this rule, such as supervised group trips, must be approved in advance. Claims for reimbursement of expenses paid for others shall be submitted by the group leader and must include the names of persons on whose behalf expenses were incurred, an itemization of the expenses, and other pertinent supporting documentation should be attached to the “Report of Actual Travel Expenses” form.

D. TRAVEL ADVANCES

1. Transportation Tickets: Once approval has been obtained to travel, tickets may be purchased through a local travel agency or by direct acquisition through the Internet (see note below) directly from the common carrier and may be charged to the district procurement card assigned to the employee.

   NOTE: Tickets are purchased either refundable or non-refundable. To assure district funds are properly managed, it is recommended you purchase refundable tickets if there is a possibility of cancellation.

2. Advances of College Funds: Advances of college funds may be requested by employees to pay travel expenses while on official college business, when such expenses are approved within this travel policy. Requests for cash advances must be received in the business office at least five (5) working days before the requested advance is needed. In rare instances, hotel expenses of up to $500 may be included with funds advanced directly to the employee at the request of the employee. The preferred payment by the district for hotel expenses is the approved purchase card system. Checks of over $500 for lodging will be made payable to the hotel unless special circumstances dictate otherwise. Requests for advances of $500 or more for lodging must follow standard college purchase order procedures.

   Funds advanced directly to the employee will be provided by college check. The college may not always have sufficient cash on hand to cash travel advance checks. Employees should plan to cash travel advance checks at the employee’s bank or other financial institution or at the college’s depository bank.

   The amount requested on a Travel Advance Request Form should not exceed the estimated out-of-pocket expenses to be incurred on the trip. Advances shall not be authorized for any person who is delinquent in submitting an accounting for expenses of a prior trip, unless otherwise necessitated by extenuating circumstances and approved by the President. Requests for advances should normally be reviewed and approved by the person in authority approving the "Request to Travel at College Expense" form. Any exceptions to this policy must be approved by the President.

   Funds advanced to any employee remain the responsibility of that employee until these funds are expended for approved purposes or returned to the college. Upon return from travel, any excess funds advanced to the employee must be returned to the business office the next business day. When returning excess funds, cash should be hand carried and not be sent through the mail. A personal check is acceptable for the return of excess funds but this should also be returned to the business office the next business day. Any advanced funds remain the responsibility of the employee until these funds are received in the college business office.

   Receipts to substantiate expenditure of advanced funds must be attached to the "Report of Actual Travel" form, signed by the employee, supervisor, cabinet member and president, and turned in to the business office within the guidelines of the Travel Policy Section D, Part 3.

3. Recovery of Expenses for Completed Trip(s): The total amount of all expenses and/or advances pertaining to a particular trip, including but not limited to proceeds from discount, rebate, or premium coupons on transportation tickets, must be accounted for by the traveler. Receipts are required for an expense to be eligible for reimbursement.

   NO LATER THAN three (3) working days after the return from the trip, the employee must file a "Report of Actual Travel Expense" form. This form is available on the website under publications. The traveler keeps a copy and sends the original to the business office with the original receipts attached. Travel reimbursement checks will be paid by the 10th and 25th of each month or on the following workday if these dates fall on a weekend or holiday.
E. TRANSPORTATION

All travelers must utilize the most economical and practical mode of transportation as well as the most usually traveled route consistent with the authorized purpose of the trip. Mileage reimbursement for use of personal cars will be based upon the "point to point" distances on an appropriate route as stated by mapping websites such as Google Maps at http://maps.google.com or Map quest at http://www.mapquest.com. While traveling on college business, intra-city travel will be reimbursed on documented actual mileage.

Expenses arising from travel between the employee's residence and headquarters (commuting expense) shall not be allowed. However, in cases of official college travel, mileage may be allowed between the traveler's city of residence and the common carrier or destination if travel originates or terminates before or after the employee's working hours, or if travel originates or terminates during a regularly scheduled day off. Otherwise, mileage shall ordinarily be computed between the traveler's headquarters and the common carrier or destination.

a. Indirect or Interrupted Itineraries: If for personal convenience an indirect route is traveled or travel by a direct route is interrupted, any resulting extra expense shall be borne by the traveler. The reimbursement of such expenses shall be limited to the actual cost incurred or the charges that would have been incurred via a usually traveled route. Any resulting excess travel time will not be considered work time and will be charged to the appropriate type of leave.

b. Use of Surface Transportation in Lieu of Air Travel: A traveler may elect to use surface transportation for personal reasons even though air travel is the appropriate mode of transportation if approved by the college administration.

c. Cancellation of Reservations/Ticket Refunds: It shall be the traveler's responsibility to cancel reservations that will not be used. (Also refer to the note in Section D-1 of this policy.) Charges or loss of refunds resulting from failure to cancel reservations shall not be reimbursed unless the traveler can show that such failure resulted from circumstances beyond the traveler's control.

Unused portions of transportation tickets are subject to refund. The traveler shall be responsible for the prompt return of the tickets to secure the refund.

d. Baggage: Charges for checking and storage of baggage necessary for the purpose of the trip are allowable. Excess baggage charges are also allowable; however, justification for carrying excess baggage must be shown on the Travel Expense Voucher.

e. State Taxes: Howard College expenditures are usually exempt from payment of State Sales Taxes. Exceptions include, but may not be limited to, taxes charged for parking and taxes on the rental of a motor vehicle. When an exemption is not allowed under State Law, Howard College will pay or reimburse for these taxes. Other exceptions to this policy may be approved on an individual basis by the President.

1. Air Travel: Commercial Airlines coach class or any discounted class shall be used in the interest of economy. This policy applies to all travel regardless of the purpose or fund source.

Only U.S. carriers shall be used for travel reimbursed from federal grants and contracts. The use of foreign air carriers is severely restricted (cost is not a factor) under federal regulations. Travel on a foreign air carrier will be approved only if U.S. carriers do not fly to the travel destination or certain delays may be encountered by not traveling on a foreign carrier. Reimbursement may be denied in the absence of such justification.

2. Railroad or Bus Travel: Railroad or bus transportation may be used when the destination or other special circumstances so require.

3. Travel by Automobile or Other Means of Conveyance: All persons driving vehicles on college business must possess a current valid driver's license. Claims for reimbursement must indicate the origin and destination of the trip. Continuous travel between major points, such as from city to city, should also be shown on travel request and reimbursement forms.

a. College-Owned Vehicles:

1) Use: The use of college-owned vehicles shall be encouraged for official college travel.

2) Parking and Storage Charges: Charges for necessary parking and/or for storage of college-owned automobiles in public garages are allowed. Valet charges over and above normal parking charges will be at the expense of the traveler unless specifically authorized.

3) Reservations: Employees wishing to reserve college vans should contact the office of the Physical Plant Director. Employees wishing to reserve college busses should contact the office of the Chief Business Officer. These administrators are the custodians of vehicles and each office maintains a reservations book. Keys and oil company credit cards are available for check-out with college vans thru the office of the Physical Plant Director. Employees requesting to drive college vehicles agree by submission of the request to provide necessary information needed to check driving records. Employees driving records may be checked periodically by both the college's insurance carrier and the college. Employees' whose driving records are considered "high risk" will not be permitted to drive the college vehicles. If vehicles are abused, the cost of repairs may be charged to the driver.
4) **Driver Training Course:** A driver training course is only required for 15 Passenger Vans.

5) **15 Passenger Vans:** Travel in 15 passenger vans will be limited to 9 adults including driver due to rollover risk. Exceptions to this rule must be approved by the President and will only be considered when passengers are small children which would reduce the weight carried and thus reduce the rollover risk. Even when 15 passenger vans are limited to 9 passengers, they should not be overloaded with luggage or other cargo. It is the driver’s responsibility to assess these risks and to make appropriate adjustments in load, etc. Due to risks and concerns over travel in 15 passenger vans, any person driving 15 passenger vans must have completed a driver training course within the last three years. This course will be provided at no cost by Howard College. Limited exceptions to this policy may be granted by the administration or as appropriate in emergency situations if the approved driver is ill or otherwise incapacitated and this exception is prudent and necessary. Extreme caution should be exercised in any such instance.

6) **Seatbelts:** All passengers in college-owned automobiles, vans, and trucks shall wear seatbelts at all times. Seatbelts are not provided and not required for bus travel except for the driver and passengers riding in the front tour guide seat of tour busses.

7) **Charges:** Departments will be billed at the rate of $0.30/mile for the use of college vehicles, $0.50 for the use of the small bus, and $0.70/mile for the use of the big bus based on actual mileage recorded effective September 1, 2012.

8) **Student Drivers:** Sponsors of student organizations or groups must have the driving records checked annually on all students who may be assisting with the driving of college-owned vehicles. **The time required for driving record checks is approximately ten days.** It is the responsibility of the department requesting the vehicle to provide necessary information and request these checks from the office of the Chief Business Officer in a timely manner.

9) **Refueling:** College vehicles must be returned full of gas after use. Employees are responsible for the proper maintenance of vehicles during use. This includes checking engine oil levels when refueling the vehicle. Report problems encountered with vans to the Physical Plant’s office or note these problems on the trip booklet provided upon vehicle checkout. Report problems encountered with busses to the Chief Business Officer’s office or note these problems on the trip paperwork. College vehicles may be refueled at a service station, utilizing a college credit card (issued upon vehicle checkout).

10) **Ferry, Bridge, or Toll Road Charges:** Ferry, bridge, tunnel, or toll road charges are allowed.

11) **Repairs:** Charges for emergency repairs to a college-owned vehicle are allowed in accordance with the urgencies dictated by the situation. Repairs must be reported to the Chief Business Officer’s office. Receipts will be required for reimbursement. Please submit receipts.

b. **Privately Owned Automobiles:**

1) **Mileage Reimbursement:** The driver of a privately owned automobile used for college travel may claim reimbursement at the following rates:
   a) **Standard Rate:** The standard reimbursement rate is $0.50/mile effective September 1, 2012. When pulling a trailer the reimbursement rate is $1.25/mile. When two or more persons share an automobile, only the driver may claim reimbursement for mileage. Mileage will be paid based on point-to-point travel. An approved mileage guide may be accessed online through the Internet at: http://maps.google.com or http://www.mapquest.com or the college business office may be called for assistance in looking up distances between points. The route should be an appropriately direct route. Please print and attach the mileage documentation to your travel request.

   b) **Automobiles Driven to a Common Carrier Terminal:** When a traveler is authorized to drive a privately-owned automobile to or from a common carrier terminal, mileage reimbursement may be claimed on one basis as follows, either:
   1. one round trip, including parking for the duration of the trip; or
   2. two round trips, including short-term parking expenses.

2) **Charges for Ferries, Bridges, Tunnels, or Toll Roads:** If mileage reimbursement is allowed, charges for ferries, bridges, tunnels, or toll roads may be claimed in addition to the mileage.

3) **Parking:** Reasonable charges for necessary parking while on college business will be allowed. Valet charges over and above normal parking shall be at the expense of the traveler unless specifically authorized.

4) **Fuel, Routine Repairs, and Associated Costs:** Routine repairs, tires, fuel, oil, or other automobile expense items shall not be allowed for the use of the privately owned automobile. These expenses are included in the mileage reimbursement rates. For this reason College oil company credit cards will not be issued and may not be used for travel in private vehicles. No fuel from the College gas pump shall be used in private vehicles.

5) **Insurance Coverage:** When privately-owned automobiles are used on college business, drivers are required to conform to public law regarding vehicle liability insurance and/or financial responsibility as required. College insurance does not cover non-college vehicles.

   An employee who regularly uses a privately owned automobile on college business may be required to show a satisfactory evidence of liability insurance coverage.
6) **Collision or Other Damages:** When a privately-owned automobile operated by a college employee in the course of conducting College business is damaged by collision or receives other accidental damage, costs for repair expenses are borne by the employee.

c. **Rental Automobiles:**
   1) **When Use Should Be Authorized:** Rental automobiles may be used when renting in a specific situation is considered to be more advantageous to the college than the use of taxis or other means of public transportation. The traveler is responsible for obtaining the best available rate commensurate with the requirements of the trip. Advance reservations should be made whenever possible and an economy to mid-sized model requested. Although not always available, the discount commonly extended to the college by automobile rental agencies should always be requested.
   
   The named renter is the person responsible for the rental vehicle. Each time a vehicle is rented on college business the renter must rent the vehicle both in their name and Howard College's name. This method is the only way the vehicle will be covered under college insurance. If Howard College is not named, then the contract is between the renter's personal insurance or credit card and the rental car company.
   
   Collision Damage Waiver insurance (CDW) should be accepted on rental policies and those costs will be reimbursed to the traveler. Liability and other types of insurance should be declined and will not be reimbursed because the college provides rented-non-owned liability coverage through the college’s institutional automobile insurance policy. Drivers should check with their insurance representative regarding how their personal coverage and exposure interfaces with college insurance.

   2) **Expense Incurred Due to Damaged Rental Automobile:** Expenses incurred by a traveler because of property damage to an automobile rented while on college business should be charged to the college's vehicle insurance policy. The traveler shall attach to the Travel Expense Voucher submitted for the trip a brief description of the damage to the automobile, including an explanation of the circumstances related to the damage. Refer to section “K” of this policy for further information.

   3) **Billings:** Direct billing to the college for automobile rental charges is not authorized. Payments to automobile rental agencies for individual rental transactions are not guaranteed by the college. In addition, an automobile rental credit card shall not be obtained if the terms of the card require direct billing to the college or a guarantee of payment by the college, or any representation other than the individual’s identification as an employee of the college.

d. **Miscellaneous Local Transportation:**
   1) **Taxis:** Taxi fares including customary tips up to but not exceeding 15% or rounded to the next dollar shall be allowed when the use of public transportation or airport limousine service is impractical or not available.

   2) **Local Buses or Shuttles:** Fares for use of local buses or shuttles shall be allowed.

   3) **Other Special Conveyances:** Charges for use of other types of conveyances shall be allowed when such use is beneficial to the College and when the fare for such conveyance is not already included in the original cost of the common carrier fare. An explanation of the necessity for the use of a special conveyance and receipts for the charges must accompany the claim for reimbursement.

F. **PER DIEM AND PARTIAL PER DIEM EXPENSES**

1. **Travel Requiring Overnight Stay:**
   a. **Domestic Travel:** Allowable daily Per Diem expenses are those amounts incurred for meals, and incidental travel expenses. This policy was established to be in compliance with IRS guidelines that govern these matters and also determine benefits that may be taxable.

   The per diem policy for the Howard County Junior College District is as follows:

   **Meals:** Thirty dollars ($30.00) per day will be allowed for daily per diem at the rate of $8.00 for breakfast, $10.00 for lunch and $12.00 for dinner. One half of the total daily amount ($15.00) will be allowed on the first day of travel and one half of this amount ($15.00) will be allowed on the day of return regardless of departure or return times without receipts unless the travel day extends beyond 14 hours. If it does extend beyond 14 hours, all three meals may be reimbursed at the full $30 per day rate without receipts. The traveler must provide travel departure and return times if using this option. The full $30.00 per diem amount will be allowed for all other days of travel. Receipts are not required for these days. Since the stated per diem rates are the maximum amounts allowed, employees may deduct meals provided through conferences, meetings or hotels, etc. from their request for per diem reimbursements.

   **Lodging:** For overnight stay the college will reimburse at the state rate when presented with motel receipts. Since booking agencies like “Priceline” or “Travelocity” do not provide detailed motel receipts, employees may not book reservations for rooms through these types of companies. Consideration may be given for approval of higher rates when the employee is staying at a conference hotel or if the state rate is not available or practical to obtain. Employees should request the state rate at the time of check-in. Employees must also request exemption from state tax on motel stay.
Exemption certificates are available in the college business office. Reimbursement may not be allowed for state taxes. Employees may be asked for an employee identification card upon check-in. These ID cards are provided at no cost to employees and may be requested through the student services office in Big Spring either in person or through site or regular mail.

**Disallowed Costs:** Personal phone calls or charges for personal entertainment are not allowed. Charges for work-related telephone calls or for Internet service while on approved college travel are allowed. Employees must document that any charges for telephone or Internet service while traveling were for college business or these charges will not be paid. Charges for room service are not allowed above the established limits per meal in the per diem policy. The above per diem policy applies to approved travel only. If a trip is made without prior approval, the expense of that trip may not be funded by the college.

b. **Foreign Travel:** Foreign travel shall be approved in advance by the President and shall be only in special circumstances.

2. **Travel NOT Requiring Overnight Stay:** Expenses for meals eaten on trips not requiring overnight stay are not paid unless one of the two criteria listed below are met and the travel is of an occasional nature (i.e., not a regular activity).
   a. Meals may be paid on same day trips if the meal was eaten as a part of conducting official college business that could not be scheduled outside of the mealtime.
   b. Meals that are eaten when the same day trip extends the employee’s normal work day by two consecutive hours or more at the beginning or the end of the day.
   c. Bus drivers will receive $15 per day per diem minimum when the travel time or on-duty time exceeds 5 hours on same-day trips.
   d. If the work day extends beyond 14 hours, all three meals may be reimbursed at the full $30.00 per day rate without receipts.
   
   **Example:** If an employee’s normal work day is 8:00 a.m. to 5:00 p.m. and the employee leaves work at 6:00 a.m. to conduct college business elsewhere and returns by 5:30 p.m., this employee would be eligible for the breakfast and lunch reimbursement of $8.00 and $10.00. In another scenario, the same employee leaves in the morning and returns at or after 7:30 p.m. then this employee would be entitled to the $10.00 lunch and the $12.00 dinner reimbursement. If the employee left after the noon hour, then only the $12.00 dinner reimbursement would apply. The same rules would apply if the employee left at 6:00 a.m. and returned by noon, only the $8.00 breakfast meal would apply. If the work day extends beyond 14 hours, all three meals may be reimbursed at the full $30.00 per day rate without receipts.
   e. Mileage on same day trips may be paid based on automobile usage guidelines established by this policy.

3. **Adjustment of Per Diem Reimbursement Requests:** Since the stated per diem rates are the maximum amounts allowed, employees may deduct meals provided through conferences, meetings or hotels, etc. from their request for per diem reimbursements.

4. **Travel in the Vicinity of Employee Headquarters or Residence:** College vehicles should be used for local errands. Typically, mileage is not reimbursed for incidental, local travel incurred in an employee’s personal vehicle. In certain circumstances, mileage may be reimbursed for repetitive travel when authorized by the employee’s Cabinet Member prior to travel. Repetitive travel reimbursement requests shall be submitted monthly.

5. **Contracting for Per Diem Expense:** The President or President’s designee may make agreements with restaurants, hotels, and similar establishments for the furnishing of Per Diem to a group or groups of college employees when it is advantageous to the college. When such an agreement is made, the vendor may receive payment either from the group leader or by billing the college.

Group leaders may receive reimbursement, including up to but not exceeding a 15% or rounded to the next dollar tip, by submitting a Partial Per Diem claim form accompanied by the vendor’s invoice for the actual expenses incurred. Itemized detailed receipts are required for reimbursement of most allowed incidental expenses, including restaurant and hotel/motel charges. Individual members of the group may claim reimbursement for the balance of their Per Diem expenses. Partial Per Diem forms will be required. Any exceptions to this policy must be approved by the President.

6. **Charging Per Diem Expenses Directly to the College:** Except as provided above, travelers are prohibited from charging lodging, meal, and miscellaneous expenses directly to the college.

**G. MISCELLANEOUS EXPENSES**

Some minor miscellaneous expenses may be allowed without receipts. Items such as programs to events, newspapers when necessary for a specific purpose, and other appropriate minor incidental expenses may be allowed without receipts up to a maximum of $10.00 per trip. These expenses must be itemized on the “Report of Actual Travel Expenses” form.

Laundry expenses are allowed for team travel to tournaments when required due to overnight stay. **Disallowed expenses include personal laundry and/or dry cleaning, personal items such as medicine, clothing items, personal entertainment, or any other items of a personal nature.**
H. CONVENTIONS, CONFERENCES, OR BUSINESS MEETINGS

Travel expenses incurred in attending conventions, conference, or business meetings are allowed when approved by the appropriate college authority. These expenses include registration fees, transportation, per diem, and miscellaneous expenses. Reimbursement for any portion of the registration fee related to optional entertainment is not allowed. When the registration fee includes meals and lodging, the traveler may not be reimbursed for Per Diem expenses. Fees paid prior to the event may be submitted for prepayment by the college.

I. NON-COLLEGE PERSONNEL

1. Driving of College Vehicles by Non-College Personnel: Non-college personnel may drive college vehicles when approved by the cabinet member in charge and only when on official college business. Only in emergency situations can a non-college employee drive a 15-passenger van without the required driver training.

2. Driving of College Vehicles by Students or Student Assistants: Howard College students and student assistants may drive college vehicles on official college business when approved by the Chief Business Officer and only after the student’s moving violation record has been checked by the above administrator. No more than two moving violations in the past three years will be used as the criteria to approve student or student assistant drivers. College vehicles may not be used by students or student assistants for personal or entertainment purposes unless accompanied by a college employee and only when on a pre-approved student activity as designated by a college administrator.

K. ACCIDENTS AND INJURIES

1. Accidents Involving Damage to Vehicles or Other Property: Individuals on approved college travel must immediately notify the office of the Chief Business Officer of the occurrence and details of any accident in which any property is damaged. Please provide a copy of the police report if it is available. This office can be reached by calling the Big Spring Site at 432-264-5175.

2. Injuries to Individuals: Any bodily injury that has occurred while on approved college travel must be reported to the office of Director of Human Resources. This office can be reached by calling the Big Spring Site at 432-264-5100.

If you are involved in an accident, please remember the following guidelines:

1. If you are able to do so, write down the names and phone numbers of any witnesses to the accident.

2. Statements to the police are fine, but do not give statements to other parties or to the other parties’ insurance companies without first checking with the college administration and/or the college’s insurance carrier.
## INTELLECTUAL PROPERTY POLICY

Employees of Howard College are encouraged to publish, copyright, invent, and/or patent materials and objects of their own creation which will contribute to the advancement of knowledge. The college encourages and protects this interest and its personnel in relation to disclosure of scientific and technological developments including inventions, discoveries, trade secrets, computer software, and original works and ideas which may have monetary value. It is also the responsibility of the college to ensure that public funds and property are not used for personal gain. The author, creator, or inventor is free to benefit from royalties and monies accruing from such publication or invention, subject to the following guidelines:

A. All classes of intellectual property, scientific, and technological developments, materials, or objects, including inventions, discoveries, trade secrets, computer software, and original works and ideas, created on the employee’s own time, and without the use of college facilities, equipment, materials, or support shall be the sole property of the creator.

B. All classes of intellectual property, scientific, and technological developments, materials, or objects, including inventions, discoveries, trade secrets, computer software, and original works and ideas, created by employees at college expense or on college time or by using college facilities or equipment shall be the property of the college. The college, in return for unrestricted license to use and reproduce original work without royalty payment, shall transfer to the creator of that work full ownership of any present or subsequent copyright/patent in accordance with that which follows.

C. In the event that intellectual property, scientific, and technological developments, materials, or objects, including inventions, discoveries, trade secrets, computer software, and original works and ideas, are sold to entities outside the college, all income will go to the college for that project, including stipends paid to the developer (over and above contract salary), prorated support staff salaries, supplies and other expenses related to the intellectual property, scientific, and technological developments, materials, or objects, including inventions, discoveries, trade secrets, computer software, and original works and ideas.

D. The college will ensure equity and management participation on the part of the inventor or inventors in business entities that utilize technology created at the institution.

E. No college employee shall realize a profit from intellectual property, scientific, and technological developments, materials, or objects, including inventions, discoveries, trade secrets, computer software, and original works and ideas sold exclusively to Howard College students.

F. When instructional material developed by faculty is sold in the college bookstore for profit, the publisher of the materials must be approved by the instructional administrator.

Any college employee who intends to create any intellectual property, scientific, and technological developments, materials, or objects, including inventions, discoveries, trade secrets, computer software, and original works and ideas developed wholly or partially using college time, equipment, materials, facilities, and/or personnel who intends to copyright, patent, or otherwise merchandise those intellectual property, scientific, and technological developments, materials, or objects, including inventions, discoveries, trade secrets, computer software, and original works and ideas will inform the president of the college of his/her intent through the instructional administrator. The president will have final approval. At that time the college will initiate a review of scientific and technological disclosures, including consideration of ownership and appropriate legal protection.

It is the responsibility of the party(ies) having ownership of the intellectual property, scientific and technological developments, materials, or objects, including inventions, discoveries, trade secrets, computer software, and original works and ideas, to secure any licenses, copyrights, or patents. These licenses, copyrights, or patents are secured at the expense of the party(ies) having ownership.

Personnel of college units whose function is to produce educational materials may not realize a profit from the sale of those materials. In the case of any materials produced exclusively by these units, copyright will be held by Howard College. Materials produced under an externally funded grant will be guided by the terms of the grant.
FACILITIES/OFFICES

The college owns property, leases space, and also has in-kind usage of facilities. Facilities (employee offices) and equipment remain the property of the district and may be accessed periodically by appropriate personnel.

AUDIO-VISUAL EQUIPMENT AND SOFTWARE

The Library serves as the college district media center, and most audiovisual equipment and software are kept there. Employees need to make advance reservations with the librarian for equipment, films, records, etc., to ensure that the materials and equipment they desire will be available when they need them. Employees are expected to learn to operate needed audiovisual equipment; library personnel are not available for this purpose.

USE OF COLLEGE EQUIPMENT

College equipment cannot be loaned for private use off site except in special instances, and then only with the approval of the President. Under no condition may college property or equipment be used for personal gain.

Employees of Howard College/SWCD will not be allowed to borrow equipment, tools, computers, or supplies from the college for personal use. An employee must have the permission of the Director of Facilities and Fleet Maintenance to use any equipment, tools, supplies, back-hoe, forklift, tractors, welder, mowers, lawn equipment, or any item listed on the Facilities inventory and then only for use on Howard/SWCD sites or property owned by Howard College.

Keys for all equipment, vehicles, and the gas pump will be in the Facilities secretary’s office and will be issued to authorized personnel only. All employees will sign for the keys and/or equipment at the time of issuance and the employee must sign when the keys and/or equipment are returned.

Upon voluntary or involuntary termination of employment with the District, employees shall relinquish all District issued equipment and materials to their immediate supervisor, Cabinet member or Human Resources department. Equipment and materials include, but are not limited to, laptops, tablets, external storage devices, books, software, DVDs, carts, totes, supplies or any other item that belongs to the College District.

The employee is ultimately responsible for the safekeeping and return of any equipment upon termination of employment. The employees’ supervisor should always be aware of and track any District issued items that are issued to any employee, especially if an item is removed from the site for any reason.

Upon checkout, the Human Resources department will verify with various departments, including the employees’ supervisor, that the employee has returned all items and/or that accounts have been settled.

MAINTENANCE

Personnel are expected to help maintain their work areas in a reasonably neat manner since the district has a small maintenance staff. Unsatisfactory cleaning or maintenance should be reported to the appropriate administrator. Requests for maintenance, alterations, replacements, and moving of equipment should be made online at MaintenanceDirect.
Request for Access Devices: Access request forms must be completed and signed by the individual requesting access devices (fobs, cards and/or keys). The request must be approved by the supervisor before access will be issued.

Issuance of Access Devices: Access devices will be issued by and records kept by the Human Resources Department for employees, contractors, and temporary access needs or site administrator as applicable.

Exterior Door Access Devices: Employees will be issued access to the building in which their office is located and to buildings that access is necessary to perform their job functions. There will be an effort to limit building and room access to maintain a more secure environment. Contractors or persons needing temporary access will be issued a temporary access device for the specific time period access is required.

Interior Door Access Devices: Access devices keys to interior doors will be issued to employees, contractors, and service providers or for temporary access as necessary.

Exterior Master Access Devices: Exterior door master access devices will not be issued to anyone except under the specific direction of the President of Howard College.

Loaning of Access Devices: Access devices may not be loaned to any non-college employee under any circumstances. Violation of this policy without justification may result in termination.

Broken Access Devices: Broken access devices keys will be replaced at no cost when they are key base is returned to the Human Resources department or site administrator as applicable.

Lost Access Devices: Lost access devices keys will be replaced and charged to the individual at a cost of $40 per item.

Stolen Access Devices: Stolen keys access devices will be replaced at no cost if a copy of the police report accompanies the request.

Access Device Inventory: Access devices no longer needed should be returned to the Human Resources Department or site administrator as applicable immediately. Upon resignation or termination, it is the employee’s responsibility to turn in access devices keys to the Human Resources department or site administrator as applicable on or before the last day of work. Access devices not returned by an employee who resigns or is terminated will be charged to the employee’s final check.
SCHEDULING OF COLLEGE-SPONSORED PROGRAMS ON CAMPUS

Approved programs will be placed on the master calendar for the facility. Call the switchboard and the call will be forwarded to the person responsible. Activities on the Big Spring site requiring food service should be scheduled through the Food Service Manager.

SCHEDULING OF COMMUNITY-SPONSORED PROGRAMS ON CAMPUS

To use college facilities, community organizations must apply in writing and complete appropriate forms. Call the switchboard at the appropriate site for scheduling information. Events are held regularly at the coliseum. See appendix for Coliseum Rate Schedule. For events at other facilities in the district, see appendix for Howard College and SWCD Facilities Rental Schedule.

SUMMER CAMPS

Summer camps are held on the district sites. See appendix for the HCJCD Summer Camp Policy.
NOTIFICATION SERVICE

The College has partnered with Rave Mobile Safety to provide an emergency alert system capable of delivering messages via HC Alert for faculty, staff, and students. It can send the message to an employee’s Howard College email address, as well as cell phone and other email address provided. Additionally, the system is used to do automatic posts on college social media sites. This system is used to notify of closures and weather related issues but also will be used for crisis/emergency notifications (fire, tornado, active shooter, etc.) for drills and real life situations.

Employees are pre-enrolled in the program at no additional expense using Howard College email and cell phone number if on file. Employees are encouraged to login to the HC Alert (see link below) site to confirm contact information and choose notification preferences. (Note that cellular phone providers may charge a per-text message fee for the delivery of emergency notifications). Please note: While logged in, you are also given the option to remove your contact information if you do not wish to receive any emergency alerts from Howard College.

To manage your account, please visit HC Alert System. These instructions will help you complete the verification process HC Alert Instructions. If you have any concerns regarding the legitimacy of this email or have questions regarding sign in or out, please contact Howard College IT department at helpdesk@howardcollege.edu.

HC Alert is a safety tool used to promote timely notification of critical information to students, faculty and staff. As HC Alert is activated, Howard College sends an alert message using this system to the cell phone carrier. The cell phone carrier then provides the mechanism to get the message to the individual. Once the message is sent the college no longer has any control over how long it takes the message to reach the individual. Delivery times can range depending upon cell phone service carrier and/or email system. By choosing to remain in the HC Alert system the employee is acknowledging that he/she understand this disclaimer and choose to proceed with enrollment in the HC Alert system, and waive and release any right and claims against Howard College, its sponsors, organizers, supervisors, and employees for damages and/or injuries which may be sustained while participating in the program.

Office Telephones

Employees may use college telephones for personal matters when usage does not interfere with the work environment. Employees may not charge personal long distance calls to the college (personal long distance calls made from college telephones should be charged to personal credit cards or calling cards). Employees must attest their compliance with this policy by certifying and affixing their signature to monthly long-distance telephone invoice logs.

Cellular Phones

The College may provide cell phones to employees for on-call, emergency or critical access. Employees carrying these phones should be available to respond at all times. College issued cell phones may not be used for personal gain.

The College may provide a monthly stipend to employees for their personal cell phone plans when it is beneficial to the college for employees accessibility. Employees who receive stipends must provide their monthly, personal cell phone bill upon request. Normally, a monthly $40 stipend will be granted. In some cases—when it is more economical to the college—a greater cell phone stipend will be granted in lieu of an employee incurring campus, long-distance charges. This larger stipend will not exceed $100 and will be calculated on documented work related needs. In rare and/or exceptional circumstances, this stated limit may be exceeded. All stipends will be considered and approved on an individual basis by the President or the president’s designee and added to an employee’s monthly paycheck. Effective 8/16/16 there will be no cell phone stipends allotted to newly-hired employees. Employees receiving a cell phone stipend as of 8/16/16 will be grandfathered and will continue to receive the cell phone stipend until the base on their respective salary schedule increases. The cell phone stipend will be absorbed at that time. Failure to abide by this policy may result in loss of either the college-issued cell phone and/or the monthly stipend.

Facsimile Equipment

Employees may receive personal facsimile transmissions on college fax equipment; however, employees who send personal facsimiles on college equipment must pay for the facsimile transmission at the public records rate (see Charges for Public Record in Appendix.) It is the responsibility of the employee to insure that these charges are paid to the college. Employees may not use college facsimile equipment for personal gain.

Copiers and Scanning Equipment

Employees may use copiers or scanning equipment for personal use when the employee reimburses the college at the rate elaborated in Charges for Public Record in Appendix.

Other Communication Equipment

Employees must pay for other items and charges listed in Charges for Public Record in the Appendix. Refer to Policy 4.8/Acceptable Use for related information.
### EMPLOYEE HANDBOOK

<table>
<thead>
<tr>
<th>TYPE:</th>
<th>Business and Operating Policies and Procedures</th>
<th>ADOPTION DATE:</th>
<th>January 28, 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>POLICY NUMBER:</td>
<td>4.8</td>
<td>EFFECTIVE DATE:</td>
<td>Immediately</td>
</tr>
<tr>
<td>TITLE:</td>
<td>Information Technology Resources and Acceptable Use</td>
<td></td>
<td></td>
</tr>
<tr>
<td>PAGE NUMBER:</td>
<td>1 of 5</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

#### PURPOSE
Policy 4.8 outlines Howard College Information Technology Resources as well as the Acceptable Use Policy, to comply with state and federal requirements including, but not limited to, TAC 202 and FERPA requirements.

#### SECURITY VIOLATIONS and SANCTIONS
Howard College Information Technology resources are valuable assets strategically provided to further the instructional, research, public service, and administrative functions of the college. Individuals using Information Technology owned or managed by the college are expected to know and comply with all college policies, procedures, as well as local, state and federal laws. Individuals are responsible for the security of any computer account issued to them and will be held accountable for any activity that takes place in their account.

- **Detecting and Reporting**
  - Users of Howard College Information Technology resources are expected to report any known or observed attempted security violation. Additionally, they must not conceal or help to conceal violations by any party. Any actual or suspected security violation should be reported immediately to the Dean of Information Technology Services, a Cabinet member or the President of Howard College.

- **Disciplinary Actions**
  - Violation of this policy may result in disciplinary action, which may include termination for employees, a termination of employment relations in the case of contractors or consultants, dismissal for interns and volunteers, or suspension or expulsion in the case of a student. Additionally, individuals are subject to loss of Howard College Information Technology resources, access privileges, civil, and criminal prosecution, as well as legal action under state and federal laws, and legal action by the owners and licensors of proprietary software for violation of copyright laws and license agreements.

#### INFORMATION TECHNOLOGY RESOURCES and ACCEPTABLE USE POLICIES

##### 4.8.1 Responsibilities
1. The president of the college shall appoint an Information Security Officer (ISO) who shall report to executive management of the college. The ISO is the Dean of Information Technology Services.
2. The Information Security Office shall ensure that ongoing information security trainings are held and compliance assessments are completed.
3. The Information Security Officer, in cooperation with information owners and custodians, shall develop and recommend policies, procedures, and practices necessary to ensure the security of information resources against unauthorized or accidental modification, destruction, or disclosure as maintained in the Howard College Internal Control Plan Procedures.
4. The Information Security Officer shall ensure that an independent, third party, biennial review of the information security program is performed, including but not limited to the Internal Control Plan Procedures.
5. Where appropriate and possible a logon banner/warning should be presented when a user logs on to a system.

##### 4.8.2 Data Classification and Risk Assessment
1. All data owners or designated custodians shall be responsible for classifying data processed by systems under their purview based on data sensitivity so that the appropriate security controls can be applied and the information resource can be appropriately managed.
2. The Howard College Internal Control Plan will be used to classify data types and their need for confidentiality, integrity, and availability.

##### 4.8.3 Physical and Environmental Security Policy
1. All physical security and environmental control systems must comply with all applicable regulations such as, but not limited to, building codes and fire prevention codes.
2. All information resource facilities must be protected against loss from both physical and environmental threats in proportion to the category of data or systems housed within the facility.
3. Requests for access must be approved by the department head and authorized by the ISO.
4. Access codes, and/or keys must be changed on a periodic basis based on the criticality or importance of the facility.
5. Access codes, and/or keys must not be shared, reallocated, or loaned to others.
6. Keys that are no longer required must be returned to HR Department.
7. Lost, stolen, or compromised access codes, and/or keys must be reported to ISO.
8. The code and/or key access rights of individuals that change roles within the college or are separated from their relationship with the college shall be removed.
4.8.4 Backup and Business Continuity
1. The ISO is responsible for developing and maintaining a Disaster Recovery Plan designed to address the operational restoration of the college's critical computer processing capability.
2. The frequency and extent of backups must be in accordance with the importance of the information and the acceptable risk as determined by the data owner.
3. All vendor(s) providing offsite backup storage, if any, for the college must be cleared to handle the highest level of information stored.
4. Physical access controls implemented at offsite backup storage locations, if any, must meet or exceed the physical access controls of the source systems. Additionally, backup media must be protected in accordance with the college’s highest sensitivity level of information stored.
5. The backup and recovery process for each system must be documented and periodically reviewed by the ISO or designee.
6. Backups must be periodically tested by the ISO or designee to ensure that they are recoverable.

4.8.5 Portable Computing and Encryption
1. Only portable computing devices approved by the Information Technology Department may be used to access college information resources.
2. College owned portable computing devices must be password protected.
3. Unattended portable computing devices must be physically secure. This means they must be locked in an office, locked in a desk drawer or filing cabinet, or locked in a secure, out-of-sight area of a vehicle.

4.8.6 Acceptable Use
1. Howard College and the Information Technology Department are finite by nature. All users must recognize that certain uses of college owned information technology resources may be limited or regulated as required to fulfill the college’s primary teaching, research and public service missions.
2. Users must report any weaknesses in computer security, any incidents of possible misuse or violation of this agreement to the ISO.
3. Users must not attempt to access any data or programs contained on college systems for which they do not have authorization or explicit consent to do so.
4. Users must not share their college account(s), passwords, Personal Identification Numbers (PIN), Security Tokens (i.e. Smartcard), or similar information or devices used for identification and authorization purposes.
5. Users are responsible for all actions that take place with their account.
6. Users must distinguish between ideas, comments, and opinions of the individual user versus those that represent the official positions, programs, and activities of the college.
7. The college is not responsible for the content of documents, exchanges or messages, including links to other information locations on the internet or world wide web, that reflect only the personal ideas, comments and opinions of individual members of the college community, even where they are published or otherwise circulated to the public at large by means of college information technology resources.
8. Students, faculty and staff using information technology resources for purposes of exchanging, publishing or circulating official institutional documents must follow Howard College requirements concerning appropriate content, style and use of logos, seals, or other official insignia.
9. Users of Information Technology resources must not use any software not provided by the college without Information Technology Department approval.
10. Users must not purposely engage in activity that may interference with or disrupt computer systems and networks and related services, by means including, but not limited to, the propagation of computer "worms", "viruses" and "Trojan Horses". Users may not harass, threaten or abuse others; degrade the performance of college information technology resources, deprive an authorized Howard College user access to a college resource, obtain extra resources beyond those allocated, or circumvent any computer security measures.
11. Users must not download, install or run security programs or utilities that reveal or exploit weaknesses in the security of a system. For example, users must not run password cracking programs, packet sniffer, or port scanners or any other non-approved programs on college information technology resources.
12. Use of the College's information technology resources is strictly prohibited for unauthorized commercial activities, fraud, personal gain, and private, or otherwise unrelated to the College business or fundraising. This includes soliciting, promoting, selling, marketing or advertising products or services, reselling College resources, or political lobbying or campaigning.
13. Users must not intentionally create, access, store, view or transmit material which the college may deem to be offensive, indecent or obscene (other than in the course of academic research where this aspect of the research has the explicit approval of the college’s official processes for dealing with academic ethical issues).

14. Illegal material may not be used to perform any legitimate job or academic function and therefore may not be created, accessed, stored, viewed, or transmitted on college information technology resources.

15. A Howard College owned, home based, computer must adhere to all the same policies that apply to use from within Howard College - facilities. Employees must not allow family members or other non-employees access to college computer systems.

16. Users must not otherwise engage in acts against the aims and purposes of Howard College - as specified in its governing documents or in rules, regulations and procedures adopted from time to time.

17. All user activity on Information Technology resources assets is subject to logging, monitoring, and review.

18. Privately owned information resources are subject to the Acceptable Use Policy when used or operated on campus.

19. As a convenience to the Howard College, user community, some incidental use of Information Technology resources is permitted. The following restrictions apply:
   a. Incidental personal use of electronic mail, internet access, fax machines, printers, copiers, telephones, and so on, is restricted to college approved users; it does not extend to family members or other acquaintances.
   b. Incidental use must not result in direct costs to the college.
   c. Incidental use must not interfere with the normal performance of an employee’s work duties.
   d. No files or documents may be sent or received that may cause legal action against, or embarrassment to, the college.
   e. Storage of personal email messages, voice messages, files and documents within the college’s Information Technology Department must be minimal and anything deemed to be excessive can be deleted at the discretion of the ISO. Further, it is the responsibility of the individual to have personal data backed up on a privately owned storage device and the college is not responsible for any lost personal media or data.
   f. All messages, files and documents – including personal messages, files and documents – located on college Information Technology Department equipment are owned by the college, may be subject to open records requests, and may be accessed in accordance with this policy.

4.8.7 Account Management
   1. All access requests for Information Technology resources shall follow an account creation process that includes appropriate approvals.
   2. Users (Trustees, full-time and part-time employees, official retirees, students and other approved users) must sign the appropriate Howard College - Information Technology Department Security Acknowledgement and Nondisclosure Agreement before access is given.
   3. All accounts must be uniquely identifiable using a centrally assigned user name from the Information Technology Department.
   4. All accounts have a password construction and expiration that complies with the college Password Security Guidelines issued by the ISO.
   5. Accounts of individuals, who have had their status, roles, or affiliations with the college change or who have become separated from the college, shall be updated or revoked to reflect their current status. In the event that a departing individual’s account needs to remain enabled and open for access by a Supervisor or a Cabinet Member, a written request will need to be submitted to the IT Help Desk requesting that the account password be reset and remain open. The default duration of the account will be set to 90 days at which time the account will expire. If the duration needs to be longer than 90 days, a written request by a Cabinet Member needs to be submitted to the IT Help Desk requesting a time frame up to but not exceeding 365 days. The account will be retained for a minimum of 365 days from expiration or last use. The IT staff will flag these accounts and will send a report to Cabinet before deletion of any accounts in case a Cabinet member determines an account needs to remain active.
   6. Accounts of individuals on extended leave may be disabled at the discretion of the Information Technology Department.
   7. Accounts should be reviewed periodically by system administrators and data owners to ensure their status is correct.
   8. All vendor, consultant, and contractor accounts shall follow this policy.
4.8.8 Administrator/Special Access
1. All users of system administrator or other special access accounts must be authorized by the ISO, appropriate administrators and data owners.
2. Users must sign the appropriate Howard College - Information Technology Department Security Acknowledgement and Nondisclosure Agreement before access is given to an administrator or other special access account.
3. The password for a shared administrator/special access account must change when an individual with the password leaves the department or college, or upon a change in the third-party vendor personnel assigned to a college contract.
4. When special access accounts are needed for internal or external Audit, software development, software installation, or other defined need, they must be:
   a. authorized by the system or data owner
   b. created with a specific expiration date
   c. removed when work is complete

4.8.9 Change Management Policy
1. Significant changes to any of the college’s critical information resources, such as: operating systems, computing hardware, networks, and applications is subject to the discretion of the college administration with guidance and leadership provided by the Dean of Information Technology.
2. Minor changes will be made by the Information Technology Department under the leadership of the Dean of Information Technology.

4.8.10 Network Access
1. Use of the college network constitutes acknowledgement of, and agreement to abide by all policies set forth in the Acceptable Use Policy.
2. Users are permitted to use only those network addresses issued to them by the Information Technology Department.
3. All remote access to the college internal network must be authorized by Information Technology Department.
4. Users must not extend or re-transmit network services in any way.
5. Users must not install or alter network hardware or software in any way.
6. Network devices that pose an immediate threat to network operations, performance, or other network-connected devices must be disconnected or quarantined to minimize risk until the threat is removed.

4.8.11 Network Management and Configuration
1. The Information Technology Department owns and is solely responsible for the management or administration of the college data and telephony network infrastructure including, but not limited to, the following:
   a. Installation, configuration and operation of all switches, routers, wireless devices, and firewalls
   b. Installation, configuration and operation of active network management devices
   c. Establishment and management of all protocols used on the college network
   d. Network address allocation and distribution
   e. All connections to external third party data and telephony networks
   f. All communications cabling installation or modification
   g. Extension or re-transmission of network services in any way
   h. Configuration and broadcast of all wireless signals providing access to the college network
   i. Installation and configuration of all telephony devices
   j. Creation and maintenance of all college network infrastructure standards and guidelines
   k. Creation and maintenance of a directory of network devices
2. Any device connected to the college network is subject to Information Technology Services Department management and monitoring standards.

4.8.12 Information Technology Department Privacy Policy
1. Electronic files and data created, sent, received, stored, or transmitted across computers or other information technology resources owned, leased, administered, or otherwise under the custody and control of the college are not private unless expressly stated in federal or state law and may be accessed at any time by the college administration, following a defined approval process, without knowledge of the information resource user or owner. Applicable open records requests shall follow the college standard formal request process.
2. The college may log, review, capture, and otherwise utilize information stored on or passing through its information technology resources as needed for the purpose of system administration and maintenance, for resolution of technical problems, for compliance with Texas Public Information Act, for compliance with federal or state subpoenas, court orders, or other written authorities, allow institutional officials to fulfill their responsibilities when acting in their assigned capacity, and to perform audits. No notification is required to view this information; however, users with privileged access are expected to maintain the privacy of the individual.

3. Identifying information shall be removed before sharing collected information to prevent loss of individual privacy where possible.

4. Employees, contractors, vendors, and affiliates of the college shall safeguard the privacy and security of any information owned by or entrusted to the college.

5. Disclosure of personally identifiable information to unauthorized persons or entities is expressly forbidden.

6. Access to personally identifiable information shall be granted through an appropriate approval process and be revalidated on a regular basis.

7. Paper and electronic documents containing personally identifiable information shall be secured during use and when not in use.

8. Electronic documents containing personally identifiable information shall only be stored on authorized systems.

4.8.13 Software Licensing

1. Copies of software licensed by the college shall not be made without verifying that a copy is permitted via the license agreement.

2. Software used on college-owned systems shall be properly licensed for their method of use (concurrent licensing, site licensing, or per system licensing).

3. The college has the right to remove inappropriately licensed software from college computers if the user is not able to show proof of license.

4. Software license management shall be monitored by the Information Technology Services Department.

4.8.14 Computer Related Purchasing and Support

1. The Information Technology Services Department must approve all information technology related software and hardware purchases regardless of source of funds, including any device capable of storing, transmitting or processing electronic college owned data.

2. The Information Technology Department will assist the Purchasing Department with all quotes for bids and prices.

3. Each division, department, and office must consult with the Information Technology Department when preparing its annual budget for guidance in developing its requests for funds for hardware and software acquisitions.

4.8.15 Data Disposal and Destruction

1. Prior to the sale, transfer, or other disposal of information technology resources, the Information Technology Department will assess whether to remove data from any associated storage device.

2. Electronic state records shall be destroyed in accordance with state and federal guidelines.

3. The college shall keep a record/form (electronic or hard copy) documenting the removal and completion of the process with the following information:
   a. date
   b. description of the item(s) and serial number(s)
   c. inventory number(s)

4.8.16 Peer-to-Peer (P2P)

1. Users of state computers or networks shall not download/install or use any P2P software on state computers, networks, or mobile computing device (PDA) without specific authorization in writing from the Information Technology Department.

2. Any permitted use of P2P software is subject to all information resource policies including the Acceptable Use policy.
POLICIES AND PROCEDURES FOR FUND RAISING

The success of fund raising depends directly on the institution clearly and convincingly conveying its mission and purpose to the public. The institution must clarify the broad range of priorities and areas toward which public awareness and financial resources are to be focused. Determinations must be made whether funds will be sought for current operations, endowments, buildings, or other designated projects. The college must use fundamental skills of sound management and excellent communication with donors and prospects. Therefore, Howard College has adopted the following policies and procedures for fund raising:

1. All fund raising activities and publications must be approved in advance by the President or designated official of Howard College.
2. The Howard College Foundation, the SWCD Foundation, and the San Angelo Foundation are coordinated through the office of the President.
3. Reports of all fund raising activities must be submitted to the Director of Institutional Advancement. Reports should include the name and description of the activity, the names of donors (if available), and the amount of monies/pledges collected.
4. Student organizations raising funds on campus should follow guidelines established in the Club Guide.
5. Persons involved in fund raising activities shall act according to the highest standards and visions of the institution, profession, and conscience.
6. Persons involved in fund raising activities shall comply with all applicable local, state, federal civil and criminal laws, and college fiscal and purchasing procedures. Persons involved in fund raising activities should avoid the appearance of any criminal offense or professional misconduct.
7. Persons involved in fund raising activities shall adhere to the principle that all donor and prospect information created by, or on behalf of, Howard College is the property of Howard College and shall not be transferred or removed.
8. Persons involved in fund raising activities shall not disclose privileged information to unauthorized parties.
9. Persons involved in fund raising activities shall keep constituent information confidential.
10. Persons involved in fund raising activities shall take care to ensure that all solicitation materials are accurate and correctly reflect the organization's mission and use of solicited funds.
11. Persons involved in fund raising activities shall, to the best of their abilities, ensure that contributions are used in accordance with donor's intentions.
12. Persons involved in fund raising activities shall ensure, to the best of their abilities, proper stewardship of charitable contributions, including careful investment of funds, timely reports on the use and management of funds, and explicit consent by the donor before altering the conditions of a gift.
13. Persons involved in fund raising activities shall ensure, to the best of their abilities, that donors receive informed and ethical advice about the value and tax implications of potential gifts by recommending third-party expert consultations.
14. Persons involved in fund raising activities shall neither seek nor accept finder's fees and shall, to the best of their abilities, discourage their organization from paying such fees.
15. Persons involved in fund raising shall disclose all conflicts of interest; such disclosure does not preclude or imply ethical impropriety.
Gifts to the college may be cash (cash or checks), non-cash (equipment, books, securities, collections, or real property), or gifts-in-kind (work/services performed). All gifts must meet legal requirements and the mission and purpose of the college district while upholding ethical and moral standards. Actual gifts (whose size permits) and offers of gifts should be forwarded to the Director of Institutional Advancement or appropriate off-campus administrator, who will seek a determination from the President on whether to accept or reject the gift(s) or for placement on the board agenda for consideration. Gifts with a value of $25,000 or more, significant space requirements, unbudgeted costs of $10,000 or more that must be committed for gift acceptance, or annual maintenance cost equaling $6,000 or more per year must be approved by the Board of Trustees. Gifts with a value less than $25,000 will be reported to the Board of Trustees.

**Guidelines for Acceptance of Gifts**

Discretion must be used in determining whether or not to accept all gifts. Among the following factors that must be considered are these:

- A. Utility to the college
- B. Cost to the college, including special transport, installation, and future maintenance and repair
- C. Availability of appropriate space, if needed
- D. Possible legal, moral, ethical, and public relations considerations

No gifts will be officially accepted until all appropriate procedures are completed as outlined below.

**Procedures for Acceptance of Cash Gifts**

- Cash gifts should be received in the office of Institutional Advancement or appropriate off-site administrator for accounting, reporting, and acknowledgement purposes. In situations where cash gifts are received at other offices, the cash, check, etc., and any accompanying documentation are to be taken immediately to the office of Institutional Advancement or appropriate off-site administrator. The following information should accompany the gift:
  - Donor's name and street address (If the gift is from other than an individual, i.e., corporation, foundation, association, etc, an individual's name and title should be reported in addition to the firm name.)
  - Date the gift is received
  - Purpose (scholarship, capital equipment, endowment, general fund, etc.)
  - Any reports required or other special follow-up consideration

Donations for the establishment of scholarship endowments must be processed by the Institutional Advancement Officer/site administrator utilizing the Cash Gift Agreement (see intranet under forms).

If no special designation is made, the cash gift will be deposited into the College’s or the appropriate site foundation’s unrestricted fund.

**Procedures for Acceptance of Non-Cash or In-Kind Gifts**

- Offers of non-cash or in-kind gifts should originate in the offices of Institutional Advancement or appropriate off-site administrator. Upon the offer of a non-cash or in-kind gift in other offices, the employee should not officially accept the gift until forwarding the request and pertinent information to the Institutional Advancement office or appropriate off-site administrator.
- Before acceptance by the college, a knowledgeable college representative will be asked to assess the utilization of the gift. In some cases, it may be the employee receiving the original request. If the gift cannot be used but could be traded or sold, the representative will discuss these options with the Institutional Advancement officer or off-site administrator. The college representative and/or Institutional Advancement Officer/off-site administrator will then discuss these options with the prospective donor.
- If it is determined that the gift will be accepted, the Institutional Advancement Officer/off-site administrator will assure that delivery or pickup of the gift is arranged or carried out as appropriate. The Non-Cash Gift or Land/Real Estate or Gift-in-Kind Agreement (see intranet under forms) must be completed and filed in the District Institutional Advancement office. The non-cash gift may be utilized by the college or given to another non-profit organization if the donor wishes. By law, the donor cannot be provided with an estimated value of the gift. The donor is responsible for estimating a value (for his/her own tax deduction purposes) when notifying the Institutional Advancement Office.
Procedures for Acceptance of Land or Real Estate

A. Offers of land or real estate gifts should be forwarded to the Institutional Advancement Office or off-site administrator.
B. The administrator will gather and assemble data about the proposed gift and its use as an educational facility or its marketability and complete the Non-Cash or Land/Real Estate Gift Agreement (see intranet under forms).
C. This information will be given to the President who will, in turn, make a recommendation for action to the Board of Trustees.

Guidelines for Acceptance of Land or Real Estate

Discretion must be used in determining whether or not to accept a gift. These factors are among those to be considered.

A. Utility to the College
B. Property survey or description
C. Property appraisal or value
D. Utility and other easements
E. Property liens or leases
F. Mineral Rights
G. Donor restrictions and encumbrances, if any
H. Environmental and regulatory matters
I. Access to public record
J. Operational endowment
K. Deed restrictions
L. Co-ownership issues
M. Marketability
N. Income and expense potential
O. Insurance
P. Property taxes paid for the year

Acknowledging, Recording, and Reporting all Gifts

The Office of Institutional Advancement/off-site administrator will:
A. Notify the Office of the President of all gifts to the college including:
   1. Name and address of the donor;
   2. Amount and purpose of the monetary gift or description of a non-cash gift;
B. Upon receipt of this information, the president will send the donor a letter of acknowledgement.
C. Send the donor an acknowledgement/tax letter along with a College/Foundation receipt.
D. Maintain a record of all College and Foundation gifts and donors.
E. Deliver to the Business Office all monetary gifts who in turn will provide a receipt.
F. Forward to the Business Office copies of all Gift Agreements.
G. Assure that all reports are completed and any special follow-up accomplished.
EXTERNAL FUNDS POLICY

All externally funded grants and contracts must be related to the vision and mission of the district. Any proposals for externally funded grants or contracts not congruent with the district’s vision and mission are not permitted.

For the purpose of this policy, the terms “externally-funded grant(s)” and “externally-funded contract(s)” will be collectively interpreted as external projects. This policy excludes external project funding for student financial aid programs.

This district policy is enabled for full and proper review, approval, implementation, and reporting of these obligations that include sponsors’ contractual requirements, State/Federal laws, regulations, and guidelines.

A) Expectations

1) Project Costs

All external project costs are expected to be reimbursed by the funding source. Budgets should reflect the actual costs of the project including, but not limited to, salaries and benefits for staff time devoted to the project, supplies, equipment, and administrative cost allowances as allowed by the funding entity.

2) Matching & Cost-Sharing

The project director is responsible for assuring that matching, cost-sharing, or special situations are met by the appropriate department and properly documented, as well as, completing the required matching/cost-sharing reports.

- Matching occurs when the college allocates a specified, contractual percentage to the project.
- Cost-sharing occurs when the college pays for certain costs that are not reimbursed by the funding source.

Matching and cost-sharing situations are handled on an individual basis. All matching and cost-sharing proposals should include a budget that details the total cost of the project and identifies costs to be borne by the funding source and the district, respectively. The President may negotiate and accept these types of agreements when the project is an integral part of the district’s vision and mission, or when other more desirable financial arrangements are not possible. All matching, cost-sharing, and special situations must be approved by the President.

B) Proposal Development

1) Requests & Available Funding Opportunities

The college will actively pursue grants from appropriate private and public sources for the support and enhancement of the college’s mission, goals, and strategic plan. District proposal writers will coordinate the receipt of all unassigned, incoming requests for proposals and other unassigned, available funding opportunities, including Texas and Federal Registry notifications received by the district for their respective site. They will either:

- pursue these opportunities,
- broadcast unassigned notices for potential interest, or
- file the documentation in a central location within their offices for future reference.

2) Pre-Proposal Discussion

The receipt of external project funds usually benefits the district; however, it can create additional reporting requirements, record keeping, and responsibilities. Therefore, permission must be granted prior to pursuing external project funds. Discussion should first be directed to a cabinet member and encompass:

- scope of external funding opportunities,
- proposal specifics including contract period,
- financial and narrative reporting requirements,
- chair/director/coordinator,
- budgets,
- matching and/or cost sharing requirements,
- salaries and benefits in excess of district contract amounts, and
- administrative costs.
### EMPLOYEE HANDBOOK

<table>
<thead>
<tr>
<th>TYPE: Business and Operating Policies and Procedures</th>
<th>ADOPTION DATE: March 27, 2017 Revised</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>TITLE:</strong> Procedural Guidelines and Policies for the Development and Implementation of Externally Funded Grants and Contracts</td>
<td><strong>EFFECTIVE DATE:</strong> Immediately</td>
</tr>
<tr>
<td>POLICY NUMBER: 4.11</td>
<td>PAGE NUMBER: 2 of 8</td>
</tr>
</tbody>
</table>

#### 3) Pre-Proposal Forms

If a favorable determination is made to pursue an external funding opportunity, the proposal writer shall:


b) Initiate the *Request to Apply for External Funding and Proposed External Funding Budget* forms and submit them to his/her division director or immediate supervisor, who will review, endorse, sign, and forward the forms to his/her respective cabinet member.

c) The cabinet member will review, endorse, and forward to the Chief Business Officer.

d) The Chief Business Officer will review the forms, endorse, and forward to the Chief Financial Officer.

e) The Chief Financial Officer will review for the fiscal impact upon the district, endorse, and make a recommendation to the President.

f) The President has the option of approving or disapproving the request. Upon the President’s decision, forms will be returned to the Chief Business Officer. In some instances, the President may inform the Board of Trustees of the funding opportunity.

g) Upon receipt of the approved *Request to Apply for External Funding and Proposed External Funding Budget* forms by the proposal writer, he/she may proceed with writing the proposal.

#### C) Proposals

1) **Preparation**

The proposal writer shall be responsible for the proposal-writing process with final oversight responsibility of document preparation, required college signatures, packaging, and delivery.

Upon request, the Dean Information Technology Systems will provide general college information, statistics, and demographics.

2) **Review**

Two weeks before the proposal due date:

a) The proposal will be reviewed and endorsed by the division director, immediate supervisor, or other appropriate personnel at the departmental level.

b) The proposal writer will review the budget with the Chief Business Officer.

c) The proposal writer will review the entire proposal with the appropriate Cabinet Member who will advise the President and other appropriate college officials of proposal completion and any unusual contractual requirements.

d) The proposal writer will obtain the President’s final approval and signature.

College personnel are cautioned not to sign any contractual documents since employees do not have authority to bind the district in legal agreements and since contractual documents received from funding sources occasionally contain conditions which are unacceptable in terms of college policy and/or operating procedures.
1) **Negotiations**
   The district will negotiate any administrative details with the advice and assistance of the appropriate college administrator(s) or official(s), and the affected department(s). Open discussion between funding source personnel and the proposal writer are encouraged, but caution should be taken to ensure that no commitments are made in regard to funding, equipment, facilities, cost sharing/matching, administrative cost allowances, etc. Only the college President has the authority to approve such commitments. In no instance shall anyone sign a contract until this review and negotiation process has been completed.

2) **Control Over Activities**
   The college shall maintain control of all project activities of any sort that are established under this policy. This control over the quality and type of activities is to insure that project activities are always in concert with the college and its stated vision and mission. The college will not enter into any agreements in which ultimate control is not maintained over the college’s portion of the activities. The college will terminate any project that requires that the college relinquish control over its activities or actions.

5) **Notice of Funding**
   When the district receives notice of funding, all documents received from the funding source including a Notice of Award or signed contract, effective dates, approved budget, budget detail, Catalog of Federal Domestic Assistance (C.F.D.A.) number (if applicable), project number, reimbursement procedures and completed and signed Project Budget Setup, shall be forwarded to the Chief Business Officer. Submission of documents on a timely basis will expedite establishment of a departmental account number.

Acceptance of external funds obligates the district to exercise full responsibility in pursuit of the project.

D) **Administration of External Projects**

1) **Pre-Expenditure of Funds**
   Funds may not be pre-expended unless specifically allowed under the terms of the external project in which case a written agreement containing the items listed in Section C.5 is delivered to the Chief Business Officer and a departmental account is activated.

2) **Departmental Account Number Setup**
   When a written agreement containing the items listed in Section C.5 is delivered to the Chief Business Officer, a setup form will be completed and forwarded to the District Director Financial Accounting who will setup the external project in the fiscal system. The Project Director must allow a reasonable amount of time for college employees to setup departmental accounts and input initial budget amounts.

3) **Administrative Costs**
   Administrative Costs are normally not authorized to be charged to external projects. Administrative Costs may be charged to external projects with special approval by the Chief Business Officer.

4) **District Policies & Project Activities**
   District policies apply to all external projects. Projects will operate under the same policies and operating guidelines as normal activities of the district.

   The Project Director will approve expenditures and purchase requests. The responsibility to insure all expenditures conform to project guidelines rests solely with the Project Director.

   Effort should be made to adapt and assimilate the project to existing practices, policies, salary structures, and procedures.
1) Use of College Resources
   a) Administration
   The college President and Chief Financial Officer, as well as other college administrative officials, may provide expertise as they coordinate the project’s activities with the district’s educational focus and administrative direction. From time to time, the President may inform the Board of Trustees regarding project activities.

   b) Business Office & Financial Accounting
   The Business Office and Financial Accounting departments provide services such as accounts payable, bank reconciliation, cash receipts, travel reimbursement, petty cash reimbursements, journal entries, record keeping, and reporting.

   c) Information Technology
   The Information Technology department provides operating systems, licenses, maintenance, intranet services, and internet connectivity for district and project computer equipment.

   d) Chief Business Officer & Financial Accounting
   The Chief Business Officer, and the Financial Accounting Department, jointly or individually, provide services such as department setup, initial budget input and budget changes, periodic and final expenditure reimbursement requests, journal entries, audit preparation, revenue and expense reports, college financial statement preparation, etc.

   The Chief Business Officer will approve all purchase requests and other financial requests.

   e) Facilities and Fleet Department
   The Facilities and Fleet department provides labor, supplies, and materials to clean and maintain project areas.

   f) Human Resources Department
   The Human Resources department provides services such as payroll calculation and payment, benefits coordination, and Federal and State wage and tax reporting, and record keeping requirements.

   For new employees, the Project Director will complete a Payroll Recommendation form according to district policy. The Project Director will send the new employee to the Human Resources department to complete the required paperwork.

   When the Project Director needs to modify an employee’s department number, object code, or salary amount, a Payroll Recommendation form must be prepared and forwarded to the Human Resources department.

   It is the responsibility of the Project Director to approve and submit time-sheets or electronic time sheets for their employees to the Human Resources department according to the cut off dates established by the Human Resources department.

   g) Purchasing Department
   The purchasing department provides services in the form of requisitions, purchase orders, P-Cards, and guidance with bids and college purchasing procedures.

   Purchase requests must follow college policy at all times.

   The college opts to delay implementation of the new OMB standards, as allowed, for two fiscal years and continue utilizing procurement standards as authorized in previous OMB guidelines.
h) Other Departments

Other departments, such as Student Services and Instruction, may recruit students for projects. Before hiring foreign students for a project, the Human Resources Director shall be consulted to insure compliance with Internal Revenue Service regulations.

i) Other

The district often provides office and classroom space and services such as utilities, janitorial, and property/equipment insurance. Sometimes the district may opt to charge projects for these type costs.

6) Reporting

a) Periodic Financial Reimbursement Requests

Financial reimbursement requests will be prepared from data in the financial accounting system. All reimbursement requests will be submitted according to the project’s reporting requirements. The individual responsible for completing the requests is indicated on the Request to Apply for External Funding form.

- When the Project Director is responsible for completing the reimbursement request, the Project Director will deliver the request to the Chief Business Officer prior to submission, remembering that adequate time must be allowed for review. The Chief Business Officer will review the reimbursement request and upon their approval, the request may be submitted.
- When the Chief Business Officer prepares the reimbursement request, the program director will review and sign the report prior to submission.

The certified reports will be mailed (or electronically transmitted) to the funding source and signed site copies will be filed with other expenditure documentation in the appropriate files.

b) Program & Budget Amendments

Project and budget amendments will be prepared by the Project Director according to the terms and conditions of the project.

- If an amendment alters the project’s scope and the amendment does not require the President’s signature, the Project Director must notify the Chief Business Officer in writing of the change.
- If an amendment modifies financial amounts, the Project Director will initiate an online budget adjustment in the college’s accounting system and provide an updated Notice of Award to the Chief Business Officer, when applicable.
- If a project end date changes, a copy of the notice must be provided to the Chief Business Officer who will notify the District Director Financial Accounting so that the accounting system can be updated.

c) Other Reports & Activities

- The Project Director is responsible for producing all statistical, narrative, and non-financial reports as required by the funding source. These reports must be completed and submitted according to the project’s contractual requirements.
- Monthly, the Project Director will review and reconcile project expenses (e.g., payroll distribution, equipment, supplies, telephone, copy charges, etc.) as recorded in the college accounting system. Discrepancies should be immediately reported to the Chief Business Officer.
- Monthly, the project director will ensure that a Time & Effort log is completed for each employee paid from their Federal and State funded project according to the OMB guidelines. The project director will then safeguard a copy of the log in their files.
d) Final Project Financial Reports

In order to close a project and prepare a final expenditure report by the specified project due date, purchase orders should not be issued during the last 21 days of a project. In the event that a purchase order is requested during the 21 days prior to the project end date, the Project Director must notify the Chief Business Officer in advance for approval.

P-Card purchases shall not be made 60 days or less from project end dates.

The Project Director is responsible for clearing all encumbered items. When possible, these items should be cleared prior to the last 21 days of a project.

7) Fiscal Years

When the district suspends annual purchasing to close the fiscal year books, project purchase orders, travel reports, P-Cards, and petty cash will not be an exception to the suspension.

8) Sub-Grants

Sub-grants are the responsibility of the Project Director. The Project Director will notify award recipients according to the original project guidelines, execute necessary contractual documents, initiate the required purchase requests for sub-payment, obtain the sub-payment expenditure support documentation, and produce or obtain from the sub-recipient all statistical, narrative, non-financial, and financial reports as required by the funding source according to the time lines.

For each fiscal year a sub-recipient receives funds, the Project Director will obtain an annual certified audit report and all other required reports from each sub-recipient. The Project Director must follow up on all audit appropriate findings with the sub-recipient.

In the event equipment is acquired with sub-grant funds, the college will inventory these items when they fall within the ownership scope of the college. If the project guidelines specify that the equipment becomes the property of the sub-recipient, the college will relinquish control of these items to the sub-recipient according to project guidelines.

9) Over Expenditures

Over expenditures shall be cleared no later than 14 days prior to the expiration of the project. The Project Director is responsible for covering over expenditures. If departmental funds are unavailable, the appropriate site and/or administrative area will be responsible for covering over expenditures. The Project Director is responsible for coordinating the funding of any over expenditures with the appropriate site and/or administrative area.

10) Permanent Records

A permanent file of each project will be maintained by the Chief Business Officer as required by the college Records Management Retention Schedule or as required by the terms of the project, whichever is greater.

E) Other Matters

1) Receiving Sub-Grants

In situations where Howard College is a sub-grantee, the college will follow policies of the fiscal agent when Howard College:

- receives written allowable activities,
- receives a written budget, and
- has written authority from the fiscal agent stating that they are following project policies and guidelines, State law, and/or Federal law.
2) **Research Projects**

Research projects are typically more a function of the university environment than that of the community college environment. For this reason, Howard College usually will not solicit or engage in research projects.

While a researcher’s freedom to investigate and report results are preserved, research support from outside agencies should not undermine basic research principles.

If a research grant is written, all policies herein will apply to that project.

3) **Duty to District**

Administration will not allow a project activity to detract from the faculty or staff member’s obligation and duty to the district.

Any project activity that requires an undue amount of time from an employee’s normal duties must be covered by the project as a direct charge to the project’s salary and benefits categories. If significant project time is required, additional compensation through the district’s career pathing provisions may be utilized.

Fees paid to faculty or staff such as summer salaries, salary supplements, and consultant services must be approved in advance by the President, as well as, the other opportunities mentioned in this section.

4) **Dependency on External Funds**

The district will not allow itself to become dependent upon external funding. Project funds will be used to enhance the normal activities of the institution and not to provide integral or generic services or functions.

5) **Letters of Support**

Letters of support can create obligations for the district, especially if district facilities are offered for project activities.

If an external entity requests a district employee to write a letter of support, the employee must complete a *Request to Write External Letter of Support* form and obtain administrative approval prior to writing the letter.

If an employee is requested to write a letter of support for a college proposal, the employee may proceed provided a *Request to Apply for External Funding* form has been approved by the college President.

3) **Employee Conflict of Interest Policy**

No college employees, officers, or agents shall participate in the selection, award, or administration of a contract supported by external funds if a real or apparent conflict of interest would be involved. A conflict of interest would arise when the employee, officer, or agent, any member of his or her immediate family--or an organization which employs or is about to employ any of the parties indicated herein--has a financial or other interest in the firm selected for award. The officers, employees, and agents of the recipient shall neither solicit nor accept gratuities, favors, or anything of monetary value from contractors, or parties to sub-agreements. However, recipients may set standards for situations in which the financial interest is not substantial or the gift is an unsolicited item of nominal value.

G) **CONTRACTS**

Contracts concerning agreements between the college district and other organizations may be made only with the consent of the President. Contracts for services to be performed by or for the district are to be signed by the President or designee.
H) INVENTORY

Department heads are designated as property custodian and have responsibility to manage, control, and account for personal property and controlled property items—as defined below—within their department.

1) Personal Property
   All non-consumable property having an acquisition cost of $5,000 or more.

2) Controlled Property
   Property listed below that costs between $500 and $4,999.99 such as:
   1) Data projectors
   2) Stereo systems
   3) Cameras
   4) Desktop CPUs
   5) Tablets & handheld devices
   6) Portable CPU laptops
   7) Video recorders/laserdisc players (TV, VCR, camcorders)
   8) Document cameras

College property management must follow the college’s policies and procedures as denoted in the Purchasing/Property Management Procedure Manual.

Personal property and controlled property items will be tagged with a college inventory tag containing a unique identifying number. In addition, items purchased with federal or state grants funds will also be tagged with a label that identifies the grant funding source.

Physical Inventory
The property manager is responsible for having the actual physical inventory of each department reviewed. The property manager will forward to the department heads a detailed listing of the property and equipment carried on the property manager’s records for the department. Each department head is responsible for seeing that an accurate inventory is conducted of all property assigned to their department in accordance with instructions given by the property manager. Any discrepancies should be noted on the detailed lists.
SOLICITATIONS, ADVERTISEMENTS, AND PRINTED MATERIALS

The primary mission of the college is educational. The college is responsible for promoting and protecting the intellectual and cultural growth and development of the institution and the members of its community. Therefore, no solicitations or advertisements, and no sales, displays, or distributions of publications on the site are permissible except as provided for below.

Definitions
1. Solicitation is defined as requesting money, seeking agreement to pay, taking subscriptions, selling merchandise or tickets, and/or offering any other comparable materials and privileges, in person, or by handbills, posters, emails or similar materials, to promote sales.
2. Advertisements are the displays of any items which have, as an integral part of their design, the identification of a consumer product or service.
3. Printed materials are publications, handbills, posters, leaflets, and other written matter intended for public distribution, sale or display on site.

Solicitations
1. Jurisdiction
   a. All regulations pertaining to on-site by any individual and/or group and off-site solicitations by students and student organizations shall be administered by the Student Services Office.
   b. All regulations pertaining to on-site and off-site solicitations by college departments shall be administered by the chief site administrator officers.
   c. All regulations pertaining to the off-site solicitations of ex-students and friends of the college shall be administered by the Director of Institutional Advancement in conjunction with the Alumni Association.
2. Solicitations are prohibited on the site except for the following events and organizations:
   a. Altruistic or charitable projects.
   b. Scholarship fund drives.
   c. Service projects.
   d. Educational or cultural projects having community-wide benefits.
   e. Membership drives, fund raising projects, and canvassing by site student organizations.
   f. Governmental agencies such as but not limited to the U.S. Postal Service and the Armed Services.
   g. College departments.
   h. Alumni Association.
   i. Contract vending machine companies.
   j. Local newspapers and periodicals.
   k. Demonstrations of educational, instructional, or office equipment.
   l. Services to the college community as allowed by the administration.
3. The regulating offices may grant special permission for solicitation purposes or places not listed above if exceptional circumstances justify such approval. Permission will not be granted for a request which violates any local, state, or federal law.
4. Solicitations, if authorized, are generally prohibited in college buildings with the following exceptions:
   a. The SUB/Student Centers, wherein merchandise is sold in accordance with the regulations established by the management of those facilities.
   b. The residence halls, as long as the solicitation is either conducted entirely within a student's room with the consent of the roommate(s), or in assigned public areas. Sales parties and group demonstrations advertising projects are not allowed in lounges, meeting rooms, or other public areas.
5. Requests for permission to solicit are granted for a specified period of time. In order to be eligible to solicit, an individual must present current student, faculty, staff or vendor identification and complete the request form provided by the authorizing office. A permit to solicit may be revoked by the authorizing office before the expiration of the specified time period, if the solicitation violates any of the regulations pertaining to solicitations and advertising or sale, display, or distribution of printed materials.
6. Decisions by the Student Services Office rejecting or revoking permission for students or a student organization to solicit may be appealed to a college administrator appointed by the President.
   a. A person or organization desiring to appeal must file a written appeal with the college administrator appointed by the President, which describes the objections to the decision of the Student Services Office.
   b. After receiving the appeal, the college administrator appointed by the President shall notify the person or organization and the Student Services Office of the appeal decision within five (5) college working days.
   c. At the Vice President’s level the person or organization will have exhausted the right of appeal within the college.
Advertisements
1. No advertisements by commercial organizations, either as groups or through student representatives, are allowed on the site except through established advertising policies of the athletic departments, or official college organizations in approved commercial publications, programs, or brochures.
2. Individuals and commercial organizations attempting to display or distribute unauthorized materials on site or use site facilities for such activity will be escorted from the site and will be subject to appropriate legal action.
3. No advertisement is permitted on the exterior side of residence hall room doors or within public areas of the residence halls.
4. Amplification equipment and/or the college email system may not be used to advertise or promote sales in conjunction with any approved solicitation activity unless authorized in advance.

Printed Materials
1. Only individuals affiliated with the college (i.e., students, faculty, or staff) may distribute handbills, leaflets, or any other type of printed materials on the site.
2. Students and student organizations are not required to secure prior approval concerning the content or distribution of such materials as leaflets and handbills. The materials, however, may not conflict with the provisions of the Code of Student Conduct and Discipline and must be in accordance with all applicable local, state, and federal laws. Solicitation materials must conform with the provisions stated in Section C of this part.
3. Printed materials may not be placed on the windshields of cars parked in college parking lots without permission of the vehicle owners.
4. Specific permission for distribution of printed materials must be obtained from the Student Services Office.
5. Posters, signs, and announcements are to be displayed only on college announcement bulletin boards provided for that purpose. The college announcement bulletin boards are restricted to use by registered student organizations, academic departments, and administrative units of the college. Commercial signs or announcements are prohibited.
6. Bulletin boards belonging to academic and administrative departments are for official college use only. Students are required to gain consent of the Student Services Office prior to displaying and/or posting signs, announcements, or posters. Because of space limitations, posters may not exceed a maximum size of 22” by 17”. Posters may not be displayed earlier than two (2) weeks prior to the specified event. Posters should not be posted on glass doors because of the danger involved to those who use the passageway and should be hung in accordance with the instructions provided by the Student Services. Posters should be removed immediately following the event.
7. Posters, announcements, banners, cards, or other campaign material for any individuals seeking public office may not be posted or displayed on, or in, any academic or administrative buildings, site grounds, or parking lots. Such campaign material for individual's seeking public office may be posted only in an individual's assigned residence hall room, in designated areas in the Student Services area. Federal, State and Local campaign laws will be followed on Election Day as allowed by law.
8. Publications may be sold in the SUB and the Bookstore in accordance with the regulations established by the management of these agencies.
The Howard County Junior College District ("College") developed this Identity Theft Prevention Policy ("Policy") pursuant to the Federal Trade Commission’s Red Flags Rule ("Rule"), which implements Section 114 of the Fair and Accurate Credit Transactions ("FACT") Act of 2003. The College will maintain compliance with the FACT Act, its amendments and regulations.

A. Purpose
The purpose of the Policy is to implement procedures to detect, prevent, and mitigate Identity Theft in connection with the opening of a Covered Account or an existing Covered Account, and to provide continued administration of the Policy as defined in the College’s Identity Theft Prevention Procedures ("Procedures"). The Board of Trustees, through the approval of this Policy, directs management to create and implement procedures which shall include reasonable guidelines to:

1. Identify Red Flags for new and existing Covered Accounts and incorporate those Red Flags into the Procedures. College Covered Accounts include Tuition and Room/Board Payment Plans (in-house and administered by Service Providers) and Emergency Loans to Students;
2. Detect Red Flags that have been incorporated into the Procedures;
3. Respond appropriately to any Red Flags that are detected to prevent and mitigate Identity Theft; and
4. Ensure the Procedures are updated periodically to reflect changes with Identity Theft risks.

B. Administration
The Board of Trustees designates the Chief Financial Officer as the Administrator, and said designee is authorized to delegate duties under this Policy to appropriate staff. The Administrator will be responsible for:

1. Oversight, development, implementation, and administration;
2. Ensuring appropriate training of relevant staff;
3. Periodically review and update the Procedures, as necessary, to reflect changes in risks to students and the soundness of the College from Identity Theft; and
4. Ensuring that the activity of any Service Provider is conducted in accordance with reasonable policies and procedures designed to detect, prevent, and mitigate the risk of Identity Theft in performing any activity in connection with one or more Covered Accounts.

I. Procedures
The purpose of these Identity Theft Prevention Procedures ("Procedures") is to detect, prevent, and mitigate Identity Theft in connection with the opening of a Covered Account or an existing Covered Account, and to provide continued administration of the Identity Theft Prevention Policy ("Policy") of the Howard County Junior College District ("College"). In establishing these procedures related to the Policy, the College gave consideration to the size and complexity of the College’s operations and systems, as well as the nature and scope of the College’s activities.

II. Definitions
Covered Account – primarily a consumer account that involves multiple payments or transactions.

Identity Theft – fraud committed or attempted using the identifying information of another person without authority.

Red Flag - a pattern, practice, or specific activity that indicates the possible existence of Identity Theft.

Service Provider - a person or entity that provides a service directly to the College.

III. Covered Accounts
A. College administered:
   1. Tuition and Room/Board Payment Plans
   2. Emergency Loans

B. Service Provider administered:
   1. Tuition and Room/Board Payment Plans administered by any Service Provider
IV. Identification of Relevant Red Flags

A. The College considers the following risk factors in identifying Red Flags for Covered Accounts:
   1. The types of Covered Accounts as noted above.
   2. Application to the College requires the following information to confirm identity:
      a. Common application with personally identifying information;
      b. GED, high school or college transcript (whichever appropriate); and
      c. Official Texas Success Initiative Assessment (TSIA) Scores (i.e., ACT, SAT, etc).
   3. The methods provided to access Covered Accounts:
      a. Disbursements obtained in person require picture identification.
      b. Disbursements obtained by mail can only be mailed to an address on file.
   4. The College’s previous experiences with Identity Theft.

B. The College will consider the following sources in identifying Red Flags for Covered Accounts:
   1. Incidents of Identity Theft that it has experienced;
   2. Experience from other institutions;
   3. Methods of Identity Theft that the College has identified as changes in Identity Theft risks and
   4. Applicable regulatory guidance and updates.

C. The categories of Red Flags will include but are not limited to the following:
   1. Suspicious Documents
      a. Identification provided appears to have been altered, forged, or not authentic;
      b. Identification document or card with a person's photo or physical description is inconsistent with the person presenting the document;
      c. Other document(s) with information is inconsistent with existing student information; and
      d. Application for Covered Accounts or services appears to have been altered or forged.
   2. Suspicious Personal Identifying Information
      a. Identifying information presented is inconsistent with other information the student provides (i.e., inconsistent birth date or social security number);
      b. Identifying information presented is inconsistent with other sources of information or with existing student information on file;
      c. Identifying information presented matches information that has been used on an account that is known to be fraudulent;
      d. Identifying information presented is the same of another student; and
      e. A student fails to provide required personal identifying information, especially after being reminded;
   3. Suspicious Covered Account Activity or Unusual Use of Account
      a. Change of address followed by a request to change the student's name;
      b. Payments cease on an otherwise consistently up-to-date account;
      c. Mail sent to the student is repeatedly returned as undeliverable;
      d. Notice to the College that a student is not receiving mail sent by the College;
      e. Notice to the College that an account has unauthorized activity;
      f. Breach in the College's computer system security; and
      g. Unauthorized access to or use of student account information.
   4. Notice from Other Sources
      a. Notice from a student, an Identity Theft Victim, law enforcement, or other persons or entities regarding possible Identity Theft in connection with Covered Accounts.
V. Detection of Red Flags
A. Student Enrollment
   In order to detect any of the Red Flags identified in Section C associated with the enrollment of a student, College personnel will:
   1. Require certain identifying information such as name, date of birth, home address, academic records, or other identification; and
   2. Verify the student’s identity at the time of issuance of a student identification card (review some type of photo identification and copy of student’s schedule).

B. Existing Students
   In order to detect any of the Red Flags identified in Section C for an existing student’s Covered Account, College personnel will:
   1. Verify the identity of students if they request information or request a change to permanent records whether in person or via telephone, facsimile or e-mail.

VI. Responding to Red Flags
A. The College shall take one or more of the following steps to each Red Flag detected, commensurate on the degree of risk posted:
   1. Monitor a Covered Account for evidence of Identity Theft;
   2. Contact the student or potential student;
   3. Change passwords, security codes or other security devices that permit access to a Covered Account;
   4. Notify law enforcement;
   5. Determine no response is warranted under the particular circumstances.

VII. Administration
A. Responsibilities
   Oversight, development, implementation, and updating of the Procedures lies with the Administrator, as designated by the Board of Trustees. Per the Policy, the Administrator is authorized by the Board to delegate these duties to appropriate staff.

B. Staff Training
   Relevant College staff shall be trained either by or under the direction of the Administrator in the detection of Red Flags, and the responsive steps to be taken when a Red Flag is detected. College employees are expected to notify the Administrator once they become aware of an incident of Identity Theft or the College’s failure to comply with the Policy.

C. Service Provider Agreements
   The College shall take steps to ensure the activity of a Service Provider is conducted in accordance with reasonable policies and procedures designed to detect, prevent, and mitigate the risk of Identity Theft in performing any activity in connection with one or more Covered Accounts. Prior to contracting with a Service Provider, the College will obtain a copy of their Identity Theft Prevention Program to ensure compliance with the FTC’s Red Flags Rule.

D. Updates
   The Administrator will periodically review and update the Procedures to address changes in risks from Identity Theft to students and the soundness of the College from Identity Theft, as well as make recommendations to the Board of Trustees regarding changes to the Policy as needed. In doing so, the Administrator will consider the College’s experiences with Identity Theft, changes in methods of Identity Theft, changes in methods of detecting, preventing, and mitigating Identity Theft, changes in types of accounts the College maintains, and changes in the College’s business arrangements with other entities.
<table>
<thead>
<tr>
<th>TYPE:</th>
<th>Business and Operating Policies and Procedures</th>
<th>ADOPTION DATE:</th>
<th>January 27, 2016 Revised</th>
</tr>
</thead>
<tbody>
<tr>
<td>TITLE:</td>
<td>Surplus Property Disposal</td>
<td>EFFECTIVE DATE:</td>
<td>Immediately</td>
</tr>
<tr>
<td>POLICY NUMBER:</td>
<td>4.14</td>
<td>PAGE NUMBER:</td>
<td>1 of 1</td>
</tr>
</tbody>
</table>

**SURPLUS PROPERTY DISPOSAL**

Howard College/SWCD shall maintain control over inventoried property to prevent loss due to theft or other means and to dispose of surplus property as allowed by State law that includes, but is not limited to District-run silent auctions, contracting with auctioneers both on and off site, contracting with online auction firms, advertised sale via local newspaper(s), disposal of electronic equipment at e-waste processing centers, and transfer of property to other State entities. Written business procedures relative to District-run silent auctions are maintained by the Chief Business Officer.
Howard College is accredited by the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC). The Board of Trustees and administration are committed to full compliance with SACSCOC Principle of Integrity, Core Requirements, Comprehensive Standards, policies, and additional Federal Requirements. The purpose of this policy is to ensure continuous compliance with SACSCOC Comprehensive Standards related to substantive change and its Policy on Substantive Change for Accredited Institutions of the Commission Colleges.

The administration shall notify SACSCOC of substantive changes in accordance with SACSCOC substantive change policy and, when required, seek approval prior to the initiation of such changes. Substantive change is a significant modification or expansion of the nature and scope of an accredited institution. Substantive change includes:

- Any change in the established mission or objectives of the institution;
- Any change in legal status, form of control, or ownership of the institution;
- The addition of courses or programs that represent a significant departure, either in content or method of delivery, from those that were offered when the institution was last evaluated by SACSCOC;
- The addition of courses or programs of study at a degree or credential level different from that which is included in the institution’s current accreditation or reaffirmation;
- A change from clock hours to credit hours;
- A substantial increase in the number of clock or credit hours awarded for successful completion of a program;
- The establishment of an additional location geographically apart from the main site at which the institution offers at least 50% of an educational program;
- The establishment of a branch campus;
- Closing a program, off-campus site, branch campus, or institution;
- Entering into a collaborative academic arrangement such as a dual degree program or joint degree program with another institution;
- Acquiring another institution or a program or a location of another institution;
- Adding a permanent location at a site where the institution is conducting a teach-out program for a closed institution;
- Entering into a contract by which an entity not eligible for Title IV funding offers 25% or more of one or more of the College’s programs;
- Additional changes identified by the SACSCOC Board of Trustees.

The Administrative Cabinet is responsible for the development, dissemination, implementation, monitoring, and regular evaluation of procedures to ensure compliance with this Policy. The SACSCOC Liaison is responsible for monitoring College activities and notifying SACSCOC in advance of substantive changes and program developments in accord with the substantive change policy of SACSCOC. Compliance with this policy and associated procedures is mandatory.

**PROCEDURES**

1. The SACSCOC Liaison shall review SACSCOC policy on substantive change and communicate policy requirements to the Administrative Cabinet on an ongoing basis. The SACSCOC Liaison will meet periodically with the Instructional Council to determine if there are any institutional changes that would qualify as substantive in nature to require notification to SACSCOC.
2. The institutional changes that may be considered substantive are listed above.
3. Substantive changes are classified by SACSCOC according to the nature of the change, and the subsequent procedure to be followed is outlined in SACSCOC Policy Statement, Substantive Change for SACSCOC Accredited Institutions. Some substantive changes only require notification without a Prospectus and others require notification with the submission of a Prospectus.
4. Notification constitutes a letter from the institution’s chief executive officer or his/her designated representative to the President of SACSCOC, summarizing the proposed change, providing the intended implementation date, and listing the complete physical address, if the change involves the initiation of an off-campus site or branch campus.
5. If a Prospectus is required for submission, the SACSCOC Liaison will work with the respective area in which the change is applicable to compile the contents of the Substantive Change Prospectus. A final draft of the Prospectus will be reviewed by the Administrative Cabinet prior to submission to SACSCOC.
6. The SACSCOC Liaison is responsible for submitting the Substantive Change Prospectus, cover letter, required fees, and supporting documentation to the President for signature and submission to SACSCOC.
7. The SACSCOC Liaison will maintain records, both electronically and in hard copy, of substantive change documentation for reference to support the institution’s compliance with accreditation standards.
8. The SACSCOC Liaison will be responsible for developing the policy on substantive change, submitting the policy for review, and revising the policy as a result of periodic evaluation of the effectiveness of the policy.
POLICY
It is the policy of Howard County Junior College District to maintain a certified uniform Records Management System resulting in the efficient, cost-effective management of records in compliance with Texas Government Code 441.

PERTINENT INFORMATION
Records management in state government involves the systematic control of recorded information from its creation to its final disposition. The records that Howard County Junior College District employees create and maintain are important to the overall operation, and must be managed in an efficient, cost-effective manner. A Records Management System is required by Texas Government Code Section 441. A retention schedule is submitted and approved by the State Auditor’s Office and the Texas State Library. Texas Government Code Section 441.183-185 states:

The agency head of each state agency shall:
1) establish and maintain a records management program on a continuing and active basis;
2) create and maintain records containing adequate and proper documentation of the organization, functions, policies, decisions, procedures, and essential transactions of the agency designed to furnish information to protect the financial and legal rights of the state and any person affected by the activities of the agency;
3) make certain that all records of the agency are passed to the agency head’s successor in the position of agency head;
4) identify and take adequate steps to protect confidential and vital state records;
5) cooperate with the commission in the conduct of state agency records management surveys; and
6) cooperate with the commission, the director and librarian, and any other authorized designee of the director and librarian in fulfilling their duties under the subchapter.

RECORDS MANAGEMENT OFFICERS
(a) Each state agency head shall act as or appoint a records management officer for the state agency to administer the agency’s records management program.
(b) The records management officer for each state agency shall:
1) administer the records management program established under Section 441.183;
2) assist the agency head in fulfilling all of the agency head’s duties under this subchapter and rules adopted under this subchapter;
3) disseminate to employees of the agency information concerning state laws, administrative rules, and agency policies and procedures relating to the management of state records; and
4) fulfill all duties required of records management officers under this subchapter and rules adopted under this subchapter.

(c) A records management officer designated under this section continues to serve in that capacity until:
1) the officer ceases employment with the state agency;
2) the agency head chooses to act as the records management officer for the agency; or
3) the agency head appoints another person as the records management officer.
RECORDS RETENTION SCHEDULE

a) Each records management officer, with the cooperation of any staff of a state agency that the officer considers necessary, shall survey the state records of the agency and prepare and submit a records retention schedule to the state records administrator.

b) The records retention schedule must list the state records created and received by the agency, propose a period of time each record shall be maintained by the agency, and provide other information necessary for the preparation of an effective records management program.

c) The state records administrator and the state archivist shall review the schedule and recommend the schedule’s approval or disapproval to the director and librarian and the state auditor.

d) If the director and librarian and the state auditor approve the schedule, the schedule may be used as the basis for the lawful disposition of state records under Section 441.187 for a period to be determined by the commission.

e) The commission shall adopt rules concerning the submission of records retention schedules to the state records administrator.

f) The commission may, by rule, prescribe a minimum retention period for any state record unless a minimum retention period for the record is prescribed by another federal or state law, regulation, or rule of court.

DELEGATION OF AUTHORITY

At the request of the Texas State Library, Records Management Division, and in accordance with the legal requirement, the President, as head of Howard County Junior College District, has designated the District Registrar as Records Management Officer for Howard County Junior College District.

OPERATING REQUIREMENTS

The Records Management Officer will collect and disseminate information that defines the requirements of a Record Management System and is responsible for administering a uniform Records Management System for Howard County Junior College District as follows:

1) establish, present for implementation, and maintain a uniform file coding system;
2) establish procedures for implementing the filing system;
3) establish, submit for certification, and maintain a records retention schedule which meets the State’s legal requirements and fulfills the needs of Howard County Junior College District;
4) establish procedures for microfilming records;
5) establish procedures to dispose of state records;
6) establish and maintain a Records Disaster Recovery Plan; and
7) maintain archival records.

PERFORMANCE STANDARDS

1. College procedures have been developed and implemented in compliance with this System Operating Standard.
2. Departments have copies of and are using the Certified Records Retention Schedule.
3. Departments are preparing Disposition Logs when disposing of Howard County Junior College District records.
A. Purpose
The purpose of the Credit Card Processing and Handling Security Policy is to outline Howard County Junior College District “Howard College” credit card security requirements as required by the Payment Card Industry Data Security Standard (PCI DSS) Program. Howard College is committed to these security policies to protect credit card information received by authorized Howard College employees and will take all appropriate measures to protect credit card data used to make payments to Howard College. Howard College employees in a position to receive and process credit card transactions are required to review and sign this policy.

B. Procedures

Protect Stored Cardholder Data
- The full contents of any track data from the magnetic stripe (located on the back of a card, equivalent data contained in a chip, or elsewhere) are not stored under any circumstance.
- The card verification code or value (three-digit or four-digit number printed on the front or back of a payment card) are not stored under any circumstance.
- The personal identification number (PIN) or the encrypted PIN Block are not stored under any circumstance.
- Howard College will mask the primary account. A properly masked number will show no more than the first six and last four digits of the primary account number.

Encrypt Transmission of Cardholder Data Across Open, Public Networks
- Sending unencrypted credit card information by end user messaging technologies (email, instant messaging, chat, etc.) is prohibited.

Restrict Access to Cardholder Data by Business (Need to Know)
- Access to cardholder information and data is limited to only those individuals whose job require such access.
- Only authorized employees may process credit card transactions.
- Employees with such authorization are based on job classification and function.
- A signed acknowledgement of this security policy shall be maintained in authorized individual’s employee file.

Restrict Physical Access to Cardholder Data
Physically Secure All Media Containing Cardholder Data
- Hard copies of transaction documentation (paper, receipts, reports, etc.) are stored in a separate, secure room within the Student Accounting office in Big Spring.
- Hard copies of transaction documentation (paper, receipts, reports, etc.) from the Lamesa and San Angelo sites are sent to Big Spring where they are stored in a separate, secure room.
- Credit card terminals are only accessible to employees who require entrance into the area in order to perform functions of their jobs.
- Other security safeguards used include doors that only open with a keypad code, security cameras and multiple entry doors that are locked when the office is closed.

Destruction of Data
- Credit card payments may be accepted via telephone, physical mail, or in person.
- All hard copy materials must be destroyed when no longer needed.
- Never hand write information unless unable to process a transaction immediately. Once the payment is processed and confirmed, immediately shred any written data.
Protection of Payment Devices

- Swipe readers and any other payment terminals must be protected. This protection must include preventing the devices from being tampered with or substituted.
- Howard College maintains an up-to-date list of devices. Employees must maintain the integrity and accuracy of the inventory.
- The inventory list includes:
  - Make and model of all devices
  - Location of each device
  - Device serial number or other method of unique identification
  - The inventory list is updated by the Chief Fiscal Officer/Controller or District Director of Financial Accounting/Assistant Controller when device locations change, devices are added, or existing ones removed.
- The devices must be periodically inspected to check for tampering or detect substituting.
- Employees whose job functions include interacting with the payment devices are provided training that enables them to be aware of attempted tampering or replacement devices.
  - Employees must verify the identity of third-party persons claiming to be repair or maintenance personnel prior to granting them access.
  - Employees must not install, replace, or return devices without verification from management.
  - Employees must be aware of suspicious behavior.
  - Employees must report suspicious behavior to the Chief Fiscal Officer/Controller, or designee.

Maintain a Policy that Addresses Information Security for Employees and Contractors

- Howard College employees in a position to receive and process credit card transactions are required to review and sign an acknowledgement of this policy.
- The policy is reviewed annually.
- The Chief Fiscal Officer/Controller or designee should be notified immediately of any suspected or real security incidents involving cardholder data.
- In the event a breach or compromise to card holder data or processing terminals, the Chief Fiscal Officer/Controller, the District Director of Financial Accounting/Assistant Controller or the District Director of Student Accounting shall notify applicable card associations, merchant service providers, and appropriate law enforcement.
PURPOSE: This policy/procedure is intended to establish guidelines and procedures for the implementation of the state statute authorizing the concealed carry of hand guns on the premises of Howard College. These rules and regulations were established by the president of Howard College in consultation with faculty, staff, and students and reviewed and approved by the Howard County Junior College District Board of Trustees. This policy/procedure will become effective August 1, 2017 and is intended to be in conformity with the requirements of Texas Government Code Section 411.2031.

REVIEW: This policy/procedure will be reviewed in August of even numbered years by the Office of the President of Howard College.

POLICY/PROCEDURE
1. Definitions
   a. Campus – all land and buildings owned or leased by Howard College as lessee.
   b. Premises – a building or portion of a building.
   c. Handgun license holder – an individual licensed to carry a concealed handgun under Subchapter H, Chapter 411 of the Texas Government Code (“Chapter 411”). Generally, such an eligible individual must be at least 21 years of age, not have a criminal record as defined by the code, and meet certain education and proficiency requirements. Chapter 411 contains some exceptions to the age requirement (e.g., ex-military personnel).
   d. Concealed handgun – a handgun, the presence of which is not openly discernible to the ordinary observation of a reasonable person.
   e. Designated research laboratories – any laboratory, room, or storage area where chemical(s) with a National Fire Protection Association (NFPA) label that lists a particular chemical(s) as a 3 or higher in any category of flammability, instability, or health hazard or is listed as radioactive in the special hazard category and, in addition, any labs using or storing biohazardous agents or toxins. The term also includes any laboratory for which federal law, licensing agreements, or a contractual research agreement precludes the presence of firearms.
   f. Exclusionary zone – any premise in which the carry of a concealed handgun is prohibited by virtue of Texas statute or these rules.

2. General Provisions
   a. Subject to applicable Texas or federal laws and rules adopted by the College, individuals holding a valid Texas Concealed Handgun License (CHL) or the state designation for the same, License to Carry (LTC), will be allowed to carry their handgun, concealed on their person, on the campus of Howard College.
   b. Unless otherwise prohibited, concealed carry license holders may carry their handgun while in Howard College vehicles.
   c. Dual credit classrooms are considered college classes and therefore concealed carry is allowed.
   d. Color Guard firearms may be used on Howard College campuses for use in Color Guard related events.
   e. Pursuant to Texas Penal Code Sections 46.035 and 30.07, the open display of a handgun in plain view of another person on Howard College property is never allowed except by an authorized individual such as a peace officer while in the actual discharge of his/her duty.
   f. While Howard College will employ all reasonable means to delineate exclusionary zones by signage in accord with Texas statutory law, it is the responsibility of the permit holder to know, understand, and follow these rules and applicable laws while on the campus of Howard College. Holders of such permits are bound by state and federal law and may face criminal or civil penalties for violation of those statutes.
   g. Authorized permit holders are not required to disclose their concealed carry license status to anyone other than a law enforcement officer. The College will not maintain a list of concealed carry license holders. This information is not a matter of public record. Howard College employees (other than a law enforcement officer) may not, under any circumstances, require students or employees to disclose their concealed carry license status.
3. Specific Exclusions to Concealed Carry of a Handgun

a. Exclusionary zone – The College president is the only person with the authority to declare a specific premise or venue as an exclusionary zone. Therefore, except as provided herein, without the express written consent of the president, no faculty member, staff member, student, or student group may exclude a specific premise or venue as “off limits.” Similarly the Howard College President can authorize concealed carry in exclusionary zones by select campus personnel under special circumstances, as related to security and safety measures put in place by the College.

b. Exclusion by law – Texas statutes outside of Texas Government Code Section 411.2031 separately provide exclusions of certain premises or events, which provisions are hereby incorporated. Under such laws, concealed carry is prohibited from the following premises or locations:
   - Where a high school, collegiate, or professional sporting event or interscholastic event is taking place, including Howard College athletic events;
   - Where any UIL sanctioned competition is being held;
   - Where any Board of Trustees meeting is being held;
   - Any location dealing with Student Conduct or Discipline;
   - Where any other official governmental meeting or proceeding is being conducted; and
   - Where any official judicial proceeding is being conducted; and
   - Where polling is being conducted for local, state, or federal elections; and
   - Testing Centers or any other location where standardized tests are being administered.

c. Additional exclusions are as follows:
   - Any premise where professional counseling services are provided;
   - Any child care facility including Howard Cottage;
   - Any hospital premise used by Howard College for instructional purposes;
   - Designated laboratories;
   - Any College event where alcohol is being served by an organization under Texas Alcoholic Beverage Commission rules and regulations;
   - Performance venues and locations during ticketed events on a case-by-case basis if a temporary designation is obtained from the president pursuant to 3(d) below.

d. Other specific premises or venues may be declared “off limits” by the College president. Adoption of exclusion for a premise or venue must be reasonably justified. The requestor must provide evidence that a concealed handgun on that particular premise or venue creates some special danger. Requests for exclusion must be provided in writing to the Office of the President of Howard College at least 90 days prior to the date of the event.

e. To assist in the process of approving exclusions, a standing committee titled the Campus Carry Committee will be established. The committee will be charged with investigating requests for exclusions and making a recommendation to the president concerning the request. The chair and members of this committee will be appointed by the president and will include representatives from the Administrative Dean’s office, the Faculty Senate, and Student Government Association, as well as representatives from the office of Human Resources, the Howard College District General Counsel, and the Howard College Facilities and Emergency Management personnel.

f. Any premises on which a program, activity, or camp is conducted exclusively for minors may be excluded from concealed carry pursuant to 3(d) above.

g. License holders should be aware of, and comply with, existing Federal or State statutes when carrying both on and off of Howard College campuses.

---

The College president, after review of specific uses of individual laboratories, may, on a limited basis, exempt some laboratories for which the president has determined that the risks of the presence of a handgun is de minimis in comparison to significant logistical challenges presented by declaring such laboratory as an exclusionary zone.
4. **College Housing**
   a. Handgun license holders residing in Howard College housing accommodations will be allowed to possess handguns on the premise provided that:
      (1) such possession is in compliance at all times with Texas statutory law and these rules; and
      (2) the license holder stores his/her handgun(s) in a College-approved gun safe installed in the license holder’s room.
   b. Students who are assigned to dorm rooms where a firearm is stored and who are concerned about their wellbeing may request a transfer to another room. Please refer to the College housing contract for specific provisions concerning possession of firearms in College housing.

5. **Information to the College Community**
   Howard College will widely distribute these rules and regulations and offer educational information regarding these rules and safety procedures to the students, staff, and faculty through the College’s website, student and employee handbooks, and other publications.
The purpose of this policy is to regulate the use of Closed Circuit Television (CCTV) to monitor and record images on campus for the purposes of safety and security. This policy applies to all personnel and property of the College in the use of CCTV monitoring and recording.

A. GENERAL PRINCIPLES
   1. Howard College and Campus Security are committed to enhancing the quality of life of the campus community by integrating the best practices of campus safety with state of the art technology. A critical component of a comprehensive security program is the use of CCTV.
   2. CCTV monitoring is used in public areas to deter crime and to assist in protecting the college community and property.
   3. Information obtained via CCTV monitoring will be used exclusively to promote security and law enforcement purposes. Information obtained by CCTV monitoring will only be released when authorized by the Chief Operations Officer or the President of the College.
   4. CCTV monitoring of public areas for security purposes will be conducted in a manner consistent with existing College policies.
   5. CCTV monitoring of public areas is limited to uses that do not violate the reasonable expectation of privacy as defined by law.
   6. Images and any related data collected by CCTV are the property of Howard College.

B. RESPONSIBILITIES
   1. The Chief Operations Officer and the President of the College are authorized to access all CCTV monitoring to enhance and maintain safety and security at Howard College. Select individuals will monitor certain sections of the sites when applicable and appropriate.
   2. Campus Security will monitor new developments in the law and industry standards and protections.

C. PROCEDURES
   1. The Chief Operations Officer is authorized to oversee and coordinate the use of CCTV monitoring equipment at Howard College.
   2. All approved individuals involved in CCTV monitoring will perform their duties consistent with policies developed by Howard College.
   3. Individuals may be authorized by the Chief Operations Officer or the President of the College to view CCTV images as appropriate and consistent with their job responsibilities. This authorization will be made by the Chief Operations Officer or the President of the College by official memo or other official documentation. Records of this documentation will be maintained by the Chief Operations Officer.
   4. Monitoring of CCTV images shall only be to promote campus safety and security. Any other use of CCTV images are not allowed.
   5. Howard College may post signage as appropriate indicating that CCTV equipment is in use.
   6. CCTV camera positions and views of residential housing may be limited. Any view given of housing areas will be similar to what is available with unaided vision. Furthermore, any CCTV view must not violate the standard of “a reasonable expectation of privacy.”
   7. The CCTV monitoring locations will be configured so as to prevent the tampering with or unauthorized duplication of information.
   8. Recorded video images will be stored for as long as storage capacity will allow or as allowed by law, unless retained as part of a criminal investigation or court proceedings (internal, civil and criminal), or other bona fide use as approved by the Chief Operations Officer or the President of the College, in which case it will be retained as appropriate and as needed.
   9. Video Media will be stored on a secure server with access only by authorized personnel.
   10. Individuals authorized to access CCTV images while on campus may also access this data with portable smart devices.
   11. CCTV images must never be shared other than with individuals approved by the Chief Operations Officer or the President of the College to view these images.
RELATIONSHIP OF FULL-TIME EMPLOYEE TO COLLEGE
A. General
1. The college affords equal opportunity to every individual. It does not discriminate against any applicant or employee because of race, color, national origin, sex, disability, age, religion, veteran status or any other protected status.
2. The college intends to comply with all applicable state and federal laws pertaining to employer-employee relations.
3. When requesting a replacement for a new or vacant position, all supervisory personnel may consider individuals currently under their supervision who may be qualified for advancement.
4. Employees of less than eighteen years of age are only hired when the employing supervisor is willing to accept total responsibility for compliance with federal child labor laws. These laws are available from the Director of Human Resources or the federal government. The employing supervisor will be required to sign a statement accepting total responsibility for said compliance.

B. Procedure
1. Recruitment
   a. When it becomes known that a position will become available, the supervisor, after obtaining approval from the President, submits a Personnel Requisition form available on the internet to the Director of Human Resources. The requisition contains the date the position will be open, special preparation required, and comments regarding preferred qualifications.
   b. The Human Resources Office prepares a position notice and posts it for five days prior to advertising externally unless the supervisor requests it to be posted externally at the same time. After this five-day period, the position will be placed on the Internet (www.howardcollege.edu), other external sources, and may be advertised in appropriate places as determined by the hiring supervisor.
   c. The position will be posted for a minimum of five calendar days before being filled. The administration may omit the five day posting procedure when there are extenuating circumstances.
   d. All positions are open until filled. Positions not filled within 60 days will be reevaluated and may be reposted. Applicants not qualified will be notified.
   e. Applicants’ original files are kept in the Human Resources office.
   f. No employment commitment can be considered binding prior to appropriate processing of the applicant by the Director of Human Resources.
   g. Applications will be kept on file for one year.
2. Interviewing/Selection
   a. The Human Resources office obtains and collates the following information on applicants:
      (1) Application form and resume,
      (2) Transcripts of college courses, and
      (3) Completed reference checks.
   b. Interview Selection Procedures:
      1) The Human Resources department will refer applicants to the hiring supervisor.
      2) The department head and/or the hiring supervisor will review applications and credentials and select the applicants to be considered for interviews.
      3) Requirements for faculty positions in courses designed for transfer are a Master’s degree with 18 graduate hours in the teaching field. Instructors in courses not designed for transfer must meet education/certification requirements and/or document appropriate work experience. Qualifications are minimum requirements. In addition, applicants for faculty positions will be further screened by comparison with academic training and experience of other applicants. Only those applicants who are selected as best suited for the needs of the specific position may receive a personal interview for the position.
      4) Non-faculty employees are selected for interviewing on the basis of academic training and/or work experience. In addition, an applicant is selected who is best suited for the needs of the specific position.
      5) The department head/or hiring supervisor will review the individuals selected for possible interview and may pre-screen these applicants by:
         a. placing calls or making contact with individuals on the applicant’s reference lists, former employer list, and/or
         b. contacting persons that could be familiar with the applicant that are not on the applicant’s reference or employer lists.
      6) Reference checks are required on all full time employees. Reference checks will be made and recorded using the prescribed form and format provided by the Human Resource Department. Reference checks will be made by the Cabinet member or designee.
7) A minimum of three prior employer references will be contacted during the screening/reference check process.
8) Personal references may also be obtained and may be substituted for employer references if three employer
references are not available. Personal references should include individuals who can verify the applicant’s character
(i.e., pastor, business associate, co-worker, teacher, school counselor, etc.). The President will pre-screen
applicants for Cabinet level positions. Reference forms must be filed in the Human Resources Office.

b. A prospective candidate for a position is usually invited to the site for a personal interview with the appropriate
supervisor, administrator, and/or the President.

c. Once a candidate has been selected for employment and references have been completed the hiring supervisor
requests a salary figure from the Director of Human Resources. Faculty positions: Faculty Credential forms must be
submitted for approval prior to requesting a salary figure. After receiving a salary figure, an inquiry is made by the
supervisor to determine if the prospect is indeed interested in coming to work at the college pending successful
completion of any required tests based on provisional letter guidelines for exempt employees and a 60-day probationary
period for non-exempt employees. If the prospect replies in the affirmative, the Cabinet member or designees will then
check references at the last place of employment if the employer has not been previously contacted.
d. All applicants may be subject to a criminal background check prior to employment with the district. The applicant’s
signed release will be obtained. If more information is needed to process the criminal background check, the Human
Resource department will contact the applicant. If the position being filled requires a criminal background check, this will
be done before the official offer of employment is extended to the applicant. Background check information will be kept
confidential in the Human Resource office.
e. All Bus drivers (CDL required) and Level 3 security applicants will be subject to a pre-employment drug test.
f. Sex Offender Registration: See policy 1.4.
g. Move 3.d. here (from next page)- The college will require that specific positions pass a post-offer, pre-employment
physical assessment by a licensed physical therapist or physician of the college’s choice. This test is to assure that
the prospective employee possesses the ability to perform the required elements of the job. Prospective employees who do
not pass this test will have the offer of employment retracted by the college. This test will be provided at the college’s
expense. Candidates for other positions of employment within the college may also be required to pass a similar test if
in the opinion of the college the job requirements and demands warrant such a test. Candidates for these positions who
fail the test will similarly have the offer of employment retracted. There may be situations where the employee may be re-
tested after employment. Certain physical requirements are required for specific positions. Employees who successfully
pass the pre-employment test are required to maintain those physical standards to remain employed in that position. If
circumstances cause a supervisor to question the physical capability of an employee in their position, that supervisor
may recommend to the appropriate administrator that the employee be re-tested. This request will also be reviewed by
the Director of Human Resources. Employees’ refusal to be re-tested may be grounds for termination.
h. Human Resources will notify the hiring department if the applicant is eligible for hire. No formal offer of employment may
be extended until “eligibility for hire” notification is given by the Human Resources department.

3. Commitment to Employ

Note: No employee may begin working at Howard College until all required documentation is on file and all
procedural requirements have been met. Any questions regarding this section must be cleared with the
Director of Human Resources in advance.
a. The Human Resources department will complete a file after the justification for the selection of the individual employed
has been submitted from the hiring supervisor on the Recommendation for Employment form. If transcripts are not
official, the employee must request that official transcripts be sent to the Human Resource Office. If transcripts are not
received within 90 days after the employment start date, the employee may be placed on unpaid leave until transcripts
are received.
b. The President’s office may issue provisional letters of employment to exempt employees after all required paperwork has
been completed and presented to Human Resources. Letters of employment for non-exempt employees may be issued
only after the 60-day probationary period evaluation has been received and all required paperwork has been completed
in Human Resources.
c. The President informs the Board of Trustees of the selection of exempt individuals to approved positions in the budget. If the position has not been previously approved in the budget, the President will submit the position to the Board of Trustees for approval prior to the selection of an employee. Cabinet members must be approved by the board before final hiring.

4. Travel Reimbursement
   a. Candidates who are offered and accept employment with the college may receive reimbursement for travel to the interview.
   b. Candidates who are offered employment but decline will not receive reimbursement for travel to the interview.
   c. Candidates who are invited for an interview but are not offered a position will not be reimbursed for travel to the interview.
   d. Phone and video interviews may be used as appropriate.
   e. In instances where a candidate is invited for a second interview, approved costs may be paid by the college. Prior arrangements must be made with the President if reimbursement is to be considered.

C. Recommendations of Former or Current Personnel and/or Verification of Employment
   If an employee is contacted by an outside individual seeking a reference for a current or former employee, the employee should inform the individual that it is the policy of the college that all official recommendations of current or former employees and/or verification of employment will be made only by the college’s Human Resource department. College personnel that choose to make personal recommendations of former or current employees personally assume all risks and liability associated with these recommendations.
It is the Board of Trustees intent to provide college employees adequate salaries and a well-planned program of benefits to enable them to live in dignity and to facilitate the college in attracting, employing, and retaining personnel who are capable and willing to implement programs that fulfill the philosophy, principles, and objectives of the college.

Definition of Full-Time Employee
Non-faculty full-time exempt employees can be employees who work at least 30 or more hours per week. Employees who are scheduled to work less than a 38-hour work week (36-hour during summer schedule) will have their work schedule set by their immediate supervisor. Such schedules must also be set so as to provide essential services to college clients and customers in the most effective manner. For any given employee whose regular work week is less than 38 hours (36 hours during summer schedule), his/her pay will be adjusted accordingly. Full-time non-exempt employees are those employees who work at least 38 hours per week (36 hours during summer schedule).

All non-faculty pay schedules are based on 38 hours per week (36 hours during summer schedule), which will include 8:00 a.m. – 5:00 p.m., Monday through Thursday and 8:00 a.m. – 3:00 p.m. on Friday for the Fall and Spring semesters. Summer hours for full-time employees will be 7:30 a.m. – 5:00 p.m., Monday through Thursday. This schedule may vary depending on the site location to meet the needs of the community served. In some instances the job description of an individual position will require different hours to address services required for students, staff, and/or the community. These schedule variations must be approved through the regular approval channels for job description updating or position approvals.

Faculty Positions
Base salaries for all full-time teaching personnel are determined by a uniform salary schedule, based upon formal education and relevant experience (see appendix for current faculty salary schedule). In addition to the base salaries, faculty teaching load can result in additional pay for the faculty member (see policy 6.6).

Non-supervisory faculty are required to work a minimum of 30 hours per week. Faculty in supervisory positions require a minimum of a 35 hour work week. Contracts and/or stipends may vary from the following due to specific program expectations and/or additional administrative duties above those required of the following positions:

-Instructional Deans
  • 10.5 month contract
  • 9 hour semester course reduction (fall and spring terms)
  • 6 hour teaching load (fall and spring terms), not to exceed 12 hours, unless under extenuating circumstances and approved by the site Administrative Dean of Instruction and Student Services.
  • 6 hour teaching load (throughout the summer), unless under extenuating circumstances and not to exceed 12 hours throughout the summer, and approved by the site Administrative Dean of Instruction and Student Services.

-Division Chairs
  • 9.5 month contract
  • 1 course teaching load reduction or $1,000 stipend during long semesters

-Program Chairs/Co-Chairs (Career Technical Education and Health Professions)
  • 9.5 month contract
  • $2,000 annual stipend

Other Exempt and Non-Exempt Positions
Salaries for other exempt and non-exempt positions are determined by a formula (see appendix for Broadbanding) based on the job description. Each position is evaluated relative to education required, minimum experience, complexity of duties, impact, supervision of others, contacts with others, and physical effort/conditions. After this evaluation, the position has points assigned resulting in placement on appropriate salary schedules (see appendix for salary schedules).

Special Assignments
Compensation for special assignments will be determined by the appropriate administrator and approved through the budgeting process.

Salary Supplements
In rare situations, a salary supplement may be given to a designated position by an individual or entity as a gift, grant, donation or other consideration. Any gift, grant, donation or other consideration from an individual or entity that is designated to be used
as a salary supplement for an employee of the Howard County Junior College District cannot influence decision-making or actions of the employee or the college in the favor of the individual or entity providing the salary supplement. Posting of the salary supplement will be on the college’s website according to state law.

Salary Distribution

Salaried employees who are not temporary will be paid over 12 months regardless of the term of employment. Employees who separate from employment will continue to receive normal monthly paychecks until paid for all work performed. This policy does not change the employment status of at-will employees.

All full-time employees are required to participate in direct deposit. The appropriate forms will be provided by the Human Resources Department. Direct deposits post to the employees account on the first banking day of the month unless otherwise specified by the employee’s banking institution.

New full-time employees, excluding faculty whose employment term is less than 12 months (see below), that are hired prior to the monthly payroll due date will receive their first paycheck on the designated pay day of the following month.

New full-time faculty whose employment term is less than 12 months and who begin on the designated faculty start date will receive their first monthly compensation on the October payday.

Personal requests for payroll cash advances will not be processed/approved. These transactions are considered loans against future payroll earnings are not permissible due to statues and laws governing these types of loans.

A $5.00 administrative fee will be charged each month to employees who have monies withheld from their earnings for IRS levies, child support, and student loan defaults as per Texas Family Code - Chapter 158. The $5.00 monthly charge will be withheld from the earnings.

Sign Language/Interpreting

Exempt and non-exempt employees, other than staff interpreters, who hold state or national Interpreter Certification and are willing to assist with interpreting will receive additional compensation only for hours worked outside their regularly scheduled work day. Faculty will receive compensation only for hours worked in excess of the hours per week required by the position held. Compensation for interpreting will be paid based on the level of certification held by the employee at the rate of $30 per hour for Masters Level, $25 per hour for Advanced Level and $20 per hour for Basic Level Certification.

Career Pathing

Career pathing is an opportunity for an employee to gain new experiences or assume additional responsibility. It is an opportunity for the college to effectively complete different projects or try new enterprises.

A full-time employee becomes eligible for career pathing after 12 months of satisfactory performance in their current position. The career path an employee takes must be developed by the supervisor with input from the employee to include specific goals, timelines, and action plans. A career pathing opportunity may be proposed in writing or in conversation by a supervisor to an employee or by an employee to a supervisor. The President will review the career pathing written proposal, determine the need, and, if need is established, will determine the compensation. Compensation will be made in monthly payments at the regular pay period. In the case of non-exempt employees, the career pathing will be compensated monthly as overtime hours. Most career path decisions will be made in the summer during the budget process.

The length of time for a career path project could range from three (3) months to two (2) years, depending on the need and the employee’s schedule and availability. The employee is expected to complete the full work day as prescribed by the current position held. Career pathing is an opportunity for extra work above and beyond the work day.

If a project is continued after its initial timeline, the project will be evaluated to determine the need for it to be included in the full-time job description. If it is determined that the project should become a part of the full-time job description, the position will be re-evaluated for broadbanding purposes with those responsibilities included.

Career pathing is represented as a choice to the employee and is not mandatory. The proposal must be an activity of benefit to the college district. The employee has the right to withdraw from the career pathing and continue in his/her current position. The college can also decide that the arrangement is not working and can discontinue the career pathing project. If a person leaves a position, the responsibilities that were added as a result of career pathing may or may not remain in that position.

EXAMPLE: John Doe is asked to serve as the auditor for an educational pilot program that is funded by a grant. The pilot program is for one year. He is compensated monthly during the one-year period. ENDING #1: At the end of the year, the program is implemented as a permanent program and John is asked to continue as auditor. It becomes a part of his job description and the position is re-evaluated for broadbanding purposes. ENDING #2: At the end of the year, the program is not continued. John continues in his position as before.
INSURANCE

All full-time employees are eligible for insurance benefits through the Employees Retirement System of Texas (ERS). Some coverage may be covered under the IRS Code 25 cafeteria plan. Information concerning these plans and other employee benefits may be obtained from the Human Resources office. Employees or eligible dependents will have the option to convert medical and dental coverage to individual policies at their own expense upon termination of their relationship with the district. The policies will be administered according to the Consolidated Omnibus Budget Reconciliation Act of 1985 (COBRA). Insurance benefits paid for and provided by the HCJCD cannot be continued throughout the summer months following a resignation if the employee does not continue receiving compensation through the summer months.

RETIREMENT PROGRAMS

All full-time employees are required to belong to the Teacher Retirement System of Texas (TRS) or to the Optional Retirement Plan (ORP). Part-time employees belonging to TRS through another employer are required to include their college earnings in the retirement plan. Persons intending to withdraw from the retirement program may initiate withdrawal procedures upon receipt of the final paycheck. A supplemental retirement program is available for those who wish to participate. The Financial Benefits Committee monitors the program.

The employee can withdraw the personal contribution to TRS when he/she is no longer a college employee. However, if an employee remains with the college for a minimum of five (5) years, he/she has a vested interest and is entitled to receive the benefits from it upon retirement. Complete information regarding the Teacher Retirement Program is available in the Human Resources office or online @www.trs.texas.gov.

Those persons eligible for the ORP may enroll with any carrier approved by the State of Texas and the district. Only those companies shown on the List of 403(b) Certified Companies on the Teacher Retirement System web site will be considered for approval. If a company is removed from the TRS list, they will immediately be removed as an active carrier. Only those employees using that carrier at the time they become inactive may continue to use the carrier. A complete list of approved ORP carriers is available in the Human Resources Office. The district chooses to limit each carrier’s representatives, including brokers, to two (2) per city based on site location. The district and the carrier will mutually approve agents. The carrier or its respective agents may be removed from the active list by action of the Financial Benefits Committee at any time. Employees transferring from other schools are required to select an ORP carrier from the district’s list.

Return-to-work TRS retirees may be subject to a TRS Care and/or pension surcharges based on their retirement date. The college will only pay one insurance contribution; the TRS Care surcharge or the ERS employer contribution if they elect ERS benefits. The insurance election will be made when new hire paperwork is completed. More information regarding TRS surcharges can be found on the TRS website.

RETIREMENT PLANNING

District employees considering retirement should give advance notice so that the Human Resources Office may provide assistance in obtaining information associated with retirement benefits (insurance & annuities).

TAX-DEFERRED ANNUITIES

Under the provision of public law, an employee of the college may be eligible to purchase a tax-deferred retirement annuity. While the annuity is being purchased, the employee does not pay current income taxes on the amount deducted from his/her salary for the annuity premium. Taxes will be paid on the deferred annuity at the time of withdrawal.

If the employee signs an agreement for a tax sheltered annuity program, his/her current salary is reduced by whatever amount is stated on the agreement. This is defined as a reduction rather than a deduction to comply with the current tax regulations. Interested employees may obtain information on annuity programs, including a list of approved carriers, from the Human Resources office. A carrier may be removed from the active list by action of the Financial Benefits Committee at any time. Only those companies shown on the List of 403(b) Certified Companies on the Teacher Retirement System web site will be considered for approval. If a company is removed from the TRS list, they will immediately be removed as an active carrier. Only those employees using that carrier at the time they become inactive may continue to use the carrier.

SOCIAL SECURITY

All full-time employees are covered by Social Security. The necessary salary deductions are made each month and members are entitled to all benefits of the plan.
WORKER’S COMPENSATION

All district employees are covered by workers’ compensation insurance while in the course and scope of their duties for the district. Workers’ compensation insurance pays for medical bills resulting from injuries or illness an employee incurs while in the course and scope of his/her duties with the District. Workers’ compensation also pays a partial salary continuation benefit for time lost from work as the result of an eligible work-related injury or illness. The length and amount paid are governed by State law. For injuries resulting in long term or permanent disability, the employee may be eligible for other payments as governed by State law.

Reporting Responsibility:

Any employee who experiences an on-the-job injury is required to notify his/her supervisor and the Director of Human Resources as soon as possible after the incident occurs. The employee is required to complete the Injury Report and submit it to the Director of Human Resources. If the employee is unable to report the injury or complete the Injury Report, the supervisor and/or co-worker should report the incident immediately to the Director of Human Resources.

Lost Time:

It is the policy of the district that if an employee is disabled or unable to work because of an occupational accident, the employee shall be compensated as follows: Employees will be paid by the college during the seven-day "waiting period" as defined by workers’ compensation if the employee has accrued sick leave or vacation to cover the period. If the employee does not have accrued sick leave or vacation to cover the seven day waiting period, that period will be without pay. Employees receiving pay under the workmen’s compensation program will not receive salary compensation from the college during the period that they are being paid by workers' compensation.

LEGAL SERVICES

The Board of Trustees may authorize legal service for employees who are sued for actions that occur in the performance of their assigned duties. Information may be obtained from the Director of Human Resources. Employees are encouraged to consider legal insurance available through for the Texas Community College Teachers Association.

EDUCATIONAL AND WELLNESS BENEFITS

Employees eligible for participation in the college insurance and retirement plans (as defined by the Employee Retirement System) may take advantage of several fringe benefits outlined below:

Credit Classes

Tuition costs may be waived for Trustees, employees and part-time employees eligible for ERS insurance benefits for a total of 6 hours per semester. Trustees, employees and part-time employees eligible for ERS insurance benefits are required to pay course fees, student service fees, building use fees, and regular lab fees, as well as books, kits, or other supplies required for a class. Trustees, employees and part-time employees eligible for ERS insurance benefits that have resigned or whose tenure/employment is not expected to continue through the semester are not eligible to participate in either the Tuition Waiver or the Trustees/Employee's Dependent Scholarship program.

Eligible dependents, as defined by the Employee Retirement System and/or the U.S. Department of Education Financial Aid Program, may be provided a scholarship to cover a portion of the cost of enrolling in courses for credit. In-District eligible dependents will receive a $150.00 scholarship and Out-of-District eligible dependents will receive a $180.00 scholarship -which will be applied before other aid. The eligible dependent is required to pay appropriate tuition, course fees, student service fees, building use fees, as well as books, kits, or other supplies required for a class.

Classes taken for audit purposes only cannot be covered through this program.

Trustees, employees, and part-time employees eligible for ERS insurance benefits or dependents who withdraw from all classes or fail to achieve a 2.0 semester grade point average (GPA) on courses paid in whole or in part from the Employee Scholarship program will be required to re-pay for courses the next semester. The Employee Scholarship will be reinstated once a Trustee, employee, or part-time employee eligible for ERS insurance benefits or his/her dependent(s) complete a semester of course work with a 2.0 GPA or above.

Non Credit/Continuing Education Classes

Trustees, employees and part-time employees eligible for ERS insurance benefits may enroll in continuing education classes at 50% of the standard tuition and fees unless otherwise notified. Dependents of Trustees, employees, and part-time employees eligible for ERS insurance benefits are not eligible for the tuition reduction for continuing education classes. Students will be required to pay for books, kits, or other supplies required for class.

Fitness Center

Trustees, full-time employees, part-time employees, or retired employees and their dependents over the age of 18 may use the fitness center at no charge. Trustees, full-time employees, part-time employees, or retired employees using the Fitness Center under this arrangement will not receive college credit. Trustees, full-time employees, part-time employees, or retired employees wishing to receive credit may enroll under the Employee Scholarship program described above. Eligible dependents may enroll in the Fitness Center for credit under the Trustees/employee scholarship program.

Full-time non-employees of Howard College whose employer requires them to office on a Howard College campus will be given a discounted rate of $75 per year. The discounted rate does not apply to dependents of the full-time non-employee. All full-time non-employees wishing to receive college credit may apply and enroll as a Howard College student.
EMAIL USAGE
Retired employees have access to Howard College’s Microsoft Outlook email.

EMPLOYEE COUNSELING
Benefits are available through the insurance program for employees that are having difficulty in coping with a personal problem.

STAFF DEVELOPMENT INCENTIVE PROGRAM
The college has a voluntary staff development incentive program. The program has two categories: Wellness and College/Community. Information about the program requirements are distributed each June. All full-time employees may participate in the staff development program.
The reward of each employee that completes the staff development program will be one vacation day. Employees that meet the requirements of the staff development program will receive the award in the month of June. Awards do not have to be used that fiscal year and can be carried forward. Awards can accumulate and can be used for vacation, personal or sick leave purposes. A single award cannot be used in increments but must be used in its entirety due to record keeping procedures. The employee must submit the form to claim the time as well as enter the time in Time Clock Plus. Employees should inform supervisors of intentions to use staff development awards as an addition to regular leave in any given year. Lost forms will not be reissued. Upon leaving the institution, unused staff development forms cannot be submitted as a claim for reimbursement.

CHILDREN AT WORK
Employees should not bring children to the site and leave them unattended while involved in work or site business during regular working hours. Children should not attend work with their parents. In the event of a temporary, unusual circumstance, an employee should discuss the issue with the respective cabinet member. On the Big Spring site, a child care center is available for employee’s children depending on space.

RIGHT TO EXPRESS BREAST MILK IN THE WORKPLACE
Effective September 1, 2015, per HB 786, the college will make reasonable accommodations for the needs of employees who express breast milk for one year after the child’s birth. A reasonable amount of break time will be provided. One 15 minute break during each half of the work shift will be allowed with pay. The employee must submit leave for any additional time taken. A location will be provided that is shielded from view and free from intrusion from other employees and the public.
REQUIRED ADDITIONAL EDUCATION FOR FACULTY

Faculty are hired with the appropriate credentials for teaching in a discipline. However, changes in regulations or technology sometimes make it necessary for a faculty member to return to school for additional credentials. If the college requires a faculty member to return for additional course work that was not a condition of initial employment, the college may pay the tuition, fees, and travel to an area university or for distance learning if grant funds are available. These hours may be applied to placement on the faculty salary schedule.

REQUIRED ADDITIONAL CERTIFICATION

When persons are required by the college to attain state or national certifications (EPA certification, HAZMAT certification, DACUM Facilitator, etc.) that are not currently required by the position, the college will pay the costs associated with attaining the certification. Persons who earn these required certifications will receive a one-time monetary allocation upon completion of certification requirements. The Administrative Cabinet will determine the need for special certifications and the allocation amount.

A non-exempt or exempt position is not usually rebanded when an employee receives professional development that upgrades existing skills. If the skill base is considerably broadened, rebanding will be considered.

ELECTED ADDITIONAL EDUCATION FOR FACULTY

Course approval for salary increments: The college wants to encourage each faculty member to seek additional graduate credit in areas that will enhance the instructional expertise. These guidelines are not intended to inhibit graduate enrollments.

To be certain the courses taken can be used to earn incentive pay, please follow these guidelines:

1. Instructors working on advanced degrees in their teaching fields at regionally accredited universities shall have all courses on their official degree plans approved, except courses taken to meet language requirements.
2. Courses, which are not part of a degree plan, need to be approved on a course-by-course basis. Random graduate courses and graduate education courses will be approved only if a clear relationship exists between the course's content and the instructor's assignment.
3. As a general policy, eighteen hours is the maximum number of hours to be earned in any one year. Three hours will be approved during each long semester and twelve hours each summer.
4. As a courtesy to the college, an employee should inform the appropriate administrator if the employee plans to accumulate enough hours to move over on the salary schedule before the next contract/letter is issued. To be included on the contract/letter, the courses must be completed and a grade received prior to the beginning of the fall term. Official transcripts must be provided to the Human Resources office.

Exceptions to these guidelines, either in hours or course subjects approved, shall be made in writing to the president for approval.

COLLEGE AND CERTIFICATE ALLOWANCES

The following guidelines should be followed when taking classes (at Howard College/SWCD or at another institution):

1. An employee planning to enroll in college courses during required work hours or courses that could impact the employee’s required responsibilities must receive approval from their supervisor prior to enrollment.
2. As a general policy, an employee may take six hours in a long semester and three hours per summer session for courses taken during the required work hours.
3. As a courtesy to the college, an employee should inform the appropriate administrator, prior to enrollment, if the employee plans to enroll in courses outside of the required work hours.
4. If an employee takes a course during regular work hours, the time away from work should be made up in the same week.
5. Employees taking classes should not work on assignments during regular work hours except during breaks.
6. Employees should avoid using college supplies/equipment to complete an assignment, i.e. copy machine, paper, etc.
7. The copy machine may be used if the employee wishes to pay the required copying charge. Copies made on district equipment must be paid for at current public rate (see appendix).
8. If the additional education results in changes to the employee points, the courses must be completed and a grade received prior to the beginning of the fall term to be effective on the next year's letter/contract.
### EMPLOYEE HANDBOOK

<table>
<thead>
<tr>
<th>TYPE:</th>
<th>POLICY NUMBER:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Relationship of Full-Time Employee to College</td>
<td>5.5</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>ADOPTION DATE:</th>
<th>EFFECTIVE DATE:</th>
</tr>
</thead>
<tbody>
<tr>
<td>June 24, 2019 Revised</td>
<td>Immediately</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>TITLE:</th>
<th>PAGE NUMBER:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Leaves of Absence</td>
<td>1 of 8</td>
</tr>
</tbody>
</table>

#### A. Holidays
Holidays for employees will be set by the president and announced by memorandum at the beginning of each fiscal year. If a college holiday occurs on a day that is outside of the employee’s normal work schedule, the employee is not entitled to recover the holiday missed.

#### B. Development Leave
Employee development leaves (without salary) may be granted by the president with approval of the Board of Trustees for a period of not less than one semester or more than one year. A faculty development leave will be granted only if a suitable substitute can be found for the faculty member who requests leave. Substitutes will be made aware of the temporary nature of the position. An employee must have been with the district at least two years to be eligible for development leave. An employee requesting a leave of absence should prepare a written request describing the details of the requested leave (purpose, length, and other pertinent details). The written request should be directed to both the appropriate administrator and the president and should be submitted well in advance in order for proper arrangements to be made and for Board approval.

#### C. Sick Leave
All full-time employees may accumulate a maximum of 720 hours of sick leave. Non-faculty accrue at the rate of (8 hours) per month of contracted service. The monthly sick leave credit may be pro-rated if the employee’s work week is less than 38 hours. Faculty accrue at the rate of 6 hours per month of contracted service. The following regulations apply to sick leave:

1. One-half month or more full-time employment is considered a complete month in computing earned sick leave. Less than one-half month of full-time employment is disregarded.
2. Credit for sick leave accumulates during leaves of absence with pay.
3. An employee must enter sick leave upon returning to work, except in cases of elective hospitalization for which prior approval must be obtained. In all cases of elective hospitalization a physician's statement of immediate necessity may be required. Approved applications for sick leave are filed in the Human Resources office.
4. An employee may be required to furnish a doctor’s release. Each supervisor and/or the Director of Human Resources will have individual discretion over these instances.
5. Sick leave with pay is allowed a full-time employee for absence from work for which he/she has been scheduled during the employee’s normal work week up to the amount of his/her earned credits when the absences are due to the following:
   - An employee will be allowed reasonable time with sick leave for medical or dental appointments if it is not possible to schedule the appointment on his/her own time. Requests for such time off should be made as far in advance as possible by notifying the supervisor using the application for approval of leave form.
6. Illness or injury should be reported to the employee's immediate supervisor as soon as possible. An employee planning to return to work following sick leave should notify his/her supervisor as early as possible of the employee's return time. Actual hours missed are charged to sick leave.
7. An employee who transfers from one department to another maintains the balance of his/her unused sick leave.
8. Sick leave will be deducted from the employee’s accumulated sick leave in accord with the employee’s regular work schedule.
9. An employee is not entitled to take sick leave with pay except when he/she or a member of his/her immediate family is actually ill. (Immediate family is defined as: mother, father, sister, brother, spouse, child, grandchild, mother-in-law, father-in-law, sister-in-law, brother-in-law, grandmother, grandfather, son-in-law, daughter-in-law, stepmother, stepfather, stepchild, nieces, nephews, aunt, uncle, or a person who occupies a position of significance, living in the same household or, if not in the same household, are totally dependent upon the employee for personal care or services on a continuing basis. Any extenuating circumstances will be reviewed on a case by case basis and must be approved by the President prior to the leave of absence. Refer to Extended Leave policy in this handbook.) Malingering and other abuses of sick leave privileges constitute grounds for dismissal. Accumulated sick leave does not constitute a claim for reimbursement when one's employment is terminated with the district.
10. Maternity leave will be treated as any illness. (Refer to Extended Leave policy.)
11. Employees who change from full-time to part-time with no break in service may carry over unused sick leave and use it as needed. However, once the employee changes from full-time to part-time, no sick leave may be earned or accrued.
12. If a college retiree returns to work in a benefits eligible position, the balance of their sick leave at retirement will be reinstated.

#### D. The Family and Medical Leave Act
(a) If at any time, when an employee requests leave under this subsection, the college and any shared-service agreements in which it participates as fiscal agent employer have a combined total of fifty employees within seventy-five miles of any college or above-described co-op facility, the following provisions of the Family and Medical Leave Act apply.
(b) Any employee who has been employed by the college for at least twelve months and for at least 1,250 hours of service during the twelve months immediately preceding the date when leave is requested to commence shall be eligible for the following described FMLA leave.

(c) The leave shall be granted for any of the following qualifying events:
1. The birth of a child or the need to care for a newborn child of the employee;
2. The placement of a child with the employee for adoption or foster care;
3. The need for the employee to care for a child, spouse, or parent with a serious health condition;
4. The employee’s own serious health condition, if it makes the employee unable to perform the functions of his job.

(d) If an employee requests FMLA leave and on the date the requested leave is to commence the employee has accrued paid leave, the unpaid FMLA leave and paid leave shall run concurrently. Notice to the employee of this fact shall be given to the employee by the President or his/her designee at the time of the requested leave, or as soon thereafter as the President learns the leave is FMLA required.

(e) During the time of FMLA leave, all college health benefits shall be afforded as if the employee had continued to work, with the college continuing to pay the employer portion of any health care premium. The employee shall continue to pay all premium payments as if the employee were continuing to work instead of taking the leave.

(f) The college may recover its share of healthcare premiums paid for the employee if the employee does not return to work for any reason other than the continuous serious health condition of the employee or the employee’s immediate family or another reason beyond the employee’s control. The employee shall be considered as having returned to work 30 calendar days after return to work.

(g) Where practical, any employee desiring to take FMLA leave must give thirty days notice and must provide certification from a health care provider to substantiate that the leave is due to the serious health condition of the employee or of someone in the employee’s immediate family. A failure by the employee to provide this information shall entitle the college to delay the start of FMLA leave until thirty days notice from the employee is given and receipt of such other information as is requested by the college.

(h) The college may require that the employee present a certification of fitness to return to work if the absence was caused by the employee’s own serious health condition. The college may delay restoring the employee to employment until it receives a certificate relating to the health condition that caused the employee’s absence.

(i) The taking of FMLA leave shall not result in the employee losing any benefits that accrued prior to the start of the leave.

(j) Leave shall be determined based on the needs of the employee and may be granted for an amount of time not to exceed twelve work weeks during any twelve-month period.

(k) The college shall calculate the twelve-month period and twelve-week leave entitlement as follows: Howard College/SWCD chooses the “rolling” 12-month period measured backward from the date an employee uses any FMLA leave for determining the 12-month period.

(l) If at any time the Board of Trustees elects to change the manner in which FMLA entitlements are calculated, the President shall give 60 days notice to all employees during any transition period. The employee shall be entitled to a calculation under whichever method affords the employee the greater entitlement during the transition period.

(m) If both spouses are employed by the college, each may request FMLA, but the combined leave may be limited to a total of twelve weeks if the leave is for:
1. birth of the employee’s child or to care for the child after birth;
2. placement of a child with the employee for adoption or foster care or to care for the child after placement;
3. care of the employee’s parent with a serious health condition.

(n) FMLA leave may be taken intermittently by non-instructional employees as follows:
1. Leave may be taken in separate blocks of time due to a single qualifying reason, such as a reduced leave schedule with a lesser number of days per work week or a lesser number of hours.
2. Leave taken after the birth or placement of a child for adoption or foster care may be taken intermittently if the college agrees. If, however, the parent has a serious health condition or other qualifying cause apart from the care of the child, this section shall not apply.
3. Leave may be taken intermittently on a reduced leave schedule when medically necessary for planned or unanticipated medical treatment of a related serious health condition by or under the supervision of a health care provider, for recovery from treatment or recovery from a serious health condition, or to provide care or psychological comfort to an immediate family member with a serious health condition.
4. If the employee needs intermittent leave or leave on a reduced leave schedule that is foreseeable based on planned medical treatment for the employee or family member, including during a period of recovery from a serious health condition, or if the college agrees to permit intermittent or reduced schedule leave for the birth of a child or for the placement of a child for adoption or foster care, the college may require the employee to transfer temporarily during the period of intermittent or reduced leave schedule to an available alternate position for which the employee is qualified and which better accommodates recurring periods of leave than does the employee’s regular position. The alternative position must have equivalent pay and benefits.

(o) For instructional employees desiring to take intermittent leave or leave on a reduced schedule to care for a family member or for the employee’s own serious health condition, which is foreseeable based on planned medical treatment, and the employee would be on leave for more than twenty percent (20%) of the total number of working days over the period leave would extend, the college may require the employee to choose either:
1. to take leave for a period or periods of a particular duration not greater than the duration of the planned treatment; or
2. to transfer temporarily to an available alternative position for which the instructional employee is qualified, which has equivalent pay and benefits, and which better accommodates recurring periods of leave than does the employee’s regular position.

3. The above-described policy applies only to leave involving more than 20% of the working days during the period over which the leave extends. If the instructional employee desires to take leave for 20% or less of the working days during the leave period, the college shall not request transfer of the employee to an alternate position.

(p) If an employee does not give notice of foreseeable FMLA leave to be taken intermittently or on a reduced leave schedule, the college may require the employee to take leave of a particular duration or to transfer temporarily to an alternative position or require the employee to delay the taking of leave until the thirty-day notice provision is met.

(q) If an instructional employee requests to take leave more than five weeks before the end of the semester, the college may require the employee to continue to take leave until the end of the term, if the leave will last at least three weeks and the employee would return to work during the three-week period before the end of the term.

(r) If an instructional employee requests to take leave more than five weeks before the end of the term for a purpose other than the employee’s own serious health condition, and the employee will return during the five-week period before the end of the term, the college may require the instructional employee to continue to take leave until the end of the term, if the leave will last more than two weeks and the employee would return to work during the two-week period before the end of the term.

(s) If an instructional employee begins leave for a purpose other than the employee’s own serious health condition during the three-week period before the end of the term, and the leave will last more than five working days, the college may require the employee to continue taking leave until the end of the term.

(t) Salaried employees who are among the highest paid 10% of all the employees of the college at the time of the request for leave need not be restored to the same position if to do so would cause substantial and grievous economic injury to the operations of the college. If the college believes reinstatement should be denied to such an employee, it must give written notice of this fact to the employee at the time the employee gives notice of the need for FMLA leave. At the same time, the college must fully inform the employee of the potential consequences with respect to reinstatement and maintenance of health benefits, if the college should determine that substantial and grievous economic injury to the college operation will result if the employee is reinstated upon return.

(u) No employee of the college shall interfere with any employee’s rights under the law or this policy to request or assert a right to FMLA leave.

(v) Notice of FMLA entitlements shall be posted in all facilities where employees work and where employees can read it. If a significant number of employees are fluent in another language, the notice shall appear in that language as well.

(w) Military Family Leave Entitlements (National Defense authorization Act for FY 2008, as amended)

1. Military Caregiver Leave:
   Eligible employees (spouse, son, daughter, parent, or next of kin of service member) may take up to 26 work weeks of unpaid leave during a “single 12 month period” to care for a covered service member with a serious injury or illness. A covered service member is a current member of the Armed Forces, including a member of the National Guard or Reserves, who is undergoing medical treatment, recuperation, or therapy, is otherwise in outpatient status, or is otherwise on the temporary disability retired list, for a serious injury or illness. A serious injury or illness is one that was incurred by a service member in the line of duty on active duty that may render the service member medically unfit to perform the duties of his or her office, grade, rank, or rating.
The "single 12 month period" begins on the first day the employee takes leave for this reason and ends 12 months later, regardless of the 12 month period established by the employer for other types of FMLA leave. An eligible employee is limited to a combined total of 26 work weeks of leave for any FMLA qualifying reason during the "single 12 month period". (Only 12 of the 26 weeks total may be for a FMLA qualifying reason other than to care for a covered service member.) Leave may be taken intermittently whenever medically necessary to care for a covered service member with a serious injury or illness. When leave is needed for planned medical treatment, the employee must make a reasonable effort to schedule treatment so as not to unduly disrupt the employer’s operation.

Spouses employed by the same employer are limited to a combined total of 26 work weeks in a "single 12 month period" if the leave is to care for a covered service member with a serious injury or illness, and for the birth and care of a newborn child, for placement of a child for adoption or foster care, or to care for a parent who has a serious health condition.

2. Qualifying Exigency Leave:
   Eligible employees may take up to a total of 12 work weeks of unpaid leave during the normal 12 month period established by the employer for FMLA leave for qualifying exigencies arising out of the fact that the employee’s spouse, son, daughter, or parent is on active duty, or has been notified of an impending call or order to active duty, in support of a contingency operation. Under the terms of the statute, qualifying exigency leave is available to a family member of a military member in the National Guard or Reserves; it does not extend to family members of military members in the Regular Armed Forces.

   Quality exigencies may be found on the U.S. Department of Labor website at www.dol.gov

   Leave may be taken intermittently for a qualifying exigency arising out of the active duty status or call to active duty of a covered military member.

E. Bereavement Leave
   Bereavement leave is granted for absence from job duties, when necessary, by a death in the employee's immediate family or as approved by a cabinet member or by the president. One day of bereavement leave per incident will not be charged to the employee's accrued leave. Any additional time per incident will be charged against accumulated leave. Requests for emergency leave should be directed to the employee's supervisor.

   Bereavement leave is also granted for funeral attendance when an employee is serving as a pallbearer. Bereavement leave is charged against accumulated sick leave and is not deducted from an employee's salary unless all sick leave has been used.

   Bereavement leave may be granted to attend the funeral of another college employee or a member of the college employee's immediate family. Employees attending these services are allowed up to 2 hours if the services are local and up to 4 hours if the services are out of town and will not be charged for this time with supervisor approval.

   Bereavement leave is charged against accumulated sick leave (when applicable) and is not deducted from an employee’s salary unless all sick leave has been used.

F. Personal Leave
   Personal leave may be granted for personal reasons, provided adequate arrangements can be made for the employee's responsibilities during the absence. It should not be granted if significant inconvenience or more than normal expense to the college would result. Employees who have personal business requiring their absence from assigned duties must receive approval from the appropriate supervisor. Personal leave is charged against personal leave balance based on the actual hours missed and is only deducted from an employee’s salary if all available personal leave has been used beginning September 1, 2017. The following chart is used to determine the number of personal leave hours available each fiscal year to employees based on employment term. Employment terms are rounded up when applicable.

<table>
<thead>
<tr>
<th>Employment Term</th>
<th>Personal Leave Hours Available Each Fiscal Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>12 months</td>
<td>18</td>
</tr>
<tr>
<td>11 months</td>
<td>16</td>
</tr>
<tr>
<td>10 months</td>
<td>14</td>
</tr>
<tr>
<td>9 months</td>
<td>12</td>
</tr>
</tbody>
</table>

   Personal leave hours do not roll over and do not accumulate.

G. Bad Weather Days
   Classes will be held and business will continue as usual on bad weather days unless hazardous conditions exist affecting travel to the local site. The president or designated administrator will determine the need to cancel classes and will coordinate with the local school district. Closure announcements will be given to the local radio stations by 6:00 a.m. or as appropriate. In
some instances, employees will not be able to travel due to local conditions in his/her place of residence. These leaves of absence will be handled on a case-by-case basis and could be charged to personal leave. In cases where class begins late, such as 10:00 a.m., activities will begin at the place where you would be at that time.

H. Court or Jury Duty

Any employee may fulfill his/her civic responsibilities of serving as a juror or witness. An employee who is subpoenaed as a witness or called to serve as a juror should report the call to his/her immediate supervisor. He/she will be relieved from duties for the reasonable time required for rendering such services. The employee is entitled to retain all compensation received for such services, and no deductions will be made in pay for the reasonable time he/she is absent from duty fulfilling these responsibilities. The employee is required to document this leave by entering it in the online time keeping system.

I. Extended Leave

An employee may apply for an extended leave of absence in cases of extreme need. This leave may be granted after the employee has met the leave criteria as described below:

1. An employee is not eligible for an extended leave of absence until he/she has worked ninety (90) days continuously.
2. A written request must be signed by the employee's immediate supervisor, Director of Human Resources, and president. In cases of illness, the employee will need to furnish written documentation from his/her doctor and must exhaust all other accumulated sick leave first. For any other type of extended leave, the employee will have to furnish any written documentation requested by the district.
3. All extended leaves of absence may be without pay.
4. The combination of pool leave (if employee meets eligibility requirements) and extended leave of absence (unpaid leave) may not exceed forty-five (45) working days. After the first twenty (20) working days of leave, the employee will need to reapply for an extension of leave every ten (10) working days.
5. After the forty-five (45) working days of extended leave expire, the employee must return to work or he/she may be replaced.
6. An approved extended leave will not be considered a break in service. Additional extended leave will not normally be granted in conjunction with leave approved under the Family and Medical Leave Act. The total time allowed will vary depending on each individual's circumstance in regard to earned sick leave. The maximum amount of time allowed for a combination of eight hour sick leave (maximum allowed - 90 eight-hour working days), family leave policy, and extended leave/pool leave (45 working days) will be 135 eight-hour working days/27 weeks.

J. Work at Home

While Howard College does not have a work at home policy, some exempt employee jobs may lend themselves to do a portion of their work from home during times of illness, absence or special circumstances. This option may not be available to all exempt employees because of the nature of their job. These arrangements must be approved by the college president. In these special circumstances and if agreeable to the exempt employee and the employee's supervisor, case by case arrangements will be considered. This arrangement must be pre-approved by the respective cabinet member and the president and reviewed and reauthorized every 30 days or as determined by the president. Hours recognized as work would not be charged as employee leave. Time worked must be substantially documented. If an employee is on FMLA, FMLA hours will run concurrently with hours worked at home.

K. Sick Leave Pool

Purpose: To establish guidelines for the creation and operation of a sick leave pool intended to benefit full-time employees by providing for the alleviation of some of the hardship caused to employees who suffer a catastrophic injury or illness to themselves or in their immediate family.

Criteria: All regular permanent full-time employees are eligible to apply for pool leave if they or an immediate family member suffers a catastrophic illness or injury.

Sick Leave Pool Use: The conditions governing use of pool leave are:

- employees may use pool leave for their catastrophic illness or injury or for a member of their immediate family;
- employees must exhaust ALL accrued leave entitlement before they are eligible to use leave from the pool;
- for a catastrophic illness of injury, employees should request leave from the pool before requesting extended sick leave;
- employees must submit a completed Certification of Physician or Practitioner Form for each provider, supporting their medical condition, with the Sick Leave Pool Donation/Request Form;
- employees on pool leave continue to accrue sick leave but may not use the time until they physically return to work;
- employees who use pool leave are not required to pay back pool leave;
- awards of leave from the pool can be used ONLY for the catastrophic condition for which the award was made;
employee requests for leave from the pool must be approved by the President of the District.

Return of Time Donated to Pool: Employees who contribute sick leave to the pool cannot recover donated leave unless they are eligible to use it through the pool.

Contributions to Leave Pool: Contributions to the pool are strictly voluntary. All regular permanent full-time employees may contribute up to 24 hours of their sick leave to the pool each fiscal year, unless retiring. Donations must be in increments of eight hours, up to the 24-hour maximum per fiscal year. An employee contribution drive will be initiated to add hours to the sick leave pool in February of each year. Only one such contribution drive will be conducted per year unless specifically authorized by the President. Employees who make contributions to the pool may not stipulate who will receive the contributions. To contribute time to the pool, an eligible employee will submit a Sick Leave Pool Donation/Request Form provided by the Human Resources Office during the sick leave pool contribution drive. Retiring employees may donate up to 120 hours of their accrued balance at the time of retirement by submitting a Sick Leave Pool Donation/Request Form when they “check out” in Human Resources.

Balance Required to Donate: Employees may not contribute sick leave to the pool until they have completed 12 months of employment and if the contribution would cause their balance of accrued sick leave to fall below 80 hours. The 80-hour balance requirement does not apply to retirees.

Maximum Time Awarded: The amount of pool leave awarded to an employee during a 12-month period will not exceed a total of 45 work days (or 360 hours), whether it be for a single catastrophic illness/injury or any combination of catastrophic illnesses/injuries. The 12-month period will begin on the first day pool leave is used from the initial award. Any amount of pool leave awarded to an employee during a 12-month period will be recorded as paid leave under the Family and Medical Leave Act (FMLA) up to the 12-week limit offered by the Act. The combination of pool leave (paid leave) and extended leave of absence (unpaid leave) may not exceed forty-five (45) working days. After the forty-five (45) working days of extended leave expire, the district has the option of replacing the employee. For further details on the FMLA and other leave policies, refer to the district's Employee Handbook. In the case of multiple family members employed by the district, only one award will be made per family for the same catastrophic illness of one family member.

All requests to use sick leave from the pool will be reviewed and approved ONLY by the President. Upon the President's approval of the request, the effective time and date will normally be that on which the employee entered leave without pay status.

Under no circumstances will awards be made retroactive more than 30 calendar days prior to receipt of the request by the Human Resources Department. The Director of Human Resources shall credit the approved time to the employee who may use the time in the same manner as sick leave earned in the course of employment with the district. However, it may be used only for the catastrophic condition for which it was awarded. The use of this leave need not be continuous. An employee who needs to use their pool leave intermittently is required to utilize all currently accrued leaves before re-accessing the remainder of the leave awarded from the pool. Employees may also be required by their supervisor to produce evidence of the cause or circumstances necessitating the intermittent use of the leave awarded from the pool.

Unused Sick Leave Pool Time: The Human Resources Office will track each employee receiving sick leave pool hours for 12 months following the date the award is initially used by the employee. Any balance of pool hours remaining after the 12-month period must be returned to the pool. Hours are returned by completing the Sick Leave Pool Donation/Request Form.

Definitions: Catastrophic Condition - A catastrophic condition is characterized by the sudden onset of symptoms that can be life threatening. The following are examples of conditions that may be considered catastrophic: most forms of cancer, brain tumors, severe heart attack, severe stroke, acquired immune deficiency syndrome, and cerebral aneurysm. Conditions of a chronic nature that may require long term medical treatment are not in and of themselves considered catastrophic. Examples of conditions not usually covered unless accompanied by a catastrophic condition or a complication that leads to a catastrophic condition include gynecological problems and conditions; hysterectomies; gallbladder surgery; surgery for herniated disk; carpal tunnel syndrome; allergies; bronchitis; most broken bones and orthopedic surgeries; angina; pregnancy and childbirth, vaginal or caesarean section; and postpartum recovery.

General Eligibility Criteria: The criteria used by the Human Resources Department to determine whether an illness or injury is catastrophic will be:

- a medical diagnosis or surgery in the current Federal Register List of Diagnosis Related Groups (DRG) which rates an Outlier Threshold of 28 or greater, and
- a condition so severe that it results in the employee being unable to work for at least 20 continuous workdays.

A diagnosis or surgery not listed on the DRG or a disability not meeting the 20 consecutive days criterion may qualify for designation as catastrophic under certain unusual conditions and may be considered by the President. Consultation with a physician may be necessary.

Outlier Threshold - The length of stay that must be achieved for a particular Federal Register List of Diagnosis Related Groups (DRG) before the outlier criteria apply.

Outlier Diagnosis - A case involving an unusually long length of stay or one in which the costs are substantially above the usual cost for the diagnosis group.
Immediate Family – Mother, father, sister, brother, spouse, child, grandchild, mother-in-law, father-in-law, sister-in-law, brother-in-law, grandmother, grandfather, son-in-law, daughter-in-law, stepmother, stepfather, stepchild, niece, nephew, aunt, or uncle, or a person who occupies a position of significance, who are living in the same household or, if not in the same household, are totally dependent upon the employee for personal care or services on a continuing basis. Any extenuating circumstances will be reviewed on a case by case basis and must be approved by the President prior to the leave of absence.

L. Military Leave

Employees who are members of any branch of service are entitled to all rights according to the Uniformed Services Employment and Reemployment Rights Act of 1994 (USEERRA), see 38 USCA. Individuals who voluntarily or involuntarily leave his/her employment position to undertake military service are protected under USEERRA. USEERRA also prohibits employers from discriminating against past and present members of the uniformed services and applicant to the uniformed services. For more information, see www.dol.gov/vets.

An employee who is a member of the Texas military forces or a reserve component of the armed forces is entitled to a paid leave of absence from their duties on a day on which the person is engaged in authorized training or duty ordered or authorized by proper authority for not more than 15 workdays in a fiscal year. During a leave of absence, the person may not be subjected to loss of time, efficiency rating, personal time, sick leave, or vacation time.

Employees are entitled to carry forward from one fiscal year to the next the net balance of unused accumulate leave that does not exceed 45 workdays.

M. Vacations - Exempt and Non-Exempt

All full-time, exempt and non-exempt employees working full-time for twelve months are entitled to accrue paid vacation time from the date of employment. On September 1, current employees are credited 80 hours to be used during the year. Employees hired after September 1, accrue vacation time at 6.67 hours each month worked. The monthly vacation credit may be pro-rated if the employee’s regular workweek is less than 38 hours in the fall and spring; and 36 hours in the summer.

1. If an employee terminates with the college prior to the completion of the fiscal year and has used unaccrued vacation time, the employee’s final paycheck will be adjusted.

2. An employee is permitted to accrue one year's vacation time. All accumulated and earned vacation time must be used in the fiscal year following its accrual unless approved by the President.

3. Unearned vacation leave may not be used for sick leave related instances without prior approval of the supervisor. Each supervisor will have individual discretion over approval of these instances.

4. Upon resignation, termination or interruption of employment, paid vacation time will be computed on a pro-rata basis if at least ninety days service has been rendered. Exceptions are as follows:
   a. An employee may be discharged without notice or without further pay for willful violation of rules, misconduct, or similar causes.
   b. If the last day of duty is other than the last day of the respective ninety-day period for accruing vacation, leave will be computed to the nearest half day.

5. Length of service is determined as follows:
   a. If all service has been continuous except for sick leave, authorized absences, or temporary lay-offs, the employee's length of service shall continue from the original date of employment.
   b. If an employee's employment is terminated and he/she later is re-employed for full-time, he/she is considered to be the same as a new employee so far as allowed paid vacation is concerned.
   c. In the event that an employee transfers or is promoted, the continuous credited service accumulated under the employee's present position is counted as continuous credited service under the new position.

6. Holidays recognized by the district and occurring during a vacation period are not counted against vacation time.

7. Vacation time does not accrue during authorized absences without compensation.

8. Extra pay is not given in lieu of vacation leave.

9. A permanent record of vacation time accrued and taken is kept for each employee from the beginning date of his/her employment.
   a. The maintenance of this record is kept in the Human Resources Office.
   b. If an employee is to use accrued vacation time prior to the end of the accrual period, the department prorates and records the employer's accrued vacation time prior to its use.
   c. The records are subject to inspection by the internal auditors upon request.
10. Vacation schedules are determined according to the needs of the department. Department supervisors shall determine the appropriate time for employees to schedule vacations. All vacation schedules are subject to control and prior approval of both the department supervisor and the President. Employees are required to schedule their vacations so as not to interfere with normal operations of their department as determined by the supervisor. When employees request vacations for the same period, the employee with the greater length of service receives priority. Some department’s vacation schedules and accrual may vary due to the nature of the individual positions. In instances where this time does not follow the district schedule, employees are not paid for this time upon resignation, termination or interruption of employment.

11. In case of an employee’s death, all accumulated vacation leave will be paid to the estate. The payment is calculated at the rate of compensation being paid the employee at the time of death.

12. Non-faculty employees that change from full-time to part-time with no break in service may carry over any unused vacation time and use it according to district policy, or they may choose to have the accumulated vacation leave paid to them. However, an employee who changes from full-time to part-time will not earn or accrue vacation.

13. Employees that change from a 12 month position to a full-time or part-time faculty position that is less than 12 months and that does not accrue vacation will have all accumulated vacation leave paid to them.

13. Supervisors may request employees who have announced their resignation or whose contracts/letters will not be renewed to take any accumulated vacation time prior to their last day.

14. Vacation/Holidays-Correctional Facilities

Howard College employees who are assigned full-time to a correctional facility will observe the following vacation/holiday calendar. Calendars and workdays will coincide with the prison schedule. (If the correctional/detention center does not observe one of the holidays listed, then the employee may take that day or another day in place of that day at another time.)

- Labor Day (1 day)
- Columbus Day (1 day)
- Veterans Day (1 day)
- Thanksgiving (2 days)
- Christmas Day*
- New Year’s Day*
- Christmas/New Year’s (5 days)
- Martin Luther King’s Birthday (1 day)
- President’s Day (1 day)
- Memorial Day (1 day)
- Independence Day (1 day)
- Spring Break (5 days)
- Vacation: 2 weeks

Additional Break of 5 consecutive days (floating week) is granted to Correctional Studies employees who are hired prior to Christmas break in that fiscal year. The floating week must be taken consecutively unless special approval is obtained for medical reasons.

If closure occurs by the correctional institution on a day’s leave is taken, the following will be observed:

1. If an employee is taking their floating week, no adjustments will be made and the full floating week (40 hours) will be deducted from the employee’s floating leave balance.

2. If an employee is taking any other leave of absence (vacation, sick, personal), the hours the employee is unable to enter the facility are not counted against the employee’s accrued leave.

*If Christmas Day and New Year’s Day fall on a weekday, then employees will get those days off in addition to the five days of Christmas/New Year’s Break. If Christmas Day and New Year’s Day fall on a weekend, then the employee gets only the five working days off for Christmas/New Year’s Break.

N. Leave Without Pay

Employees must first use any accrued leave before taking leave without pay. This applies to both sick leave and vacation leave balances by this policy.
EVALUATIONS

Each employee with three years or less experience in the Howard County Junior College District will be evaluated annually through the use of evaluation forms furnished by the college. Employees with four or more years will be evaluated every three years or as deemed necessary by their supervisor. Current positions that have minor changes in responsibilities can be reviewed for consideration of evaluation deviating from this schedule at the discretion of the respective cabinet member and/or Human Resources office. The results of the evaluations will be reviewed with each respective employee. Evaluations will be done by February 28 of each year. The purpose of these evaluations includes improvement of the performance, review of broad banding points as appropriate, job promotion, termination, and other related items. Job descriptions will also be updated. (See Faculty Section for more information on Faculty Evaluations)

PROMOTION, TRANSFER, AND REASSIGNMENTS

An employee who desires to apply for another position within the college should notify Human Resources. If the employee is selected for an interview, it is their responsibility to notify their current supervisor.

An employee may be reassigned at any time if deemed necessary by the college administration and/or Board of Trustees. Upon promotion, transfer, or reassignment, keys no longer needed must be returned to the Human Resources department.
RELATIONSHIP OF FACULTY TO COLLEGE
PROVISIONAL LETTER OF EMPLOYMENT

New full-time faculty in the district will receive a Provisional Letter of Employment. Faculty must teach full time for a consecutive fall and spring semester the same academic year with the district before being eligible for a contract. Provisional letters for newly hired full-time faculty may begin two weeks prior to the official contract starting date for faculty. The letter of employment and a copy of the employee’s job description must be signed and returned to the president not later than fourteen (14) days from the date of issue or the offer of employment shall be void. The offer of a letter of employment may be withdrawn by the Board at any time before it is signed and delivered to the office of the president.

NON-CONTRACT EMPLOYMENT

Employees who are not tenured nor employed under the terms of a written employment contract have no property right and may be dismissed at will.

SUMMER AND MINI SEMESTER LETTER OF INTENT

A letter of intent for full-time faculty will be given to faculty being considered for summer and mini teaching assignments. This is non-contract employment. Pay will be determined according to the summer and mini pay policy for full-time faculty (Policy 6.6). The full-time status of a faculty member will change to adjunct the following term after official resignation or retirement if he/she teaches on a part-time basis. Pay will be determined according to the adjunct faculty pay schedule (Policy 9.4).

Faculty who will not be renewed the following academic semester may not be eligible to teach summer and mini terms. If eligible, pay will be according to the adjunct pay schedule (Policy 9.4).

CONTRACTS

An appointment is effective only for the term stated in the contract of employment and no property right is created beyond the term stated in the contract. Contracts may be issued for terms of one, two, or three years. To be eligible for a two-year contract, an employee must have completed a minimum of five (5) years of continuous full-time employment with the college. To be eligible for consideration for a three-year contract, an employee must have completed a minimum of ten (10) years of continuous full-time employment with the college. To initiate consideration for receiving an annually renewable two or three year term contract, each year an employee must submit a written report of achievements, contributions to the college, and other information that the employee feels may support the request. Employees wishing to request this contract term cannot be conditionally approved if on a disciplinary track. This written report must be submitted to the appropriate division director by February 1 of each year to be considered. Each division director will submit to the instructional administrator by March 1, a list of faculty members recommended for reappointment for one, two, or three-year contracts. The instructional administrator will compile a list of recommendations for the president who will submit a final recommended list to the Board of Trustees for approval.

Official notice of employment status is issued to faculty from the office of the president during April of each academic year. The official offer of employment is made when a completed contract is presented. The preparation of contracts is dependent upon the adoption of the college budget that may be delayed pending the passage of an appropriations bill by the State Legislature or other circumstances. All contracts and a copy of the employee’s job description must be signed and returned to the president not later than fourteen (14) days from the date of issue or the offer of employment shall be void. The offer of a contract of employment may be withdrawn by the Board at any time before it is signed and delivered to the office of the president.

Lack of enrollment in the discipline in which a faculty member is employed may result in reassignment, non-renewal, or cancellation of the contract.

A faculty member may be reassigned at any time if deemed necessary by the college administration and Board of Trustees. Faculty will be compensated for additional assignments pursuant to the college compensation plan.

OUTSIDE EMPLOYMENT

Full-time members of the faculty and staff are asked to inform their respective supervisor and cabinet member of any outside employment planned during the term of the individual contract or letter on an annual basis. This outside employment cannot interfere with job duties at Howard College.
DUTIES AND RESPONSIBILITIES OF A FACULTY MEMBER

Under the direct supervision of the designated administrator and division director, a faculty member performs the following duties:

1. Responsible for adhering to all college policies and procedures as outlined in the Employee Handbook at www.howardcollege.edu. If assistance is needed, contact Human Resources.
2. Maintains satisfactory attendance.
3. Teaches assigned classes following approved course syllabi.
4. Is on time for classes and notifies the supervisor as early as possible of an unscheduled absence.
5. Schedules, posts, and keeps a minimum of five office hours each week for student consultation, during normal working hours, as approved by the division director, in addition to student conferences by appointment.
6. Cooperates with substitute instructors and maintains course continuity.
7. Assists with the registration of students as assigned.
8. Makes all required grade reports to the office of the Registrar according to schedule and/or campus procedures.
9. Maintains a class roll and grade book in which are recorded the daily attendance, grades, and the semester grade averages for all students.
10. Ensures integrity of all exams.
11. Reports all student problems in need of special consideration to the appropriate official.
12. Makes such special reports as may be requested by various administrative officers.
13. Processes and maintains general budget expenditures for the appropriate program as applicable.
14. Attends all faculty meetings, Professional Development, commencements, and other official convocations called by the college administration. Required to participate in graduation and wear appropriate graduation attire. Must attend all student events in related discipline.
15. Serves on faculty committees as appointed by the supervisor or by the president.
16. Cooperates and encourages student participation in the formal evaluation process.
17. Performs such extra-class duties as may be assigned by the administration.
18. Advise students when there is opportunity, realizing that the faculty member is often in the best position for effective guidance.
19. Keeps the administration informed regarding problems, progress, and matters affecting the welfare of students, faculty, or the institution in general.
20. At the beginning of the semester, clearly informs the students in writing of the manner in which grades are determined.
21. At the end of the school year, checks out with the appropriate administrators.
22. Is a good public relations agent, both in the classroom and the community, to include projecting a professional image in the areas of dress, appearance, personal grooming, and conduct.
23. Channels each request or grievance through the administrative hierarchy delineated in the organizational chart of the college.
24. Creates and implements an acceptable learning environment associated with the instructional process.
25. Assists the appropriate administrators in making curriculum changes and developing course schedules.
26. Writes and maintains a course syllabus for each course taught that adheres to established guidelines and requirements.
27. Assesses student learning outcomes and program outcomes following established procedures and deadlines and submits appropriate and adequate documentation.
28. Actively participates in meetings and trainings as called by instructional leaders to analyze student learning assessment results.
29. Uses assessment results to plan and implement changes in courses and/or programs in an effort to improve student learning outcomes.
30. Does not abuse alcohol or indulge in illegal drugs.
31. Participates effectively in the faculty advising system as assigned.
32. Maintains only those personal relationships with students and colleagues that do not interfere with the performance of professional duties.
33. Administer appropriate assessment instruments and submits required documentation to the appropriate administrator.
34. Performs other duties as assigned.

❖ Failure to abide by these policies may be considered breach of contract.
NEW EMPLOYEE ORIENTATION

All new employees are required to attend. Two (2) orientations are held each fiscal year. Each new employee will be scheduled to attend the next orientation following his/her date of hire.

ANNUAL REQUIREMENT

Howard College recognizes the need for the continued professional growth and development of all faculty. The continued professional growth and development of faculty is necessary for institutions of higher education to continue to provide educational programs that include new developments and knowledge in academic disciplines, reflect new instructional programs and public service techniques and strategies, and meet changing needs and expectations of students. Individual faculty members must take the initiative in promoting their own growth as teachers, scholars, and, especially in professional and occupational fields, practitioners. While some institutional funds are available for professional growth and development, all faculty are responsible for their own continued professional development. Application for institutional funds are made through the site instructional administrator. Howard College encourages professional growth and development by offering one professional development day at the beginning of the fall semester. Additional professional development opportunities throughout the year are announced via email to college employees. In addition, faculty are responsible for earning an additional four (4) hours of professional growth annually, as well as completing required training each year. Documentation of this professional growth must be submitted to the division director/chair annually. Forms are available from the Human Resources Office.

Additional professional growth activities may include but are not limited to:

- Teleconferences or telecourses - Howard College broadcasts and/or tapes a variety of teleconferences and telecourses. Announcements are disseminated to all faculty prior to the broadcast. Special requests for teleconferences or telecourses should be submitted to the Director of eLearning Services.
- Workshops, seminars, and/or short courses to develop new skills (see Policy 5.4).
- Scholarly papers presented at the local, regional, state, and/or national level. A paper is defined as any work of original thesis or proposition that may or may not involve extensive research.
- Publication of books, articles, and papers.
- Active participation in professional associations and organizations at the local, regional, state, and national level.
- Service to the college - providing programs or workshops for students, staff, or faculty or development of new instructional materials and/or courses.
- Service to the community - providing programs or workshops to organizations or civic groups.
- Writing and submitting a grant.
- Completion of approved college courses (see Policy 5.4).
- Occupational/work experience - must pertain to the faculty's immediate teaching areas or related fields. Work experience, excluding Howard College appointments, shall include but not be limited to outside instruction, summer or part-time employment, salaried/non-salaried, or contract work. Since the goal of occupational/work experience is to refine, develop, or update faculty skills, diversification in work experience shall be encouraged (see Policy 6.1).

REQUIREMENT FOR FACULTY TEACHING INTERACTIVE TELEVISION COURSES

Faculty teaching via interactive television (ITV) for the first time must attend a training orientation prior to the course start date. Training for faculty teaching via interactive television (ITV) will include training in the use of ITV equipment as well as teaching techniques appropriate to the ITV classroom. Training requirements for faculty teaching online courses are detailed in Policy 6.16.

FACULTY MEETINGS

General convocations of the faculty are called by the instructional administrator or president. Attendance at faculty meetings and professional development meetings within the contract period is required. Howard College faculty or the SouthWest College for the Deaf faculty may be convened by their respective instructional administrators.
RESIGNATION
Faculty members who choose to resign should notify their supervisor in writing. Funds in retirement accounts cannot be released to an employee until the last payroll has been processed. When the employment relationship concludes between the college and an employee, the employee must be physically at work the day following any official college holiday if the employee is to be compensated for the holiday period. Vacation days or personal days may not be used to meet this attendance requirement, unless the employee is retiring. The retiring employee must have sufficient hours in accrued vacation or personal leave to cover the day following the holiday. The retiring employee may also use a Staff Development award.

Faculty who resign may be removed from the summer and mini term schedules.

ADMINISTRATIVE LEAVE WITH PAY
In some instances employees will be placed on administrative leave with pay pending an investigation or other pertinent matters by the President. This action is not considered a disciplinary action. The employee shall be notified in writing of the terms and conditions, if any.

DISCIPLINARY ACTION
The general types of disciplinary actions include, but are not limited to, the following: oral reprimand, documented reprimand held with supervisor, written reprimand for the personnel file, disciplinary leave with pay, probation, change of assignment, demotion, suspension without pay, and dismissal. Disciplinary action is the responsibility of a supervisor or administrator and action taken should be appropriate to the situation. The immediate supervisor of the supervisor taking action and Director of Human Resources should be consulted before any disciplinary action is taken.

DISMISSAL
Any faculty member under the terms of an employment contract, may be dismissed for good cause before the completion of the term of employment. "Good cause" shall include any ground that is put forward by college authorities in good faith and that is not arbitrary, irrational, unreasonable, or not irrelevant to the duties with which such college authorities are charged and is not limited to some form of inefficiency or misconduct on the part of the person dismissed. The immediate supervisor of the supervisor taking action and Director of Human Resources should be consulted prior to any faculty dismissal.

The term shall include but not be limited to the following:
1. Failure or refusal to comply with official directives, either oral or written.
2. Failure to comply with official policies.
3. Inefficiency or incompetency in performance of duties.
4. Conviction of any felony grade crime or conviction of any other crime involving moral turpitude. "Conviction" is defined to include deferred adjudication or probation.
6. Possession of or being under the influence of alcohol while being on duty.
7. Possession of or being under the influence of illegal drugs.
8. Insubordination.
9. Indecent or immoral conduct which violates common decency or morality or reflects negatively on the reputation of Howard College.
10. Physical or mental incapacity not otherwise protected by law that prevents full performance of the employee's duties.
11. Failure to correct deficiencies pointed out in observation, supplemental memoranda, or other communications.

Before any employee employed under the terms of an employment contract is dismissed before the completion of the term fixed in the contract, the employee shall be given reasonable notice in writing of the proposed action and the grounds therefore.

If, upon written notification, the employee desires to be heard and to contest the proposed action of the Board, he/she shall give the Hearing Committee (see committee list) written notice within ten (10) college working days of his receipt of the notice of proposed dismissal. In the event that the employee does not give actual written notice of his request for hearing within the ten (10) college working days prescribed, the Board may take action on the proposal and the employee shall be deemed to have waived any right to a hearing.

In the event that the employee shall file a timely request for hearing, said hearing shall be set within 10 college working days of the date the request for the hearing is received by the Hearing Committee.
The Hearing Committee may conduct the hearing in closed session unless the employee requests a public hearing, in which case the hearing shall be open to the public. In matters where the conduct of individuals other than the faculty member or employee filing the grievance will be at issue and will require testimony from those individuals, or evidence of the conduct of those individuals, then the affected individuals shall have the right to petition the Board to close to the public either the entire hearing or those portions of the hearing at which the affected individual’s conduct will be discussed or at which they will testify.

At the hearing, the employee may employ counsel. The employee shall have the right to hear the evidence upon which the dismissal is based, to cross examine all adverse witnesses, and to present evidence in his behalf. The Committee shall determine the existence of good cause for dismissal, which determination shall be based solely upon the evidence presented in the hearing.

The employee may be suspended with pay by the president pending the outcome of the dismissal hearing.

In the event that the decision of the Hearing Committee is unsatisfactory to the employee or the supervisor, either may within five college working days after receipt of the decision of the Hearing Committee file a written notice of appeal to the President. Upon receipt of the notice of appeal, the President will schedule a hearing within five (5) college working days with the employee and the supervisor. The President will issue a decision within 10 college working days following the hearing.

If the employee or supervisor is not satisfied with the decision, each may request a hearing with the governing board within five college working days of the receipt of the decision of the President. The governing board will conduct the hearing within 30 college working days from the date of the request for a hearing. The governing board will make the final decision on the matter.

Faculty who are dismissed may be removed from the summer and mini term schedules.

NON-REAPPOINTMENT

An appointment is effective only for the term stated in the contract of employment and no property right is created beyond the term stated in the contract. The responsible supervising administrator who decides to recommend such an employee for non-reappointment must notify that person in writing at least two weeks in advance of the employee’s contract completion date. The Board may decide not to renew the contract of any employee if, in its judgment, the best interests of the district will be served by such non-reappointment. A faculty member who is non-reappointed may present a grievance in person to the President on the issue of the faculty member’s employment. The President’s decision on this grievance is final and may not be appealed to the governing board.

Faculty who are non-renewed may be removed from the summer and mini term schedules.

FACULTY RETRENCHMENT

Retrenchment is the need for reduction in faculty positions arising from declining enrollment, declining funding, and/or the elimination or redirection of academic or occupational/technical programs or grants. When circumstances require a reduction in staff, the reduction will be accomplished using the following procedures: The president shall submit to the Board a recommendation for dismissing particular faculty members after applying the following criteria, listed in order of importance, in each selected employment area to determine which employees shall be retained:

1. Performance: Employee's effectiveness as reflected by written evaluations or assessments.
2. Professional Background: Professional education and work experience related to the position.
4. Seniority: Years of teaching or administrative experience with Howard College.

After considering the President's recommendation, the Board shall determine which employees shall be dismissed. The employee shall be given a written statement of the reasons or conditions requiring such dismissal and shall, upon request, be given a hearing in accordance with the policy for dismissal during the contract term.

This policy applies only to retrenchment conducted during the term of employment of affected employees where such employees have a property interest in their position. No personnel action other than retrenchment shall be considered under this procedure. Retrenchment cannot be subject for grievance.

CHECK-OUT PROCEDURES

When an employee resigns, the department supervisor should notify the Director of Human Resources within twenty-four hours. The supervisor should submit the employee's statement of resignation to Human Resources. If a resignation letter is not submitted by the resigning employee, the supervisor should submit a Payroll Recommendation form to Human Resources. All persons leaving employment with the college district should meet with Human Resources personnel or applicable campus representative to complete the check-out process.
EVALUATIONS

Each full-time and part-time faculty member will be evaluated by students and the appropriate instructional administrator. The evaluation will utilize the faculty evaluation criteria and the classroom observation criteria. Each full-time and part-time faculty member will be evaluated by students through the use of evaluation forms furnished by the college.

Full-time and part-time faculty with three years or less experience at Howard College/SWCD will be evaluated annually by the appropriate instructional administrator and students. Full-time and part-time faculty with four or more years of experience at Howard College/SWCD will be evaluated every three years or as deemed necessary by the appropriate instructional administrator. Current positions that have minor changes in responsibilities can be reviewed for consideration of evaluation deviating from this schedule at the discretion of the respective cabinet member and Human Resources office. Beginning in 2015-2016, those faculty teaching online who are due a classroom evaluation by their supervisor will have their online course(s) reviewed again by the Dean Review Committee, utilizing the same criteria, prior to their online course(s) going live during the semester (year) they are scheduled for an evaluation. After the online course(s) go live, the supervisor will select one online course to observe that term. The online course evaluation will be in addition to a face to face classroom observation. The results of the evaluation will be reviewed with each respective employee. Evaluations will be completed by February 28 of each year. Job descriptions will also be updated.

The division director and other administration will have the opportunity to be evaluated by faculty members on an annual basis. The result of the evaluation will be reviewed with each evaluated person.

Since the primary thrust of education at Howard College/SWCD is effective teaching and vocational training, it is essential that faculty be employed who possess such instructional skills. Through classroom observations by the division director and/or the instructional administrator, faculty members are able to demonstrate their teaching abilities. The follow-up sessions to discuss the classroom observations provide the opportunity to point out observed strengths as well as areas that may need improvement. The follow-up session provides an additional opportunity to discuss the faculty member’s educational plans and professional activities as well as his/her involvement with site committees, professional organizations, and the local community as it may relate to the college.

When the results of a faculty evaluation are not satisfactory, the follow-up session will include a specific plan for improvement. The session will include discussion of student evaluation, supervisor evaluation, and classroom evaluation. Options for improvement may include mentoring by a peer instructor as well as seminars on improving teaching methodology, learning styles, curriculum development, etc. A target date for accomplishing the improvement measures will be set and documented. A second review by the division director or the instructional administrator will also be scheduled. All improvement efforts will be documented in the faculty’s personnel file. The goal is for the evaluation to lead to improved skills for the faculty and improved quality in the educational program.

EVALUATION CRITERIA FOR FACULTY

I. Classroom Performance
   A. Classroom observation by the Instructional Administrator.
   B. Student evaluations on HCJCD questionnaire.
   C. Information obtained from conferences with students, faculty members, and other site personnel.

II. Organization of Courses or Training Program
   A. Clearly stated objectives and course requirements.
   B. Relevancy of class assignments to course objectives.
   C. Tests/evaluations focus on materials covered in course or training program.

III. Accessibility
   A. Maintains scheduled office hours.
   B. Available to discuss homework, assignments, missed course material or term projects.

IV. Involvement with Site Activities
   A. Participates on college committees.
   B. Initiates viable suggestions to improve site atmosphere, programs, buildings, etc.
   C. Sponsors some club or site organizations.
   D. Keeps supervisor apprised about site activities and/or community involvement.

V. Instructors Qualifications
   A. Meets academic standards set forth by SACSCOC.
   B. Meets standards established by Coordinating Board in Statement of Qualifications for vocational instructors.
   C. If employment contract contains educational conditions, satisfactory progress is being made to meet them.
   D. Completed required professional growth and development activities.
VI. Assessment
   A. Administers required assessment instruments.
   B. Reports assessment results to appropriate administrator.

CLASSROOM OBSERVATION CRITERIA
Used by Instructional Administrator.

Classroom Performance
1. Appears organized and seems prepared to teach the lesson.
2. Demonstrates practical and theoretical knowledge of subject matter.
3. Uses variety of teaching strategies during class presentation.
4. Creates atmosphere that is conducive for students to ask questions and/or express their opinions. Generally encourages student participation during the class.
5. Communicates effectively.
6. Motivates students to want to learn.
7. Seems interested in teaching this course.
8. Answers students’ questions clearly and directly.
9. Relates material to previous topics and how it fits into overall course.
10. Evaluates/tests using items that focus on material covered in course.
**EMPLOYEE HANDBOOK**

**TYPE:** Relationship of Faculty to College  
**ADOPTION DATE:** August 8, 2016  
**Revised**

**TITLE:** Faculty Teaching Load and Pay/Fall and Spring; Mini and Summer Sessions; eLearning Stipends  
**EFFECTIVE DATE:** Immediately

**POLICY NUMBER:** 6.6  
**PAGE NUMBER:** 1 of 3

---

**FACULTY TEACHING LOAD AND PAY/Fall and Spring**

I. **Teaching Load for Instructors**

A. The basic load for an instructor is fifteen equated credit hours and 80 equated students (20 equated students at SWCD), three preparations, ten preparation hours per week, five office hours per week, for a total of thirty hours per week for a regular 16 week term. Deans and Division/Program Chairs/Co-Chairs are required to work a minimum of thirty-five hours/week (see Policy 5.2 for more information).

B. No faculty member will receive less than their base contracted salary unless they have leave without pay.

C. The maximum load permitted for instructors will be 21 equated credit hours and/or 225 equated students (56 equated students at SWCD). Any load that exceeds this maximum must be approved by the appropriate instructional administrator and must meet an unusual contingency and should be temporary per semester basis.

D. Ten students is considered a minimum number for a course to make except in special circumstances. (At SWCD it will be based on student need.) The seating availability of a classroom chosen, safety concerns or program requirements to meet the needs of a particular course generally determine the student enrollment for a course. In some instances, the student number available for enrollment will decrease or increase as determined by the base-based instructional dean in discussion with the instructor and approved by the site Administrative Dean of Instruction and Student Services. A maximum enrollment of 35 students will be used for online classes. Due to dual credit site enrollments, attrition or faculty underload, an unusual contingency of a minimum number of students above 35 will be considered by the site based instructional dean in discussion with the instructor and approved by the site Administrative Dean of Instruction and Student Services.

E. To Be Arranged Courses (TBA): TBA classes may be taught by full-time faculty under special circumstances and with approval from the appropriate instructional administrator. Any TBA course taught will be a part of the 21-hour maximum load.

F. When two or more courses are taught in the same time period, preparation and load credit will be given for only one class.

G. The instructional deans for each site will submit a load list prior to the beginning of each semester for every instructor in their divisions to the site Administrative Dean of Instruction and Student Services. Upon completion, the information will be forwarded to the Vice President for Academic and Student Affairs.

H. The load policy has no bearing on whether the college has a surplus or deficit in student enrollments. The Board of Trustees makes that determination.

I. Faculty schedules must be approved by instructional administrators. Efforts will be made to meet faculty schedule requests. Course location, mode, date/time, and length may be adjusted to meet student and/or college needs. Faculty members may be assigned to teach late afternoon, evening, weekend, and/or eLearning courses. Consistent schedules are not guaranteed.

J. All faculty members will be subject to assignment of additional professional duties. Duties considered to be normal concomitant faculty assignments include academic counseling of students, aiding in registration, serving on committees, and sponsoring student organizations. Each full-time member of the faculty will be required to perform such extra duties as may be assigned without additional remuneration.

II. **Overload Calculation Policy**

A. The compensation policy for the basic load is set by faculty schedule. The compensation policy for overload takes into account the number of students, equated credit hours, off-site semester hours, and number of preparations.

B. An overload in any of the formula component will not guarantee an overload overall. Any deficiencies must first be made up within the overload formula, after which the surplus will determine the overload.

C. The formula for compensation above the basic load allows an increment of $10 per equated student, $250 per equated credit hours, $100 per preparation, and any additional compensation received from teaching distance learning courses and/or traveling to off-site locations as described below.

D. Number of Students: The basic load for HC is 80 equated students and 20 equated students at SWCD. When equating students for load, lecture and lab students are treated equal. One student in a three-hour class is equated to 1.0; one student in a two-hour class is equated to 1.66; and one student in a one-hour class is equal to .33. Five students in a practicum internship or co-op is equated to 1.0 and 1.25 at SWCD. An increment (or decrement) of $10 per student will be utilized for each student above (or below) 80 students.

E. Number of Hours: 15 equated credit hours is considered a basic load. Credit hours are equated according to Section III. An increment (or decrement) of $250 per equated credit hour will be utilized for each hour above (or below) 15 hours.

F. Number of Preparations: An instructor will be given one credit for each lecture preparation. An increment of $100 will be utilized for each preparation above three preparations.

G. Travel between College Sites: If an instructor is required to travel between Howard College/SWCD sites, the instructor will be reimbursed for mileage. A mileage log must be maintained and a reimbursement report must be submitted monthly.

H. Classes Taught at Locations Other Than Assigned Site: If an instructor is required to leave the Howard College/SWCD site to teach at another facility, such as a high school or prison, then the instructor will receive $300 per site. The instructor will be reimbursed for mileage if the off-site is outside the city limits of the instructor’s home site. A mileage log must be maintained and a reimbursement report must be submitted monthly.

I. TBA Courses: Instructors teaching students by arrangement will be compensated $100 for each student for their first nine TBA students. (At SWCD it will be based on student need.) Ten TBA students and above will be considered a regular class and will be counted as such in the pay calculation.

J. Compensation for work above the basic load for full-time faculty will be paid in three equal payments the first banking day of October, November, and December for the fall semester; and March, April and May for the spring semester.
III. Load Calculation Factors

Classes vary in instructional composition, creating varying load calculations. The following principles apply to equating credit hours:

A. Lecture Class: One-hour lecture equals one credit hour.

B. Structured Laboratory Class: Two hours lab equals one credit hour.
   1. Labs are (1) scheduled at a specific time; (2) taught and set-up by an instructor; (3) structured with specific assignments and projects to be completed each period; and (4) a continuation of the lecture.
   2. Extensive one-on-one instructions or tutoring are required.
   3. Lectures or demonstrations to the class are common.

C. Supervised Laboratory Class: Three hours lab equals one credit hour.
   1. Labs may or may not be scheduled at specific times.
   2. Instructor and/or lab assistant is present.
   3. Instructor's duties generally consist of answering questions with some lecture or demonstration. Students may move at their own pace working on their own projects or class work.
   4. Basically, the lab is a means to provide the student the wherewithal to complete assignments and to give tutorial assistance where needed.

D. Monitored/Open Laboratory Class: Not a part of faculty load.
   1. Lab time is arranged by students at their convenience.
   2. Instructors are not present in the lab. Lab assistants may be present.
   3. Instructor's duties are generally to grade assignments, verify student lab time, and schedule times for lab to be open.

E. Workforce Training Class: A full-load for a workforce training instructor at a Prison Site is 40 clock hours.

F. A practicum internship, co-op, and/or EMT clinical of five students equates to one credit hour.

G. Instructional contracts in specialized areas (such as dental hygiene, cosmetology, nursing, and emergency medical technology) may reflect different loads related to the unique discipline and accreditation requirements.

H. Private Instruction: Is based on a per-hour rate.

FACULTY TEACHING LOAD AND PAY/MINI AND SUMMER SESSIONS

I. Teaching Load for Instructors

The maximum load for an instructor in the mini term (3 weeks) is three hours outside of the regular fall and spring semesters. The maximum load for an instructor in each regular summer term (5.5 weeks) is 8 credit hours. If maximum load must be exceeded, it must be an unusual contingency and must be approved by the appropriate instructional dean and the site Administrative Dean of Instruction and Student Services. If approval is received to exceed the maximum load, payment for the additional course will be at the same rate. Faculty are expected to maintain a minimum of four office hours per week during these shortened sessions consistent with the delivery mode. Faculty will accommodate students' reasonable requests to communicate outside scheduled office hours. Beginning with the May mini through the Summer II term, there will be no combination of unusual contingencies to exceed 19 hours without the approval of the instructional dean and the site Administrative Dean of Instruction and Student Services. The maximum teaching load throughout the summer for instructional deans and for faculty on a contract longer than 9.5 months is 6 hours, unless under extenuating circumstances and not to exceed 12 hours throughout the summer, and approved by the site Administrative Dean of Instruction and Student Services.

II. Pay

December mini will be paid as part of the fall load/overload using the overload calculation policy (see Faculty Teaching Load and Pay, Fall and Spring, II above). If a course has fewer than 12 students, the decision to cancel will be at the discretion of the appropriate instructional administrator, based on the needs at that site. December mini classes are not counted as part of the fall maximum 21 hour teaching load.

May mini and Summer session course assignments for full-time instructors will be paid according to the following schedule:

<table>
<thead>
<tr>
<th>CREDENTIALS</th>
<th>Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Associate Degree</td>
<td>$ 40.00 per contact hour</td>
</tr>
<tr>
<td>Bachelor Degree</td>
<td>$ 45.00 per contact hour</td>
</tr>
<tr>
<td>Master Degree</td>
<td>$ 50.00 per contact hour</td>
</tr>
<tr>
<td>Doctoral Degree</td>
<td>$ 55.00 per contact hour</td>
</tr>
</tbody>
</table>

12 students is considered a full-load for a May mini and summer term course. An instructor will be paid an increment of $10 per student above 12 (per course). If a course has fewer than eight students, the decision to cancel a class will be at the discretion of the appropriate instructional administrator. Pay for a course with fewer than 12 students will be prorated accordingly:

- 1-4 students, pay will be $100/student with no online stipend
- 5-7 students, pay will be $200/student with no online stipend
- 8-12 students, pay will be $200/student with an online stipend

Low enrollment courses that cannot be cancelled due to program requirements will be paid at full rate, as approved by the appropriate site administrator.
SWCD summer courses will be offered dependent upon the revenue generated and approved on a case by case basis by the instructional dean and site administrator.

Pay for mini and summer terms will be on the first banking day following the start of each term accordingly:
- December mini overload pay-February 1
- May Mini-July 1
- 1st Summer Session-July 1 and August 1 (two equal payments)
- 2nd Summer Session-August 1 and September 1 (two equal payments)

**ELEARNING STIPENDS:**
In addition to the regular salary, a faculty member will receive additional pay for teaching online/internet courses, courses taught via interactive television, or as a telecourse. Pay will be based on the following:

**BLACKBOARD CONVERSION STIPEND**  
$1,000  
Beginning in fall 2014, a one-time $1000 stipend will be paid the first-time a course is converted, approved by the Dean Review Committee, and taught in Blackboard format through December 2015, after which time the stipend will be eliminated.  
If online courses taught in Spring 2016 were converted and approved prior to December 2015, the online stipend will be paid.  
If two or more faculty convert the same course and are using different textbooks, the $1000 stipend is divided among all converting.  
Faculty who have converted and taught courses that have been approved by the Dean Review process prior to Fall 2014 will receive the $1000 stipend in Fall 2014 accordingly.  
In the event a developed and approved course does not make for unforeseen reasons, the stipend will be paid.  
This stipend is paid for courses taught 100% online, not hybrid or enhanced courses.

**INTERNET COURSES**  
Course stipend  
$300  
After the semester in which the initial conversion stipend is paid, a $300 per course (not section) stipend will be paid each time the course is taught.  
Beginning Fall 2014, instructors teaching an online course converted by another instructor will receive the $300 stipend each time the course (not section) is taught.  
Courses converted in January 2016 and thereafter will be paid $300 per course (not section) the first time taught.  
This stipend is paid for courses taught 100% online, not for hybrid or enhanced courses.

**INTERACTIVE TELEVISION**  
Course preparation stipend  
$300  
for each off-site site (Three off-site sites is the maximum number of sites for which a faculty member will receive additional compensation unless the college asks the faculty to take additional sites. If the college asks the faculty to add additional sites above three, the faculty member will receive $300 per site.)

**TELECOURSE**  
$300  
This section does not apply to community education or some continuing education courses.
ORAL AND WRITTEN COMMUNICATION PROFICIENCY

Beginning the fall semester 1990, each instructor of academic courses at Howard College/SWCD was asked to complete a statement identifying his or her primary language in order to comply with House Bill 638. A person's language is defined as the one used professionally. Declaration of the primary language can be based on country of origin, academic training, successful instructional experience, or other credible evidence.

The administrator responsible for hiring the faculty member will sign the Statement of Communication Proficiency Form (71st Texas Legislative Session, HB638) to verify that the faculty member is proficient in oral and written communication. The instructional administrators will use one or more of the following to determine communication proficiency:

- Interview/communication proficiency
- Transcripts - College/University English Composition - Grades of C or better
- American Sign Language and other Foreign Language College/University Grades of C or better
- ACT score of 18 or above
- SAT I score of 400 or above on the verbal
- SAT II: English Language Proficiency Test (ELPT) with English Language Proficiency Verification
- TASP score of 230 or higher on the Reading portion and 220 or higher on the Writing portion
- TAAS with minimum score of 1780 on the writing test and a Texas Learning Index (TLI) of 89 on the reading test
- TOEFL score of 550
- GRE score of 800
- Stanford Achievement Test with Deaf Norms scores of 652 on Reading Comprehension and 662 on Language Total
- Sign Language Evaluation Board (SLEB) Certificate with 80% or above
- American Sign Language Instructor with state or national certification
- Other forms documenting communication proficiency (must be approved by the administration)

Each instructor whose primary language is not English will be required to take the TOEFL (Test of English as a Foreign Language). Any instructor who fails to achieve a satisfactory score on the test will be required to enroll in a 10-week tutorial/instruction course taught by one of the ESL-trained instructors in the Howard College Adult Education and Literacy Department. Instructors will be required to continue enrollment until a satisfactory score is attained on the TOEFL.

Regardless of individual declaration, if there is any indication of English language deficiency during interviews and/or performance, individuals will be required to follow the same procedures as those outlined above.

Each employee will be responsible for payment of expenses incurred in the taking of required test(s) and for the tuition or tutorial fees incurred if a course is required.
FACULTY RANK

The following rank will be held by those faculty members who meet the minimum standards as described:

Instructor:
1. Persons who are eligible for employment to the faculty of Howard College will be designated by the rank of Instructor.

Assistant Professor:
1. Master's degree and five years experience.
2. Master's degree, plus 24 additional graduate hours.

Associate Professor:
1. Master's degree and twenty years experience.
2. Master's degree, plus 24 additional graduate hours, and ten years experience.
3. Master's degree, plus 60 additional graduate hours or ABD, and five years experience.
4. Doctorate.

Professor:
1. Master's degree, plus 60 additional hours or ABD, and twenty years experience.
2. Doctorate and ten years experience.

The assignment of faculty ranks will occur only after a faculty member has achieved the above minimums. The years of experience will be computed by the same methods used to determine placement on the salary schedule with a maximum of ten years of experience being allowed for prior service.

PROFESSOR EMERITUS POLICY

Before a person is designated as Professor Emeritus, the following guidelines must be followed:
1. Complete 20 years of service to the district;
2. Be retired from the district;
3. Be nominated by three faculty members;
4. Have nominations submitted to the President for consideration for recommendation to the Board; and
5. Award no more than one Professor Emeritus designation per site per year.
A specific system of faculty tenure undergirds the integrity of each academic institution. Tenure means assurance to an experienced faculty member that he or she may expect to continue in his or her academic position unless adequate case for dismissal is demonstrated in a fair hearing, following established procedures of due process. Each tenure shall be granted by the Board of Trustees of the Howard County Junior College District according to policies and procedures established for that purpose. The tenure system of the district consists of the following and applies only to full-time instructors:

A. Beginning with the appointment to a full-time position, each faculty member of the Howard County Junior College District shall be required to serve a provisional period of five consecutive years before establishing tenure. The five-year provisional period cannot officially begin until after the instructor holds the Master's degree or equivalent. (This applies only to those individuals employed initially for fall semester 1976 and thereafter.) No individual initially employed with duties other than, and/or in addition to, teaching will be eligible for tenure. The academic year consists of fall and spring semesters of a given college year.

B. In cases where the terms of the provisional period have been met, appointment of an individual to a sixth consecutive year of full-time teaching service in the Howard County Junior College District qualifies one for consideration to tenured status. The Human Resources director shall compile a list for the Vice President Instruction, H.C., or SWCD, of candidates for tenure. The Vice President Instruction is responsible for initiating (not later than February 1) the list of eligible candidates for tenure to the appropriate division head. Tenure is considered only upon recommendation by one's division head and the appropriate vice president to the president, not later than March 1. If a candidate is not recommended for tenure, the candidate and the respective division head will be notified before final consideration by the president. At this time the candidate may appeal the decision to the Hearing Committee who sends their recommendation to the president. The president takes the recommendations to the Board who makes the final decision on awarding tenure.

C. Upon achieving tenured status, a faculty member is informed by the president in writing.

D. Notice of non-reappointment or of intention not to reappoint a faculty member will be given in writing in accord with the following standards: (1) not later than March 1 of the first through fourth years of provisional service, and (2) not later than December 15 of the fifth year of provisional service. (See also Non-Reappointment Policy.)

E. An individual who is eligible for tenure, who is not awarded tenured status within the minimum service period, may be continued as a probationary member of the faculty for a maximum of two additional years. In specific situations where a probationary contract is issued for the sixth or seventh year, it would be so stated that this is a probationary contract. In the event a contract for an eighth year of consecutive full-time service is awarded, it shall be construed to mean that tenured status has been achieved or the contract shall be shown to be terminal.

F. No person loses tenured status as an instructor by accepting a leave of absence or by accepting an appointment to a college administrative position. No administrator has tenure in an administrative assignment. No division head has tenure as a division head.

G. Awarding of tenure status to instructors whose time and employment with the Howard County Junior College District and whose performance would merit such an award may be withheld if declining enrollment, either actual or projected, would indicate a probable reduction in staff, or if the phasing out of instructional programs requires reduction of faculty, or in cases of bonafide financial emergency. In cases of these events occurring, exceptions may be made to the tenure policy.

H. A faculty member holding tenure may be dismissed only for adequate cause, and only after procedures hereinafter prescribed have been followed. Except in cases of moral turpitude, conviction of a felony, or breach of contract, notice of dismissal will be given a tenured person one year prior to termination of employment. This provision does not create an award of severance pay but contemplates the performances of duties assigned for the period between dismissal notice and final termination (see dismissal policy).
## EMPLOYEE HANDBOOK

<table>
<thead>
<tr>
<th>TYPE:</th>
<th>Relationship of Faculty to College</th>
<th>ADOPTION DATE:</th>
<th>August 14, 1996</th>
</tr>
</thead>
<tbody>
<tr>
<td>TITLE:</td>
<td>Academic Freedom and Responsibilities</td>
<td>EFFECTIVE DATE:</td>
<td>Immediately</td>
</tr>
<tr>
<td>POLICY NUMBER:</td>
<td>6.10</td>
<td>PAGE NUMBER:</td>
<td>1 of 1</td>
</tr>
</tbody>
</table>

### ACADEMIC FREEDOM

Public institutions of higher education are conducted for the common good. The common good is dependent upon a free search for truth and its free expression. The college district is committed to the principle that the faculty members must be free to pursue scholarly inquiry without undue restriction and to vote and publish conclusions concerning the significance of evidence that they consider relevant. Faculty members may be assured that their professional careers or resultant material benefits will not be jeopardized because of differences of opinion with anyone inside or outside the district.

A. Faculty members are entitled to full freedom in research and in the publication of its results, subject to the adequate performance of academic duties, but research for pecuniary return must be undertaken only with the prior approval from the appropriate administrator.

B. Faculty members are entitled to freedom in the classroom in discussing their discipline, but they should refrain from introducing controversial matter bearing no relationship to the subject.

C. Faculty members are citizens, members of a learned profession, and members of an educational community. Speaking or writing as citizens, they should be free from institutional censorship or discipline, but their special position in the community is recognized as imposing special obligations. As individuals of learning and as members of an educational community, instructors should understand that the public may judge the profession and the institution by their utterances, appearance, and actions. It is therefore expected that they will at all times be accurate, exercise appropriate restraint, show respect for the opinions of others, and conduct themselves in a professional manner.

D. When expressing themselves as private citizens, faculty members should indicate that they are not representing the college district.

E. The fundamental responsibilities of faculty members as teachers and scholars include maintenance of competence in their fields of specialization and the exhibition of such competence in lectures, discussions, and publications.
CURRICULUM OR DEGREE REVISIONS

Primary responsibility for the content, quality, and effectiveness of the curriculum is given to the faculty. The General Studies faculty evaluate the core curriculum annually or as needed. The Workforce Education faculty evaluate curriculum for each workforce education program annually, utilizing input from advisory boards and employers.

If a faculty member determines a need for a revision in the content of the curriculum/program, the faculty member(s) recommends revisions to the appropriate director and/or dean of the appropriate division. The recommendation is then forwarded to the chief academic officer. The chief academic officer presents all recommendations to the Instructional Council for approval. If the council approves the recommendation, it is referred to the President for review and appropriate action, i.e. Board of Trustees approval, Southern Association of Colleges and Schools Commission on Colleges approval, Texas Higher Education Coordinating Board submission, and catalog inclusion. If the council does not approve the recommendation, the faculty making the recommendation may go to the college president. The president may choose to review the recommendation with the appropriate director/dean, the council, and/or the administrative cabinet. Once a recommendation is approved, the appropriate administrator is informed and is responsible for coordinating the efforts of the division for implementation.
EXTENDED DAY AND SUMMER TEACHING

Extended day courses are a regular part of the curriculum. Instructors are routinely called upon to teach extended day courses as a portion of their regular load. Prior to summer, faculty members are asked to indicate whether or not they desire to teach in one or both terms of the summer session. Notices concerning summer employment are issued separately from annual contracts. Employment for either summer session is available only upon compelling evidence of divisional need and approval of the instructional administrator. The summer schedule of courses is based upon anticipated enrollment patterns. The assignment of instructors to extended day and summer classes is the responsibility of the instructional administrator. For administrative purposes, classes offered after 6:00 p.m. are referred to as extended day classes.

CHANGING CLASS MEETING HOURS

Provision for meeting at a time other than the regularly scheduled class or laboratory session can be made only with the permission of the supervisor. Such permission should be obtained prior to any announcement of change to students.

CHANGING CLASSROOMS

In an effort to maximize classroom space, it may be necessary at times to change assigned classrooms after the semester has started. Instructors must obtain permission from their supervisors prior to making such changes.
SYLLABI

Each faculty member will have at hand a syllabus or course outline for each course that he/she teaches. All faculty will use the same prescribed format for preparing syllabi. The division director shall have on file copies of all syllabi for courses currently taught in the division.

It is expected that assignments will be planned so that students with average capacity, adequate prerequisites, and reasonably good study habits may complete the preparation in two hours for each hour in class. As appropriate, faculty will include the following statement in the syllabus: College-level courses may include controversial, sensitive, and/or adult material. Students are expected to have the readiness for college-level rigor and content.

FIELD TRIPS

Arrangements for a field trip for a class should be made through the supervisor or division director and the instructional administrator well in advance of the trip. They will need to know the nature and purpose of the trip, sponsorship, names of students who will be going, and the estimated time frame of the trip. Transportation and expenses must be approved by the supervisor or division director and the instructional administrator prior to the event.

EXAMINATIONS

Effective classroom teaching necessitates the use of examinations both for the purpose of instruction and for evaluation of student achievement. The teacher as a diagnostician should utilize the type of tests best suited to the information being sought.

Each faculty member will determine and announce by the third class session what the examination policy and approximate schedule will be. Examinations will be scheduled only in regular class or laboratory periods.

Final examinations are required for all students in all classes that are offered for college credit. Examinations are to be held according to schedules prepared by the instructional administrator.

CLASS ATTENDANCE POLICY

Regular and punctual class attendance is important to the attainment of the educational objectives of the college. Each instructor or program will have attendance guidelines with administrative approval that will be consistent with the mission of the college but will fulfill individual course requirements. Each instructor’s policy will be explained in detail to the class at the beginning of the semester and will be included in the course syllabus. Attendance is effective on the first day of classes of the semester.

Regular and punctual attendance in class and laboratories is expected of all students. Excused absences for college activities will be reported to faculty by memo from the Dean of Students. All other absences will be evaluated by the instructor. It is the student’s responsibility to communicate with the faculty member concerning any absence as soon as the student is aware that he/she will be absent or as soon as the student returns to class. The student must take the initiative and assume the responsibility for making up any missed work. In some cases the student may be required to present evidence to support an absence.

According to the instructor’s attendance policy, an instructor may choose to officially drop the student from the class with the student receiving a grade of “W.” However, if the instructor does not choose to officially drop the student from class, it is the student’s responsibility to drop the class if he/she chooses. The student may contact the instructor to discuss his/her specific situation, but the instructor will not be required to provide make-up opportunities for unexcused absences. A student who is not dropped by the instructor and chooses not to drop will at the conclusion of the semester receive the appropriate grade achieved by his/her course work.

A student who does not attend developmental or remedial courses when required by TSIA policies may be dropped from the class. Students who are dropped from all their developmental courses may be administratively withdrawn from all Howard College courses.

FX GRADE POLICY AND PROCEDURE

A faculty member may award a grade of FX at the end of the term to a student regardless of mode of instruction (face to face, online, ITV) or student classification (dual credit, traditional). This grade means that the student registered and paid for the course and failed the course because the student missed an excessive number of classes and did not exercise the right to drop the course or was not eligible to drop the course because of regulations. Logging into an online course without active participation is seen as non-attending. For each grade of FX submitted, the last date the student attended the course must be reported. Grades of FX will not be posted without this date.
A grade of “FX” is treated exactly the same as a grade of “F” in terms of grade point average, probation, suspension, and satisfactory academic progress. The grade of FX indicates a completed course just as a grade of F indicates a completed course. The grade of FX is not a drop or withdrawal and will appear on the transcript as FX. The process to appeal the grade of FX is the same as an appeal for any other faculty awarded grades.

Excessive Absences shall be defined by the individual faculty member clearly in his/her syllabus. Faculty members do not have to use this option.

DISCIPLINE
It is the duty of the instructor in charge to see that order is preserved, and the instructor is authorized to exclude any student from the room for sufficient cause. Such action must be reported to the dean of students and the division director.

PRIVACY RIGHTS OF STUDENTS
Refer to the Student Handbook for privacy rights.

ACADEMIC GRADES
Each faculty member will maintain a definite evaluation procedure that is approved by the administration and that is explained in writing to the students. Examination grades and test papers should be returned to students promptly. Grades remain as recorded and can be changed only by the faculty member. In the absence of the faculty member, the supervisor is charged with the responsibility for changing incomplete grades. The instructor’s supervisor must approve any change in grade by a faculty member after final semester grades are recorded. Justification of grade changes must be made in writing. Each faculty member is responsible for turning in proper grade reports on all students who are officially certified as enrolled in the faculty member’s classes on the official census day of each semester and term. Faculty will be required to submit grade reports at various times during the semester/term in order to assist with initiatives such as retention, registration, advising, etc. These grades must be reported in accordance with the schedule and/or site procedures.

ACADEMIC GRADE GRIEVANCE PROCEDURE
Any academic grade or grading method is subject to review when such method is questioned by a student regarding a specific grade received by the student. All questions concerning an academic grade or grading procedure are first considered and reviewed by the faculty member. If the student does not accept the decision of the faculty member, the next step will be consideration and review by the instructor’s supervisor. If the student disagrees with the decision of the instructor’s supervisor, the student's case may then be referred to the Student Academic Hearing Committee for normal hearing procedures. See the appendix in this handbook for detailed procedures of the Academic Grade Grievance Procedure.
EMPLOYEE HANDBOOK

TYPE: Relationship of Faculty to College

ADOPTION DATE: December 19, 2005

TITLE: Educational Support Services

EFFECTIVE DATE: Immediately

POLICY NUMBER: 6.14

PAGE NUMBER: 1 of 1

LIBRARY

Faculty members are expected to become familiar with the resources of the library. They are expected to guide their students in the development of habits, attitudes, and skills that will enable them to use the library effectively. The librarian consults with the division directors concerning needed acquisitions by May 15 and October 15 of each year. New subscriptions to periodicals must be made prior to February 15 of each year.

Books from the regular collections circulate for three weeks and may be renewed if not in demand. Periodicals, special reference works, and audio-visual materials may be borrowed only by the faculty. Materials may be reserved for part or all of a semester by giving written notice to the librarian well in advance of assignments. This notice should indicate author, title, call number, number of copies, and length of reserve period. All materials are removed from reserve at the end of the semester.

The librarian assists classroom instruction by placing books on reserve, giving guided tours of the library, providing library orientation to classes, and offering various other services.

The library has supplies and equipment for preparing many kinds of media, including overhead projector transparencies, video and audiocassettes, slides, tapes, and laminated posters.

BOOK ADOPTION AND PURCHASING POLICIES

Instructors must give students the option of purchasing used books if available, with the exception of consumable books. The bookstore will not purchase back books that have a large amount of writing, answers to quizzes, etc. Instructors within the same department are not required to use the same book. It is the instructor’s option to use the past book edition or to adopt the newest edition.

It is the instructor’s option to label a book either “required” or “optional.” Optional textbooks recommended by instructors should be clearly marked as an optional text on the adoption form. Textbook adoptions not marked as optional will automatically be considered required texts. Once a book is designated as required, it will not be refunded.

Instructors are encouraged to select textbooks for a minimum three-year adoption period. Instructors should communicate the basis for anticipated, unusual enrollment increases or decreases in courses when these conditions can be predicted. Site administrators will distribute procedures relative to the adoption of textbooks.

INSTITUTIONAL SUPPORT SERVICES

Each site has institutional support services to include tutoring, test-taking, and counseling services for students. Please contact the site administrator for details.

ACADEMIC ADVISING

Academic advising procedures vary on each site. Please contact the site administrator for details.

INSTRUCTIONAL DESIGN SERVICES

Faculty may contact the WEB CT administrator for assistance in developing on-line courses.
SPONSORSHIP OF STUDENT ACTIVITIES

Faculty sponsors allow students optimum freedom and responsibility in planning and executing their activities. Faculty sponsors also are to (1) attend all meetings and activities of the group they sponsor and to remain until the close of the activity; (2) act as liaison between students, administration, and the business office; (3) take such measures as may be necessary to protect the college buildings, property, and equipment; (4) sign applications for approval of activities to be scheduled by the dean of students; (5) sign purchase orders; (6) submit information to the dean of students concerning meeting times and places and list of officers of the group; and (7) when travel is involved for the student organization, the faculty sponsor must travel with the students. Certain organizations do not choose their advisor(s), rather they are assigned a full-time faculty or staff person by the college who volunteers to sponsor the organization. Established full-time faculty or staff members who reduce employment hours below full-time status and maintain an office on campus may continue to function as an advisor of a student organization with the approval of the Student Service Officer.

STUDENT ORGANIZATION FUNDS

Payment of the activity fee at the time of registration entitles a student to admission to any district-sponsored event unless otherwise published. Students may earn funds for club activities through projects approved by the dean of students. The bookstore will handle the sale of all school supplies and books. The Chief Financial Officer serves as custodian of all student activity funds.

FINANCIAL ASSISTANCE FOR STUDENTS

The district provides financial assistance to needy and/or deserving students through grants, scholarships, loans, and part-time employment. Students in need of financial assistance should be referred to the financial aid office.
Online courses will be built utilizing the approved master template. During the 2014-2015 academic year, all online courses will be reviewed by a Dean Review Committee based on specific criteria before the course(s) will be approved to go live for the upcoming term. Beginning in 2015-2016, those faculty teaching online who are due a classroom evaluation by their supervisor will have their online course(s) reviewed again by the Dean Review Committee, utilizing the same criteria, prior to their online course(s) going live during the semester (year) they are scheduled for an evaluation. After the online course(s) go live, the supervisor will select one online course to observe that term.

The Dean Review Committee check-off document for the review of the online courses will be based on the following structural criteria: course home, announcements, syllabus, course overview, schedule, textbooks, calendar, instructor office, student forum/FAQ, and demonstration of minimum standards of excellence in the courses, which include applications, assessments and interactions. The Policies and Procedures manual can be found by logging in to Blackboard at https://howardcollege.blackboard.com.
RELATIONSHIP OF
NON-EXEMPT EMPLOYEE
TO COLLEGE
PROBATIONARY PERIOD
Appointment to a staff position is made on the basis of qualification, merit, and ability. At the time of initial employment, a new staff member will be provided a complete description of the job to be performed. The staff employee is responsible for each of the duties outlined and for updating the job description as it changes.

A new staff member is required to serve sixty working days during the probationary period before final certification as a status employee. Prior to the end of the probationary period, each staff employee will be evaluated by his/her supervisor. The evaluation will be done on a standard evaluation form furnished by the Human Resources department. The purpose of these evaluations is to determine if the employee should continue employment. During the probationary period, a staff employee may be dismissed without notice if the ability and qualifications necessary to provide satisfactory service are not demonstrated. Successful completion of the employee probationary period is not a guarantee of a right to employment.

LETTER OF EMPLOYMENT
All non-exempt employees are by definition at-will employees and can be terminated at the discretion of the employer. A letter of employment does not create any property rights in any position. Employees employed under the terms of a letter of employment have no property rights in the job or position at which they are employed and such employees may be dismissed at will. Letters of employment are issued by the president’s office and must be signed along with a copy of the employee’s job description and returned to the president no later than fourteen days from the date of issue.

OUTSIDE EMPLOYMENT
Full-time members of the faculty and staff are asked to inform their respective supervisor and cabinet member of any outside employment planned during the term of the individual contract or letter on an annual basis. This outside employment cannot interfere with job duties at Howard College.
DUTIES AND RESPONSIBILITIES OF NON-EXEMPT EMPLOYEES

Under the direct supervision of the designated administrator and/or supervisor, an employee performs the following duties:

1. Responsible for adhering to all college policies and procedures as outlined in the Employee Handbook at www.howardcollege.edu. If assistance is needed, contact Human Resources.
2. Maintains satisfactory attendance.
3. Fulfills duties as defined in the position’s job description.
4. Is on time for assigned duties and notifies the appropriate supervisor as early as possible of an unscheduled absence.
5. Assists with the registration of students as assigned.
6. Reports all problems in need of special consideration to the appropriate official.
7. Makes such special reports as may be requested by various administrative officers.
8. Attends all meetings called by the college administration unless excused by the supervisor.
9. Serves actively on committees as appointed by the president.
10. Cooperates, participates, and encourages participation in the formal evaluation process.
11. Keeps the administration informed regarding problems, progress, and matters affecting the welfare of the institution in general.
12. Is a good public relations agent both on the site and in the community, to include projecting a professional image in the areas of dress, appearance, personal grooming, and conduct.
13. Does not abuse alcohol or indulge in illegal drugs.
14. Channels each request or grievance through the administrative hierarchy delineated in the organizational chart of the college.
15. Processes and maintains general budget expenditures for the appropriate program as applicable.
16. Maintains only those personal relationships with students and colleagues that do not interfere with the performance of professional duties.
17. Performs such extra duties as may be assigned by the administration.
NEW EMPLOYEE ORIENTATION

All new employees are required to attend. Two (2) orientations are held each fiscal year. Each new employee will be scheduled to attend the next orientation following his/her date of hire.

ANNUAL REQUIREMENT

Howard College recognizes the need for the continued professional growth and development of all employees. Changes in educational, business practices, expectations of governing and regulating bodies, technology and institutional procedures require continued updating of knowledge and skills. Individual employees must take the initiative in promoting their own growth and development. While some institutional funds are available for these activities, all employees are responsible for their own continued professional development. Application for institutional funds is made through the appropriate site administrator. Howard College encourages professional growth and development by offering one professional development day at the beginning of the fall semester. Additional professional development opportunities throughout the year are announced via email to college employees. All employees are required to complete four (4) hours of professional development annually as well as completing required training each year. Documentation of this professional growth must be submitted to the appropriate supervisor. Forms are available from the Human Resources Office.

Additional professional growth activities may include but are not limited to:

➢ Teleconferences or telecourses - Howard College broadcasts and/or tapes a variety of teleconferences and telecourses. Announcements are disseminated to all faculty prior to the broadcast. Special requests for teleconferences or telecourses should be submitted to the Director of eLearning Services.
➢ Workshops, seminars, and/or short courses to develop new skills (see Policy 5.4).
➢ Scholarly papers presented at the local, regional, state, and/or national level. A paper is defined as any work of original thesis or proposition that may or may not involve extensive research.
➢ Active participation in professional associations and organizations at the local, regional, state, and national level.
➢ Service to the college - providing programs or workshops for students, staff, or faculty or development of new instructional materials and/or courses.
➢ Service to the community - providing programs or workshops to organizations or civic groups.
➢ Assistance with writing and submitting a grant.
➢ Completion of approved college courses (see Policy 5.4).
➢ Occupational/work experience - must pertain to the staff's immediate area or related field. Work experience, excluding Howard College appointments, shall include but not be limited to summer or part-time employment, salaried/non-salaried, or contract work. Since the goal of occupational/work experience is to refine, develop, or update skills, diversification in work experience shall be encouraged (see Policy 7.1).
RESIGNATION

When a non-exempt employee plans to resign from employment in the college district, as much advance notice of the resignation date as possible should be given to the supervisor so that arrangements for a replacement can be made. At least two (2) weeks notice is considered as minimal good practice. No employee should be absent from duty without authorized leave except briefly in cases of sickness or emergency. Any employee who is absent without authorized leave of absences is deemed to have abandoned his/her position and to have resigned from the college district. Exceptions may be made if the employee can verify that extenuating circumstances prevented his/her reporting or requesting leave. When the employment relationship concludes between the college and an employee, the employee must be physically at work the day following any official college holiday if the employee is to be compensated for the holiday period. Vacation days or personal days may not be used to meet this attendance requirement, unless the employee is retiring. The retiring employee must have sufficient hours in accrued vacation or personal leave to cover the day following the holiday. The retiring employee may also use a Staff Development award.

ADMINISTRATIVE LEAVE WITH PAY

In some instances, employees will be placed on administrative leave with pay pending an investigation or other pertinent matters by the President. This action is not considered a disciplinary action. The employee shall be notified in writing of the terms and conditions, if any.

DISCIPLINARY ACTION, DISMISSALS,

This procedure does not apply to dismissal during the probationary period.

Disciplinary Action.
The general types of disciplinary actions include, but are not limited to, the following: oral reprimand, documented reprimand held with supervisor, written reprimand for the personnel file, disciplinary leave with pay, probation, change of assignment, demotion, suspension without pay, and dismissal. Disciplinary action is the responsibility of a supervisor or administrator and action taken should be appropriate to the situation. The immediate supervisor of the supervisor taking action and Director of Human Resources should be consulted before any disciplinary action is taken.

Dismissal and Suspension.
Offenses justifying suspension or dismissal include, but are not limited to:
1. Failure or refusal to comply with official directives, either oral or written.
2. Failure to comply with official policies.
3. Inefficiency or incompetency in performance of duties.
4. Conviction of any felony grade crime or conviction of any other crime involving moral turpitude. “Conviction” is defined to include deferred adjudication or probation.
6. Possession of or being under the influence of alcohol while on duty.
7. Possession of or being under the influence of illegal drugs.
8. Insubordination.
9. Indecent or immoral conduct which violates common decency or morality or reflects negatively on the reputation of Howard College.
10. Physical or mental incapacity not otherwise protected by law that prevents full performance of the employee’s duties.
11. Failure to correct deficiencies pointed out in observation, supplemental memoranda, or other communications.
The immediate supervisor of the supervisor taking action and Director of Human Resources should be consulted prior to any dismissal or suspension.

APPEAL

At-will employees have no property rights and may be dismissed at will. There is no appeal of this employment action.

LAYOFFS

When it becomes necessary to lay off one or more employees in a department, the supervisor should consider all pertinent factors, such as individual production records and quality of past work performed when selecting the employees to be laid off. When possible, department supervisors will give staff personnel fourteen (14) calendar days notice prior to layoffs. Whenever possible and applicable, persons on lay-off status are recalled before new staff personnel are employed.

CHECK-OUT PROCEDURES

When an employee resigns, the department supervisor should notify the Director of Human Resources within twenty-four hours. The supervisor should submit the employee’s statement of resignation to Human Resources. If a resignation letter is not submitted, the supervisor should submit a Payroll Recommendation form. All persons leaving employment with the college district should meet with Human Resources personnel or applicable site representative to complete the check-out process.
A non-exempt employee is defined as a person employed by Howard College in a position which is subject to minimum wage and overtime provisions of the Federal Fair Labor Standards Act of 1938 (FLSA) as amended (see below).

### CLASSIFICATION AND PAY
Staff personnel are classified according to a uniform plan and are paid according to a corresponding salary schedule. Classification is made on the basis of duties and responsibilities. Positions with similar duties and responsibilities are grouped in the same class. In accordance with the provisions of federal statutes, there is no discrimination in classification or pay and all non-exempt positions are assigned appropriate salaries that provide equal pay for equal work and responsibility. A salary figure stated in monthly or yearly terms is not intended to create an employment contract for that period.

Full-time non-exempt employees whose regular schedule requires less than 38 hours per week will be paid at the regular hourly rate through 38 hours. Overtime pay will be calculated as defined below.

### FLSA AND POLICY REGARDING OVERTIME PAY
Non-exempt employees will be subject to the overtime provisions of the Federal Fair Labor Standards Act of 1938 (FLSA) as amended. Non-exempt employees who are required to work in excess of 38 hours in a workweek are entitled to compensation for the excess hours. The college defines the work week as that period beginning at 12:01 a.m. on Saturday and extending through the seven-day period ending at 11:59 p.m. the following Friday. Compensation for all authorized overtime in excess of 38 hours per week worked by eligible employees shall consist of overtime payment at the rate equal to one and one-half times the employee's regular rate of pay.

On occasions when the employee is required to work in excess of the regular daily working hours, it is permissible to adjust the remaining workweek so that 38 hours will not be exceeded in that workweek, if the arrangement is mutually agreeable between employee and supervisor.

Regularly scheduled college holidays will be counted as hours worked in the calculation of the number of hours in a workweek. However, the hours will not be counted towards overtime hours.

No FLSA non-exempt employee will be permitted to work overtime without prior approval of the supervisor. The amount of authorized overtime should be limited to that which is absolutely necessary. Employees who are determined to be FLSA "exempt" are consequently exempt from the provisions of the Fair Labor Standards Act.

FLSA non-exempt employees required to travel to another city for work assignments will report time spent in travel as working time.

### CALL-OUT COMPENSATION
Non-exempt employees may be called out unexpectedly to respond to emergency situations that may arise. Non-exempt employees should record the actual time worked in the online time keeping system. In addition, non-exempt employees may record one extra hour work time credit for each call-out occurrence. The extra hour credit for an unexpected call-out should be recorded separately and should be labeled "Call-Out Credit."

### REST PERIODS
Each supervisor may allow employees one rest period during each half of the work shift, to be taken as work allows subject to the following provisions:
1. No single rest period may exceed more than fifteen (15) minutes absence from the staff employee's work station.
2. Staff personnel may not accumulate rest periods.
3. Rest period time may not be used for late arrival or early departure from duty.
RELATIONSHIP OF EXEMPT EMPLOYEE TO COLLEGE
PROVISIONAL LETTER OF EMPLOYMENT

New full-time exempt staff in the district will receive a Provisional Letter of Employment. Exempt staff must be employed full-time for a complete academic year with the HCJCD before being eligible for a contract. The letter of employment and a copy of the employee’s job description must be signed and returned to the President no later than fourteen days from the date of issue to be valid.

NON-CONTRACT EMPLOYMENT

Employees who are not employed under the terms of a written employment contract have no property right and may be dismissed at will.

CONTRACTS

An appointment is effective only for the term stated in the contract of employment and no property right is created beyond the term stated in the contract. The issuance of official contracts follows the approval of members of the administration by the Board of Trustees. Contracts may be delayed pending the passage of an appropriations bill by the State Legislature or adoption of a college budget. However, all contracts and a copy of the employee’s job description must be signed and returned to the President no later than fourteen days from the date of issue to be valid. The offer of a contract of employment may be withdrawn by the Board at any time before it is signed and delivered to the Office of the President.

An employee may be reassigned at any time if deemed necessary by the college administration and Board of Trustees. Employees will be compensated for additional assignments pursuant to the college compensation plan.

OUTSIDE EMPLOYMENT

Full-time members of the faculty and staff are asked to inform their respective supervisor and cabinet member of any outside employment planned during the term of the individual contract or letter on an annual basis. This outside employment cannot interfere with job duties at Howard College.
DUTIES AND RESPONSIBILITIES OF EXEMPT EMPLOYEES

Under the direct supervision of the designated administrator and/or supervisor, an employee performs the following duties:

1. Responsible for adhering to all college policies and procedures as outlined in the Employee Handbook at www.howardcollege.edu. If assistance is needed, contact Human Resources.
2. Maintains satisfactory attendance.
3. Fulfills duties as defined in the position job description.
4. Is on time for assigned duties and notifies the appropriate supervisor as early as possible of an unscheduled absence.
5. Assists with the registration of students as assigned.
6. Reports all problems in need of special consideration to the appropriate official.
7. Makes such special reports as may be requested by various administrative officers.
8. Attends all meetings called by the college administration. Staff in the student services area are required to attend commencements and other official convocations. All staff are invited to participate in graduation by wearing appropriate graduation attire.
9. Serves actively on committees as appointed by the president.
10. Cooperates, participates, and encourages participation in the formal evaluation process.
11. Keeps the administration informed regarding problems, progress, and matters affecting the welfare of the institution in general.
12. Processes and maintains general budget expenditures for the appropriate program as applicable.
13. Is a good public relations agent both on the site and in the community, to include projecting a professional image in the areas of dress, appearance, personal grooming, and conduct.
14. Does not abuse alcohol or indulge in illegal drugs.
15. Channels each request or grievance through the administrative hierarchy delineated in the organizational chart of the college.
16. Maintains only those personal relationships with students and colleagues that do not interfere with the performance of professional duties.
17. Administers appropriate assessment instruments and submits required documentation to the appropriate administrator.
18. Participates in strategic planning and institutional effectiveness.
19. Performs such extra duties as may be assigned by the administration.

* Failure to abide by these policies may be considered breach of contract.

ADDITIONAL DUTIES

Exempt employees may be subject to assignment of additional professional duties. Duties may include accepting teaching assignments, serving on task force/committees, or sponsoring student organizations. In some instances, certain teaching assignments are part of the employee job description and additional compensation will not be given. When institutional need warrants teaching assignments that are not written into the job description and requires additional duties beyond the responsibilities of the current position, consideration may be given for additional compensation in the form of adjunct pay. This will be handled on a case by case basis.
NEW EMPLOYEE ORIENTATION
All new employees are required to attend. Two (2) orientations are held each fiscal year. Each new employee will be scheduled to attend the next orientation following his/her date of hire.

ANNUAL REQUIREMENT
Howard College recognizes the need for the continued professional growth and development of all employees. Changes in educational, business practices, expectations of governing and regulating bodies, technology and institutional procedures require continued updating of knowledge and skills. Individual employees must take the initiative in promoting their own growth and development. While some institutional funds are available for these activities, all employees are responsible for their own continued professional development. Application for institutional funds is made through the appropriate site administrator. Howard College encourages professional growth and development by offering one professional development day at the beginning of the fall semester. Additional professional development opportunities throughout the year are announced via email to college employees. All employees are required to complete four (4) hours of professional development annually as well as completing required training each year. Documentation of this professional growth must be submitted to the appropriate supervisor. Forms are available from the Human Resources Office.

Additional professional growth activities may include but are not limited to:

➢ Teleconferences or telecourses - Howard College broadcasts and/or tapes a variety of teleconferences and telecourses. Announcements are disseminated to all faculty prior to the broadcast. Special requests for teleconferences or telecourses should be submitted to the Director eLearning Services.
➢ Workshops, seminars, and/or short courses to develop new skills (see Policy 5.4).
➢ Scholarly papers presented at the local, regional, state, and/or national level. A paper is defined as any work of original thesis or proposition that may or may not involve extensive research.
➢ Publication of books, articles, and papers.
➢ Active participation in professional associations and organizations at the local, regional, state, and national level.
➢ Service to the college - providing programs or workshops for students, staff, or faculty or development of new instructional materials and/or courses.
➢ Service to the community - providing programs or workshops to organizations or civic groups.
➢ Writing and submitting a grant unless this is part of the employee’s job description.
➢ Completion of approved college courses (see Policy 5.4).
➢ Occupational/work experience - must pertain to the staff’s immediate area or related field. Work experience, excluding Howard College appointments, shall include but not be limited to summer or part-time employment, salaried/non-salaried, or contract work. Since the goal of occupational/work experience is to refine, develop, or update skills, diversification in work experience shall be encouraged (see Policy 8.1).
RESIGNATION

Employees who choose to resign should notify their supervisor in writing. Funds in retirement accounts cannot be released to an employee until the last payroll has been processed. When the employment relationship concludes between the college and an employee, the employee must be physically at work the day following any official college holiday if the employee is to be compensated for the holiday period. Vacation days or personal days may not be used to meet this attendance requirement, unless the employee is retiring. The retiring employee must have sufficient hours in accrued vacation or personal leave to cover the day following the holiday. The retiring employee may also use a Staff Development award.

ADMINISTRATIVE LEAVE WITH PAY

In some instances employees will be placed on administrative leave with pay pending an investigation or other pertinent matters by the President. This action is not considered a disciplinary action. The employee shall be notified in writing of the terms and conditions, if any.

DISCIPLINARY ACTION

The general types of disciplinary actions include, but are not limited to, the following: oral reprimand, documented reprimand held with supervisor, written reprimand for the personnel file, disciplinary leave with pay, probation, change of assignment, demotion, suspension without pay, and dismissal. Disciplinary action is the responsibility of a supervisor or administrator and action taken should be appropriate to the situation. Disciplinary action is the responsibility of a supervisor or administrator and action taken should be appropriate to the situation. The immediate supervisor of the supervisor taking action and Director of Human Resources should be consulted before any disciplinary action is taken.

DISMISSAL

Any employee employed under the terms of an employment contract may be dismissed for good cause before the completion of the term of employment. "Good cause" shall include any ground that is put forward by college authorities in good faith and that is not arbitrary, irrational, unreasonable, or not irrelevant to the duties with which such college authorities are charged, and is not limited to some form of inefficiency or misconduct on the part of the person dismissed.

The term shall include but not be limited to the following:
1. Failure or refusal to comply with official directives, either oral or written.
2. Failure to comply with official policies.
3. Inefficiency or incompetency in performance of duties.
4. Conviction of any felony grade crime or conviction of any other crime involving moral turpitude. "Conviction" is defined to include deferred adjudication or probation.
6. Possession of or being under the influence of alcohol while being on duty.
7. Possession of or being under the influence of illegal drugs.
8. Insubordination.
9. Indecent or immoral conduct which violates common decency or morality or reflects negatively on the reputation of Howard College.
10. Physical or mental incapacity not otherwise protected by law which prevents full performance of the employee’s duties.
11. Failure to correct deficiencies pointed out in observation, supplemental memoranda, or other communications.

The immediate supervisor of the supervisor taking action and Director of Human Resources should be consulted before any employee is considered for dismissal and before any employee employed under the terms of an employment contract is dismissed prior to the completion of the term fixed in the contract, the employee shall be given reasonable notice in writing of the proposed action and the grounds therefore.

If, upon written notification, the employee desires to be heard and to contest the proposed action of the Board of Trustees, he/she shall give the Hearing Committee written notice within ten (10) college working days of his receipt of the notice of proposed dismissal. In the event that the employee does not give actual written notice of his request for hearing within the ten (10) college working days prescribed, the Board of Trustees may take action on the proposal and the employee shall be deemed to have waived any right to a hearing.

In the event that the employee shall file a timely request for hearing, said hearing shall be set within 10 college working days of the date the request for the hearing is received by the Hearing Committee.

The Hearing Committee may conduct the hearing in closed session unless the employee requests a public hearing, in which case the hearing shall be open to the public. In matters where the conduct of individuals other than the employee filing the grievance will be at issue and will require testimony from those individuals, or evidence of the conduct of those individuals, then the affected individuals shall have the right to petition the Board to close to the public either the entire hearing or those portions of the hearing at which the affected individual’s conduct will be discussed or at which they will testify.
At the hearing, the employee may employ counsel. The employee shall have the right to hear the evidence upon which the dismissal is based, to cross examine all adverse witnesses, and to present evidence in his behalf. The Committee shall determine the existence of good cause for dismissal, which determination shall be based solely upon the evidence presented in the hearing.

The employee may be suspended with pay by the president pending the outcome of the dismissal hearing.

In the event that the decision of the Hearing Committee is unsatisfactory to the employee or the supervisor, either may within five college working days after receipt of the decision of the Hearing Committee file a written notice of appeal to the president. Upon receipt of the notice of appeal, the president will schedule a hearing within five (5) college working days the employee and the supervisor. The president will issue a decision within 10 college working days following the hearing.

If the employee or supervisor is not satisfied with the decision, each may request a hearing with the Board of Trustees within five college working days of the receipt of the decision of the president. The Board of Trustees will conduct the hearing within 30 college working days from the date of the request for a hearing. The Board of Trustees will make the final decision on the matter.

NON-REAPPOINTMENT

An appointment is effective only for the term stated in the contract of employment and no property right is created beyond the term stated in the contract. The responsible supervising administrator who decides to recommend such an employee for non-reappointment must notify that person in writing at least two weeks in advance of the employee's contract completion date. The Board may decide not to renew the contract of any employee if in its judgment the best interests of the district will be served by such non-reappointment. An exempt employee who is non-reappointed may present a grievance in person to the President on the issue of the employee’s employment. The President’s decision on this grievance is final and may not be appealed to the governing board.

RETRENCHMENT

Retrenchment is the need for reduction in positions arising from declining enrollment, declining funding, and/or the elimination or redirection of departments or grants. When circumstances require a reduction in staff, the reduction will be accomplished using the following procedures: The President shall submit to the Board a recommendation for dismissing particular employees after applying the following criteria, listed in order of importance, in each selected employment area to determine which employees shall be retained:

1. Performance: Employee's effectiveness as reflected by written evaluations or assessments.
2. Professional Background: Professional education and work experience related to the position.
4. Seniority: Years of employment with Howard College.

After considering the President's recommendation, the Board shall determine which employees shall be dismissed. The employee shall be given a written statement of the reasons or conditions requiring such dismissal and shall, upon request, be given a hearing in accordance with the policy for termination during the contract term.

This policy applies only to retrenchment conducted during the term of employment of affected employees where such employees have a property interest in their position. No personnel action other than retrenchment shall be considered under this procedure. Retrenchment cannot be subject for grievance.

CHECK-OUT PROCEDURES

Whenever an employee resigns or is dismissed, the department supervisor should notify the Director of Human Resources within twenty-four hours. The supervisor should submit the employee's statement of resignation and/or a payroll recommendation form. All persons leaving employment with the college district should meet with Human Resources personnel or applicable site representative to complete the check-out process.
RELATIONSHIP OF PART-TIME EMPLOYEE TO COLLEGE
The college employs both part-time faculty and non-faculty positions. These positions have no property rights and are at-will positions. Part-time employees are not eligible for leave benefits including vacation and sick leave. Adjunct faculty receive letters of intent. Policies in the following sections of this handbook pertain to part-time employees, and part-time employees should become familiar with the policies: Guiding Principles, Organizational Structure, Institutional Effectiveness and Advancement, and Business and Operating Policies and Procedures. In addition, part-time faculty should become familiar with applicable policies in the full-time faculty section of the Employee Handbook.

Hiring Procedure

1. Recruitment
   a. When a department determines there is a need for a part-time position (based on their budget), the hiring supervisor must notify Human Resources. If the hiring supervisor chooses to post the position, they will send the information to Human Resources who will create a job posting. Part-time positions may be posted on-site and on the college web site.
   b. Applications received by Human Resources are forwarded to the appropriate hiring supervisor for the interview process. Applications submitted directly to the hiring supervisor should be forwarded to Human Resources.
   c. Applicants’ original files are kept in the Human Resources Office.
   d. Applications will be kept on file for one year.

2. Interviewing/Selection
   a. The supervisor selects qualified applicants for interviews. At least one reference check will be required on part-time employees by the hiring supervisor. In the case of student employees, letters of reference that are already on file for other purposes, such as scholarship consideration, may be substituted for this one required reference check.
   b. Some part-time applicants may be subject to a criminal background check prior to employment with the college. The applicant’s signed release is obtained from Human Resources. If more information is needed to process the criminal background check, the Human Resource department will contact the applicant. If the position being filled requires a criminal background check, this will be done before the official offer of employment is extended to the applicant.
   c. The Human Resources department will notify the hiring department if the applicant is eligible for hire. No offer of employment may be extended until “eligibility for hire” notification is given by the Human Resources department. Background check information will be kept confidential in the Human Resources office.
   d. Pay rates for part-time positions are determined by the adjunct faculty schedule or the part-time salary schedule (see appendix).
   e. The hiring supervisor will submit a Payroll Recommendation, references, and any other applicant materials to Human Resources.

3. Commitment to Employ
   Note: No employee may begin working at Howard College until all required documentation is on file and all procedural requirements have been met. Any questions regarding this section must be cleared with the Director of Human Resources in advance.
   a. When an applicant is hired, the new part-time employee should contact the Human Resources department prior to the first day of employment to complete new hire paperwork. Human Resources will notify the supervisor via email when the employee is released to work.
   b. Employees of less than eighteen years of age are only hired when the employing supervisor is willing to accept total responsibility for compliance with the Federal Child Labor Laws. These laws are available from the Human Resources Office or the federal government. The employing supervisor will be required to sign a statement accepting total responsibility for said compliance.

INSURANCE

There may be instances where workload may qualify a part-time employee for insurance and retirement benefits. Per Section 4890H of the Internal Revenue Code, enacted by the Affordable Care Act, February 12, 2014, part-time faculty are credited with 2.25 hours of service per week for each credit hour they teach. If they work 30 hours or more per week, they are eligible for insurance benefits after a 60-day waiting period. Plans for group health insurance, group life insurance, group dental insurance, and short term and long term disability insurance are available to these employees. The coverage may be selected under the IRS Code 25 cafeteria plan. Information regarding eligibility for these benefits may be obtained from the Human Resources office. Employees or eligible dependents will have the option to convert medical and dental coverage to individual policies at their own expense upon termination of their relationship with the district. The policies will be administered by
Employees Retirement System of Texas (ERS) according to the Consolidated Omnibus Budget Reconciliation Act of 1985 (COBRA).

RETIREMENT PROGRAMS

Part-time employees who meet the eligibility requirement for benefits are required to belong to the Teacher Retirement System of Texas (TRS). Part-time employees belonging to TRS through another employer are required to include their college earnings in the retirement plan.

Employees that elect TRS will have a percentage of his/her gross salary deducted each month and deposited with TRS. The State Comptroller will place a percentage in the employee's TRS account each month.

The employee can withdraw the personal contribution to TRS when he/she is no longer a college employee. However, if an employee remains with the college for a minimum of five (5) years, he/she has a vested interest and is entitled to receive the benefits from the TRS upon retirement. Complete information regarding the Teacher Retirement Program is available in the Human Resources office or online @ www.trs.state.tx.us. Part-time employees who are not eligible for insurance benefits, and who are not covered by TRS at another entity, are required to contribute to the part-time retirement account. Employees will have a 7.5% deduction each month that is deposited with the current third party administrator for the part-time retirement plan.

TAX-DEFERRED ANNUITIES

Under the provision of public law, an employee of the college may be eligible to purchase a tax-deferred retirement annuity. While the annuity is being purchased, the employee does not pay current income taxes on the amount deducted from his/her salary for the annuity premium. Taxes will be paid on the deferred annuity at retirement.

If the employee signs a contract for a tax sheltered annuity program, his/her current salary is reduced by whatever amount is stated on the contract. This is defined as a reduction rather than a deduction to comply with the current tax regulations. Interested employees may obtain information on annuity programs, including a list of approved carriers, from the Human Resources office. A carrier may be removed from the active list by action of the Welfare Committee at any time. Only those companies shown on the List of 403(b) Certified Companies on the Teacher Retirement System web site will be considered for approval. If a company is removed from the TRS list, they will immediately be removed as an active carrier. Only those employees using that carrier at the time they become inactive may continue to use the carrier.

WORKER'S COMPENSATION

All college employees are covered by workers' compensation insurance while in the course and scope of their duties for the college. Workers' compensation insurance pays for medical bills resulting from injuries or illness an employee incurs while in the course and scope of his/her duties with the college. Workers' compensation also pays a partial salary continuation benefit for time lost from work as the result of an eligible work-related injury or illness. The length and amount paid are governed by State law. For injuries resulting in long term or permanent disability, the employee may be eligible for other payments as governed by State law.

Reporting Responsibility:

Any employee who experiences an on-the-job injury is required to notify his/her supervisor and the Director of Human Resources as soon as possible after the incident occurs. The employee is required to complete the Injury Report and submit it to the Director of Human Resources. If the employee is unable to report the injury or complete the Injury Report, the supervisor and/or co-worker should report the incident immediately to the Director of Human Resources.

Lost Time:

It is the policy of the college that if an employee is disabled or unable to work because of an occupational accident, the employee shall be compensated as follows: Employees will be paid by the college during the seven-day "waiting period" as defined by workers' compensation if the employee has accrued sick leave or vacation to cover the period. If the employee does not have accrued sick leave or vacation to cover the seven day waiting period, that period will be without pay. Employees receiving pay under the workmen's compensation program will not receive salary compensation from the college during the period that they are being paid by workers' compensation.

LEGAL SERVICES

The Board of Trustees may authorize legal service for employees who are sued for actions that occur in the performance of their assigned duties. Information may be obtained from the Director of Human Resources. Employees are encouraged to consider legal insurance available through the Texas Community College Teachers Association.

EDUCATIONAL AND WELLNESS BENEFITS

Employees eligible for participation in the college insurance and retirement plans (as defined by the Employee Retirement System) may take advantage of several fringe benefits outlined below:

Credit Classes

Tuition costs may be waived for part-time employees eligible for ERS insurance benefits for a total of 6 hours per semester. Eligible dependents, as defined by the Employee Retirement System and/or the U.S. Department of Education Financial Aid Program, may be provided a scholarship to cover a portion of the cost of enrolling in courses for credit. In-District eligible
dependents will receive a $150.00 scholarship and Out-of-District eligible dependents will receive a $180.00 scholarship not to exceed the cost of enrollment per semester. The eligible dependent is required to pay appropriate tuition, and Trustees, employees and part-time employees eligible for ERS insurance benefits and eligible dependents are required to pay course fees, activity fees, building use fees, and regular lab fees. Trustees, employees, part-time employees eligible for ERS insurance benefits or dependents will be required to pay for kits or other supplies required for class. Trustees, employees and part-time employees eligible for ERS insurance benefits that have resigned or whose tenure/employment is not expected to continue through the semester are not eligible to participate in either the Tuition Waiver or the Trustees/Employee’s Dependent Scholarship program.

Classes taken for audit purposes only cannot be covered through this program. Part-time employees eligible for ERS insurance benefits or dependents who withdraw from all classes or fail to achieve a 2.0 semester grade point average on courses paid in whole or in part from the Employee Scholarship program will be required to self-pay for courses the next semester. The Employee scholarship fund will be reinstated once a part-time employee eligible for ERS insurance benefits or his/her dependents complete a semester of course work with a 2.0 GPA or above.

Non Credit/Continuing Education Classes
Part-time employees eligible for ERS insurance benefits may enroll in continuing education classes at 50% of the standard tuition and fees unless otherwise notified. Dependents of part-time employees eligible for HC employee benefits are not eligible for the tuition reduction for continuing education classes. Students will be required to pay for books, kits, or other supplies required for class.

Fitness Center
Part-time employees and their dependents over the age of 18 may use the fitness center at no charge. Part-time employees using the Fitness Center under this arrangement will not receive college credit. Part-time employees wishing to receive credit may enroll under the Employee Scholarship program described above. Eligible dependents may enroll in the Fitness Center for credit under the Trustees/employee scholarship program.

EMPLOYEE COUNSELING
Employees that are having difficulty in coping with a personal problem are encouraged to contact the district counseling department. The counseling department will assist employees in seeking the appropriate help while maintaining a level of confidentiality.

CHILDREN AT WORK
Employees should not bring children to the site and leave them unattended while involved in work or site business during regular working hours. Children should not attend work with their parents. In the event of a temporary, unusual circumstance, an employee should discuss the issue with the respective cabinet member. On the Big Spring site, a child care center is available for employee’s children depending on space.

RIGHT TO EXPRESS BREAST MILK IN THE WORKPLACE
Effective September 1, 2015, per HB 786, the college will make reasonable accommodations for the needs of employees who express breast milk for one year after the child’s birth. A reasonable amount of break time will be provided. One 15 minute break during each half of the work shift will be allowed with pay. The employee must submit leave for any additional time taken. A location will be provided that is shielded from view and free from intrusion from other employees and the public.

EVALUATIONS
Each employee with three years or less experience in the Howard County Junior College District will be evaluated annually through the use of evaluation forms furnished by the college. Employees with four or more years will be evaluated every three years or as deemed necessary by their supervisor. Current positions that have minor changes in responsibilities can be reviewed for consideration of evaluation deviating from this schedule at the discretion of the respective cabinet member and/or Human Resources office. The results of the evaluations will be reviewed with each respective employee. Evaluations will be done by February 28 of each year. The purpose of these evaluations includes improvement of the performance, review of broad banding points as appropriate, job promotion, termination, and other related items. Job descriptions will also be updated. (See Faculty Section for more information on Faculty Evaluations)
PART-TIME NON-FACULTY

▪ Definition of Part-Time Non-Faculty Employee
  Part-time non-faculty employees are those employees who work less than 30 hours per week. Scheduled work hours are flexible depending upon the department and hours will be set by the immediate supervisor. In some instances the job description of an individual position will require different hours to address services required for students, staff, and/or the community. These schedule variations must be approved through the regular approval channels for job description updating or position approvals. Such schedules must also be set so as to provide essential services to college clients and customers in the most effective manner.

▪ Compensation for Part-Time Non-Faculty Employee
  Part-time employees are paid on the first banking day of the month unless there is a conflict with a college holiday. In these instances, part-time employees can pick up their paycheck on the next college working day (see appendix).
DUTIES AND RESPONSIBILITIES OF NON-FACULTY EMPLOYEES

Under the direct supervision of the designated administrator and/or supervisor, a part-time non-faculty employee performs the following duties:

1. Responsible for adhering to all college policies and procedures as outlined in the Employee Handbook at www.howardcollege.edu. If assistance is needed, contact Human Resources.
2. Maintains satisfactory attendance.
3. Fulfills duties as defined by the supervisor.
4. Is on time for assigned duties and notifies the appropriate supervisor as early as possible of an unscheduled absence.
5. Reports all problems in need of special consideration to the appropriate official.
6. Makes such special reports as may be requested by various administrative officers.
7. Attends all meetings called by the college administration unless excused by the supervisor.
8. Cooperates, participates, and encourages participation in the formal evaluation process.
9. Keeps the administration informed regarding problems, progress, and matters affecting the welfare of the institution in general.
10. Processes and maintains general budget expenditures for the appropriate program as applicable.
11. Is a good public relations agent both on the site and in the community, to include projecting a professional image in the areas of dress, appearance, personal grooming, and conduct.
12. Does not abuse alcohol or indulge in illegal drugs.
13. Channels each request or grievance through the administrative hierarchy delineated in the organizational chart of the college.
14. Maintains only those personal relationships with students and colleagues that do not interfere with the performance of professional duties.
15. Performs such extra duties as may be assigned by the administration.
PART-TIME FACULTY

Definition of Part-Time Faculty

Part-time faculty are those who teach seven (7) credit hours or less per week. Part-time faculty represent a substantial portion of the Howard College teaching staff. The college is aware of and values the important contributions made by part-time instructors not only in the classroom but also in the community. Each part-time faculty member’s major responsibility is to provide quality instruction to students. This responsibility does not end in the classroom however. Part-time faculty are encouraged to stay up-to-date with what is happening in the college in terms of growth and expansion and services available to students. In addition to the information provided in this handbook, faculty members are expected to be generally familiar with the contents of the current catalog and the student handbook.

Appointment and Workload

Part-time instructors are employed on a semester-to-semester basis renewable at the option of Howard College. In order to become employed as a part-time instructor, applicants must possess certain professional qualifications (see Policy 5.1, B-2 and B-3).

Compensation for Part-Time Faculty (Academic and Workforce Training)

A. Part-time instructors in any academic or workforce training class in any semester or session will be paid according to the following schedule:

<table>
<thead>
<tr>
<th>Credentials</th>
<th>Compensation Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Associate Degree</td>
<td>$30.00 per contact hour</td>
</tr>
<tr>
<td>Bachelor Degree</td>
<td>$32.00 per contact hour</td>
</tr>
<tr>
<td>Master Degree</td>
<td>$34.00 per contact hour</td>
</tr>
<tr>
<td>Doctoral Degree</td>
<td>$36.00 per contact hour</td>
</tr>
</tbody>
</table>

10 student minimum or 10% decrease in salary for each student under 10 for all sites except SWCD. The decision to cancel a class with fewer than 10 students will be at the discretion of the appropriate instructional administrator (these numbers will be different for SWCD).

B. Part-time faculty will be paid for mini and summer terms on the first banking day following the start of each term accordingly:
   - May Mini – July 1
   - 1st Summer Session – July 1 and August 1 (two equal payments)
   - 2nd Summer Session – August 1 and September 1 (two equal payments)

C. Part-time faculty who teach TBA courses will be paid according to the formula for TBA courses in Section II.I in the Full-Time faculty section Policy 6.6.

D. Compensation for teaching Community Education (non-funded) courses will be paid at the rate of $20 per hour. Due to contracts and special arrangements for these types of courses, exceptions may be necessary and will be at the discretion of the appropriate instructional administrator.

E. Substitute instructors will be paid at the compensation rate for part-time faculty (see above).

F. Adjunct faculty will be paid a stipend of $25 for less than two hours, $50 for less than five hours, $75 less for less than eight hours, and a maximum of $100 for more than eight hours if training is required and was approved. Travel will be paid according to college policy.
Absence Procedure

Part-time instructors teaching college credit courses are expected to meet all their classes for the length of time scheduled. However, the college recognizes that during the semester, situations may arise which prevent instructors from meeting class, though the expectation is that such absences will be rare. The following guidelines have been established to ensure that efforts are made to provide students all the classroom instruction to which they are entitled and that instructors are treated fairly and consistently.

It is the instructor’s responsibility to recommend qualified substitutes, who may be either college employees or outside individuals. In most situations a substitute can be arranged far in advance of the class meeting. All substitutes must be approved by the site instructional dean or the Dean of Teaching and Learning.

If a substitute wishes to be paid, rather than substituting on a “trade-off” or “favor” basis, the amount will be deducted from the part-time instructor’s salary.

If an emergency or last minute, and unavoidable situation arises and a substitute cannot be arranged, the site instructional dean or the Dean of Teaching and Learning must be notified as soon as possible.

In such instances each instructor will be allowed one absence per each section taught per semester.

If such emergencies occur more than once in the semester, the college will make deductions from the instructor’s salary for the second and subsequent “uncovered” absences.
DUTIES AND RESPONSIBILITIES OF A PART-TIME FACULTY MEMBER

Under the direct supervision of the appropriate administrator, a part-time faculty member performs the following duties:

1. Responsible for adhering to all college policies and procedures as outlined in the Employee Handbook at www.howardcollege.edu. If assistance is needed, contact Human Resources.
2. Maintains satisfactory attendance.
3. Teaches assigned classes following approved course syllabi.
4. Is on time for classes and notifies the supervisor as early as possible of an unscheduled absence.
5. Posts and keeps office hours as appropriate for student consultation, as approved by the division director, in addition to student conferences by appointment.
6. Cooperates with substitute instructors and maintains course continuity.
7. Makes all required grade reports to the office of the Registrar promptly and according to schedule.
8. Maintains a class roll and grade book in which are recorded the daily attendance, grades, and the semester grade averages for all students.
9. Ensures integrity of all exams.
10. Reports all student problems in need of special consideration to the appropriate official.
11. Makes such special reports as may be requested by various administrative officers.
12. Serves on faculty committees as appropriate.
13. Performs such extra-class duties as may be assigned by the administration.
14. Advise students when there is opportunity, realizing that the faculty member is often in the best position for effective guidance.
15. Keeps the administration informed regarding problems, progress, and matters affecting the welfare of students, faculty, or the institution in general.
16. At the beginning of the semester, clearly inform the students in writing of the manner in which grades are determined.
17. At the end of the term, checks out with the appropriate administrators.
18. Is a good public relations agent, both in the classroom and the community, to include projecting a professional image in the areas of dress, appearance, personal grooming, and conduct.
19. Channels each request or grievance through the administrative hierarchy delineated in the organizational chart of the college.
20. Creates and implements an acceptable learning environment associated with the instructional process.
21. Writes and maintains a course syllabus for each course taught that adheres to established guidelines and requirements.
22. Assesses student learning outcomes and program outcomes following established procedures and deadlines and submits appropriate and adequate documentation.
23. Actively participates in meetings and trainings as called by instructional leaders to analyze student learning assessment results.
24. Uses assessment results to plan and implement changes in courses and/or programs in an effort to improve student learning outcomes.
25. Does not abuse alcohol or indulge in illegal drugs.
26. Maintains only those personal relationships with students and colleagues that do not interfere with the performance of professional duties.
27. Maintains effective working relationships with colleagues and supervisors.
28. Teaches classes using established texts and/or prescribed instructional materials.
29. Maintains professional competence.
30. Prepares adequately for classes.
31. Assists in maintaining effective laboratories where applicable.
32. Attends all faculty meetings as required by the administration. Invited to attend graduation and participate by wearing appropriate graduation attire, but not required.
33. Administer appropriate assessment instruments and submits required documentation to the appropriate administrator.
34. Performs other duties as assigned.
PROFESSIONAL GROWTH AND DEVELOPMENT

Howard College recognizes the need for the continued professional growth and development of all faculty. The continued professional growth and development of faculty is necessary for institutions of higher education to continue to provide educational programs which include new developments and knowledge in academic disciplines, reflect new instructional programs and public service techniques and strategies, and meet changing needs and expectations of students. Individual faculty members must take the initiative in promoting their own growth as teachers, scholars, and, especially in professional and occupational fields, practitioners. While some institutional funds are available for professional growth and development, all faculty are responsible for their own continued professional development. Application for institutional funds is made through the instructional administrator at each site. Howard College encourages professional growth and development by offering one professional development day each academic year. Part-time faculty are required to attend an adjunct orientation (online or in person) each academic year and are required to earn one (1) hour of professional growth each semester they teach, up to two (2) hours each academic year. Documentation of this professional growth must be submitted to the division director/chair annually. Forms are available from the Human Resources Office. Part-time faculty will be compensated, per policy 9.4, at the end of the semester, upon completion and submission of documentation of the required hours of professional growth.

Additional professional growth activities may include but are not limited to:
- Teleconferences or telecourses - Howard College broadcasts and/or tapes a variety of teleconferences and telecourses. Announcements are disseminated to all faculty prior to the broadcast. Special requests for teleconferences or telecourses should be submitted to the Director of Distance Learning.
- Workshops, seminars, and/or short courses to develop new skills.
- Scholarly papers presented at the local, regional, state, and/or national level. A paper is defined as any work of original thesis or proposition that may or may not involve extensive research.
- Publication of books, articles, and papers.
- Active participation in professional associations and organizations at the local, regional, state, and national level.
- Service to the college - providing programs or workshops for students, staff, or faculty or development of new instructional materials and/or courses.
- Service to the community - providing programs or workshops to organizations or civic groups.
- Writing and submitting a grant.
- Completion of approved college courses.
- Occupational/work experience - must pertain to the faculty's immediate teaching areas or related fields. Work experience, excluding Howard College appointments, shall include but not be limited to outside instruction, summer or part-time employment, salaried/non-salaried, or contract work. Since the goal of occupational/work experience is to refine, develop, or update faculty skills, diversification in work experience shall be encouraged.

REQUIREMENT FOR FACULTY TEACHING INTERACTIVE TELEVISION COURSES

Faculty teaching via interactive television (ITV) for the first time must attend a training orientation prior to the course start date. Training for faculty teaching via interactive television (ITV) will include training in the use of ITV equipment as well as teaching techniques appropriate to the ITV classroom. Training requirements for faculty teaching online courses are detailed in Policy 6.16.

FACULTY MEETINGS

General convocations of the part-time faculty are called by the instructional administrator. Part-time faculty may be convened by their respective instructional administrators as appropriate. Part-time faculty are also invited to attend the professional development day activities for full-time faculty.
APPENDIX
# APPENDIX

## TABLE OF CONTENTS

<table>
<thead>
<tr>
<th>Topic</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grievance Procedures</td>
<td>i</td>
</tr>
<tr>
<td>Safety Awards Program</td>
<td>ii</td>
</tr>
<tr>
<td>Policy Governing Meetings of the Board of Trustees</td>
<td>iii</td>
</tr>
<tr>
<td>Faculty Senate Constitution</td>
<td>iv</td>
</tr>
<tr>
<td>HCJCD Summer Camp Policy</td>
<td>v</td>
</tr>
<tr>
<td>G.C. Broughton Jr., Ag Complex Rate Schedule</td>
<td>vi</td>
</tr>
<tr>
<td>Dorothy Garrett Coliseum Rate Schedule</td>
<td>vii</td>
</tr>
<tr>
<td>Hall Center for the Arts Rate Schedule</td>
<td>v</td>
</tr>
<tr>
<td>Facilities Rental Schedule (Big Spring and SWCD)</td>
<td>viii</td>
</tr>
<tr>
<td>West Texas Training Center Rate Schedule</td>
<td>ix</td>
</tr>
<tr>
<td>Policy Governing Public Requests for College Documents</td>
<td>x</td>
</tr>
<tr>
<td>Charges for Public Records</td>
<td>xi</td>
</tr>
<tr>
<td>Faculty Salary Schedule</td>
<td>xii</td>
</tr>
<tr>
<td>Non-Exempt Salary Schedule</td>
<td>xiii</td>
</tr>
<tr>
<td>Exempt Salary Schedule</td>
<td>x</td>
</tr>
<tr>
<td>Interpreter Salary Schedule</td>
<td>xv</td>
</tr>
<tr>
<td>Administrative Salary Schedule</td>
<td>xvii</td>
</tr>
<tr>
<td>CEO Salary Schedule</td>
<td>x</td>
</tr>
<tr>
<td>Guide for Course Approval for Salary Increments</td>
<td>x</td>
</tr>
<tr>
<td>Part-Time Faculty Pay</td>
<td>x</td>
</tr>
<tr>
<td>Broadbanding</td>
<td>x</td>
</tr>
<tr>
<td>Student Academic Grade Appeals</td>
<td>x</td>
</tr>
</tbody>
</table>
GRIEVANCE PROCEDURE
DISCRIMINATION ON THE BASIS OF RACE, COLOR, NATIONAL ORIGIN, SEX, DISABILITY, AGE, RELIGION, VETERAN STATUS, OR ANY OTHER LEGALLY PROTECTED STATUS/SEXUAL HARASSMENT OF AN EMPLOYEE BY A STUDENT

(a) Each employee and trustee of the college will be notified of the location of the Employee Handbook which contains all grievance procedures.

(b) The conduct which is discrimination, disparaging conduct, or other professionally or socially inappropriate conduct on the basis of race, color, national origin, sex, disability, age, religion, veteran status, or any other legally protected status shall be given the broadest definition allowed by laws; both as to the type of conduct meeting these definitions and the settings in which the conduct occurs. In addition, sexual harassment or inappropriate social or sexual conduct shall be given the broadest definition allowed by law both as to the type of conduct meeting these definitions and the settings in which the conduct occurs.

(c) Such conduct in any education-related or social setting shall be grounds for disciplinary action if in the opinion of the Board of Trustees the misconduct warrants such action.

(d) This college has zero tolerance for discrimination, disparaging conduct, or other educational or socially inappropriate conduct on the basis of race, color, national origin, sex, disability, age, religion, veteran status, or any other legally protected status by a student towards an employee in any work or college setting, including any job or college-related or social setting. In addition, this college has zero tolerance for sexual harassment and any socially or sexually inappropriate conduct of one student, employee, official, or trustee towards another in work settings, including any job or college-related, professional, or social setting.

(e) Any employee experiencing misconduct, sexual harassment, or inappropriate sexual conduct by a student in any educational setting, including any job-related or social setting, shall immediately report the inappropriate conduct to the immediate supervisor. The supervisor shall immediately report the matter to the area cabinet member and all other appropriate supervisors in the chain of command. The cabinet member shall inform the Student Services cabinet member and the appropriate site coordinator for students. In the event, the matter involves a coordinator or cabinet member, the supervising cabinet member or another cabinet member will handle the issue.
   1. Dean of Student Services (Big Spring area) – serves as Coordinator for all student discrimination complaints on the Big Spring site.
   2. Dean of Student Services (SWCD) – serves as Coordinator for all student discrimination complaints at SWCD.
   3. Dean of Student Services (San Angelo) – serves as Coordinator for all student discrimination complaints on the San Angelo site.
   4. Director (Lamesa) – serves as Coordinator for all student discrimination complaints on the Lamesa site.
   5. Director of Correctional Studies – serves as Coordinator for all student discrimination complaints at correctional studies sites.

   The cabinet member shall also inform the Director of Human Resources who shall be kept involved as appropriate in the process. In the prison setting, the Director of Correctional Studies shall immediately report the issue to the appropriate correctional officials. The matter will be handled according to correctional facility procedures and will be subject to the rules of the correctional facility.

(f) The President shall be informed within one workday of the reported conduct. In the event the matter involves the President, the issue will be handled by the uninvolved administrator. The President shall decide whether the best interests of the employee complaining and the College warrant placing the employee involved on a leave with pay status pending investigation. The student may also be removed from the site as appropriate pending investigation.

(g) The President may, where appropriate, place the employee on a leave with pay status and the student in a precautionary status (i.e. not required to attend class, live in the dorm, be transferred to another instructor, etc.) stating simply that it is “in the best interest of the college pending investigation and final action.” (See Administrative Leave With Pay Procedures.)

(h) The site coordinator and respective cabinet member should investigate at once and, where possible, use an
investigator of the same protected category as the employee reporting objectionable conduct with specific training in discrimination. In the event of sexual harassment, an investigator of the same sex as the employee reporting will be used if possible. This individual should have training in sexual harassment if possible.

(i) All employees or others interviewed should be advised that written statements either submitted by the individual or transcribed by a college employee will be requested under oath and that during the process honesty as if one were in a court of law is expected.

(j) If a student under the age of 18 is necessary as a witness, the student should not be interviewed until written consent is secured from the parent, court-ordered guardian, or other with lawful control of the student.

(k) The site coordinator and cabinet member shall review all information and decide upon appropriate action. Within five work days, a decision regarding whether inappropriate conduct has occurred and what action should be taken shall be made by the site coordinator and cabinet member, unless exceptional circumstances such as unavailability of key witnesses for interviews suggests a longer period of time is necessary to fully and fairly investigate.

(l) Any authorized action, including expulsion, may be recommended. The procedures of the college and state and federal laws shall then apply, such as right of grievance, right of appeal and hearing, etc. The President may then elect to continue the employee on a leave with pay status and/or the student in a precautionary status so long as necessary to serve the best interests of the college.

(m) If the report of inappropriate conduct by an employee is determined to be valid, but the student accused of inappropriate conduct is allowed to continue as a student with the college, the student should be informed in writing that the next instance of inappropriate conduct may result in immediate suspension or expulsion. The student should sign the letter, review this procedure, and sign both documents. Both documents shall then be maintained in the student’s disciplinary file.

(n) If the report of inappropriate conduct by the employee is determined to be a blatant false accusation, the reporting employee will be subject to disciplinary action.

(o) Every employee has an active duty to report sexual harassment, discrimination, and disparaging or other socially inappropriate conduct, whether it involves the employee, another employee, a student, or other. Failure of the employee to promptly report shall subject the employee failing to report to adverse employment action, including, if appropriate, termination of employment.

(p) The President, each site administrator, and other appropriate administrators responsible for students shall post a non-discriminatory notice in locations where accessible by students. If a majority of the students are primarily fluent in another language, the notice shall be posted in the second language. A Title IX coordinator who shall oversee certain aspects of this policy will also be appointed by the President.
(a) Each employee and trustee of the college will be notified of the location of the Employee Handbook which contains all grievance procedures.

(b) The conduct which is discrimination, disparaging conduct, or other professionally or socially inappropriate conduct on the basis of race, color, national origin, sex, disability, age, religion, veteran status, or any other legally protected status shall be given the broadest definition allowed by laws; both as to the type of conduct meeting these definitions and the settings in which the conduct occurs. In addition, sexual harassment or inappropriate social or sexual conduct shall be given the broadest definition allowed by law both as to the type of conduct meeting these definitions and the settings in which the conduct occurs.

(c) Such conduct in any job-related professional or social setting shall be grounds for termination if in the opinion of the Board of Trustees the misconduct warrants such action.

(d) This college has zero tolerance for discrimination, disparaging conduct, or other professional or socially inappropriate conduct on the basis of race, color, national origin, sex, disability, age, religion, veteran status, or any other legally protected status by one student, employee, official, or trustee towards another individual in any work or college setting, including any job or college-related, professional, or social setting. In addition, this college has zero tolerance for sexual harassment and any socially or sexually inappropriate conduct of one student, employee, official, or trustee towards another in work settings, including any job or college-related, professional, or social setting.

(e) Any employee experiencing misconduct, sexual harassment, or inappropriate sexual conduct by an employee, official, or trustee in any work setting, including any job-related professional or social setting, shall immediately report the inappropriate conduct to their immediate supervisor who shall in turn immediately refer the matter to the area cabinet member and all other supervisors in the chain of command. The cabinet member shall inform the Director of Human Resources who shall be kept involved as appropriate in the process. In the event that the complaint involves physical facilities, the District Chief Facilities Operations Officer will also be notified. If the objectionable conduct involves the employee’s immediate supervisor, or if the employee wishes to report to another administrator, the report of sexual misconduct, discrimination, disparaging conduct, or other professionally or socially inappropriate conduct by the employee shall be to the area cabinet member. If the conduct of the cabinet member is objectionable, the employee should report the concern to the President or Vice President Academic and Student Affairs. If the President is unavailable, the employee should report the concern to the Director of Human Resources. If the inappropriate conduct involves the President, the employee should report the concern to the President or Vice President Academic and Student Affairs if the President is unavailable. If the inappropriate conduct involves the Vice President Academic and Student Affairs and the President is not available, the employee should report the concern to the Director of Human Resources. If the inappropriate conduct involves the President, the employee should report the concern to the Vice President Academic and Student Affairs. In the event the Vice President Academic and Student Affairs is not available, the employee should report to the Director of Human Resources.

(f) The President or the Vice President Academic and Student Affairs if the President is unavailable shall be informed within one workday of the reported conduct. The President or Vice President Academic and Student Affairs shall decide whether the best interests of the employee complaining and the College warrant placing any employee involved on a leave with pay status pending investigation.

(g) The President or the Vice President Academic and Student Affairs may, where appropriate, place one or more employees on a leave with pay status stating simply that it is “in the best interest of the college pending investigation and final action.” (See Administrative Leave With Pay Procedures.)

(h) The cabinet member or the President/Vice President Academic and Student Affairs should investigate at once and, where possible, use an investigator of the same protected category as the employee reporting objectionable conduct with specific training in discrimination in the workplace. In the event of sexual harassment, an investigator of the same sex as the employee reporting objectionable conduct with specific training in sexual harassment should be used if possible.
All employees or others interviewed should be advised that written statements either submitted by the individual or transcribed by a college employee will be requested under oath and that during the process honesty as if one were in a court of law is expected.

If a student under the age of 18 is necessary as a witness, the student should not be interviewed until written consent is secured from the parent, court-ordered guardian, or other with lawful control of the student.

The cabinet member shall review all information and decide upon appropriate action. Within five work days, a decision regarding whether inappropriate conduct has occurred and what action should be taken shall be made by the cabinet member, unless exceptional circumstances such as unavailability of key witnesses for interviews suggests a longer period of time is necessary to fully and fairly investigate.

If the individuals involved are not satisfied with the decision of the cabinet member, one or both can appeal that decision in writing to the President within five work days. Within ten work days, the president of the college will issue the final decision after reviewing all pertinent information.

Any authorized action, including termination of employment, may be recommended. The procedures of the college and state and federal employment laws shall then apply, such as right of grievance, right of appeal and hearing, etc. The President may then elect to continue one or more employees on a leave with pay status so long as necessary to serve the best interests of the college.

If the inappropriate conduct involves the President, the same procedures regarding investigation shall apply but the Vice President Academic and Student Affairs will conduct the investigation. The results of the investigation shall be reviewed by the Chairman of the Board of Trustees. In either a specially called or regular Board meeting, after proper placement on the agenda, the Chairman shall recommend such action as deemed appropriate to all members of the Board of Trustees.

If the inappropriate conduct involves a member of the Board of Trustees, the same procedures regarding investigation shall apply but the Chairman of the Board of Trustees, or in the case the Chairman of the Board of Trustees is accused the Vice Chairman of the Board of Trustees, shall review the results of the investigation conducted by the President. In either a specially called or regular Board meeting, after proper placement on the agenda, the Chairman of the Board of Trustees or Vice Chairman of the Board of Trustees where the Chairman of the Board of Trustees is accused, shall recommend such action as deemed appropriate to all members of the Board of Trustees.

If the report of inappropriate conduct by an employee is determined to be valid, but the employee accused of inappropriate conduct is allowed to continue employment with the college, the employee should be informed in writing that the next instance of inappropriate conduct may result in immediate termination of employment. The employee should sign the letter, review this procedure, and sign both documents. Both documents shall then be maintained in the employee’s personnel file.

If the report of inappropriate conduct by an employee is determined to be a blatant false accusation, the reporting employee can be subject to disciplinary action.

Every employee has an active duty to report sexual harassment, discrimination, and disparaging or other socially inappropriate conduct, whether it involves the employee, another employee, a student, or other. Failure of the employee to promptly report shall subject the employee failing to report to adverse employment action, including, if appropriate, termination of employment.

The President, each site administrator and other appropriate administrators shall post a notice stating “Equal Employment Opportunity is the Law”, in locations where accessible by employees. If a majority of the employees are primarily fluent in another language, the notice shall be posted in the second language. A Title IX coordinator who shall oversee certain aspects of this policy will also be appointed by the President.
SAFETY AWARDS PROGRAM:

Howard College intends to provide a safe and secure environment for all employees and students. Rewards for workplace safety are given to individuals who exemplify these efforts.

To qualify for an individual award, the employee must be full-time/permanent and rated at or above the 100 point level on Criteria VII in the HCJCD Broadbanding schedule.

In order to qualify for the individual safety award employees will be subject to the following criteria on an academic year basis.

INDIVIDUAL AWARD PROGRAM CRITERIA:

1. The employee shall not be off work for 8 consecutive hours or more due to an on-the-job injury.
2. The employee (or driver designated by the employee) shall not be involved in an at-fault accident in a district vehicle.
3. The employee shall not deviate from District accident or injury notification policies or procedures at any time.

INDIVIDUAL AWARDS:

Individuals achieving 100% personal safety compliance with the above criteria will receive a gift signifying their personal safety achievement for that year. Awards will be presented in the fall for the preceding year.
I. Regular Meetings

A. Regular meetings of the Board of Trustees of the Howard County Junior College District shall be held in the Board room at Howard College on the fourth Monday of each month at 12:30 p.m., unless otherwise provided by the Board of Trustees.

B. An agenda shall be prepared under the direction of the President.

C. Written notice of the date, hour, place, and subject of each meeting of the Board shall be given as prescribed by law. Notice will be given as follows:
   1. A copy of the agenda for the meeting will either be delivered to the County Clerk of Howard County or telephoned to any news media requesting such notice and consenting to pay any and all expenses incurred by the college in providing special notice.
   2. Notice shall be posted, delivered, or given at least 72 hours prior to the day of the meeting.
   3. Members of the Board shall be given notice of regular or special meetings at least 72 hours prior to the day of the meeting by the President or by a designated person.

D. All meetings of the Board of Trustees shall be opened in public as prescribed by law.

II. Special Meetings

Special meetings of the Board of Trustees may be called by the Chairman of the Board, by four members of the Board, or by the President of the college when approved by the Chairman of the Board. All members of the Board shall be notified of the place, date, and time of special meetings as well as the item or items of business to be considered at least three days prior to the meeting, except in cases of emergency. In instances when the Board member is not notified by telephone or personal contact, a letter addressed to the Board member's mailing address shall be construed as official notification.

III. Emergency Meetings

An emergency is considered to exist when the items or item of business to be transacted cannot be satisfactorily handled at a meeting where three days notification is possible. Individual Board members will be notified personally by telephone or by letter of emergency special meetings and be informed of the specific date, time, place of the meeting, and the item or items of business to be considered.

Notice of all emergency meetings shall include the date, hour, place, and subject of the meeting and will express the nature of the emergency or urgent public necessity that requires an emergency meeting. Such notice will be posted at least two hours before the meeting is convened. The presiding officer or member calling such meeting shall notify all news media which have previously requested such notice.

IV. Recessed Meetings

Recessed meetings may be held as the business of the Board of Trustees requires. At the time of recess, the time, date, and place of the continuation of the meeting shall be determined and announced.

V. Closed Sessions or Executive Sessions

A. Closed or executive sessions will not be held unless the Board of Trustees has first been convened in open meeting for which notice has been given. If, during the open meeting, a closed or executive session is necessary, the presiding officer of the Board shall announce that a closed or executive session will be held and identify the section or sections under Government Code Section 551.071, 551.072, 551.073, 551.074, 551.076, 551.087 which authorizes the holding of such closed or executive session, including but not limited to:
   1. 551.071 Consultation with Attorney - To conduct a private consultation with an attorney about pending litigation or a settlement offer.
   2. 551.072 Deliberation Regarding Real Property - To deliberate the purchase, exchange, lease, or value of real property, if deliberation in an open meeting would have a detrimental effect on the position of the college in negotiations with a third person.
   3. 551.073 Deliberation Regarding Prospective Gift - To deliberate a negotiated contract for a prospective gift or donation if deliberation in an open meeting would have a detrimental effect on the position of the college in negotiations with a third person.
   4. 551.074 Personnel Matters - To deliberate the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee, or to hear a complaint or charge against an officer or employee.
   5. 551.076 Security - To deliberate the deployment, or specific occasions for implementation, of security personnel or devices; or a security audit.
   6. 551.087 – Economic Development - To discuss or deliberate regarding commercial or financial information that the governmental body has received from a business prospect that the governmental body seeks to have locate, stay, or expand in or near the territory of the governmental body and with which the governmental body is conducting economic development negotiations; or to deliberate the offer of a financial or other incentive to a business prospect.

B. A certified agenda or tape recording shall be kept of all closed sessions except those involving consultations with an attorney.

C. The Board will not take any final action or final vote or make any final decision with regard to any matter considered in a closed or executive session. Such final action, final votes, or final decisions with regard to any matter considered in closed session will be made only in a meeting that is open and for which proper notice was given.

D. After any and all closed or executive sessions, the Board will reconvene the public meeting or session before adjourning.

Quorum

A quorum for the transaction of official business of the college shall consist of a majority of the membership of the Board; less than a quorum may adjourn to a specified time.
**Appearance of Delegations**

Citizens who wish to appear before the Board of Trustees at a regular meeting should state the purpose of their appearance and submit a short written brief of their testimony to the Chairman of the Board at least ten days prior to the Board meeting, indicating the amount of time needed for their presentation. At the discretion of the Chairman, the item may be placed on the agenda and an amount of time shall be allotted for the presentation. The Chairman shall submit copies of the brief with other information to all members of the Board of Trustees with the agenda for the regular Board meeting.

**Communication to the Board**

The Board shall designate a portion of its regular monthly meeting to hear comments from individuals who have not requested a place on the agenda. Persons who wish to participate in this portion of the meeting shall sign up as they arrive, indicating the topic about which they wish to speak. The Board Chairman may set reasonable time limits on presentations.

Specific factual information or recitation of existing policy may be furnished in response to inquiries, but the Board may not deliberate, discuss, or make any decision on any subject not on the agenda.

**Order of Business and Procedures**

1. Unless otherwise determined by the Board, all meetings will be conducted in accordance with Robert's Rules of Order, Revised.
2. A record of all transactions of the Board will be set forth in an Official Minute Book of the Board of Trustees. The minute book will be kept in the President's office as a permanent official record of school legislation in the college and will be open to inspection by the public.
3. The minutes will record the name of the person making a motion, the name of a person seconding it, and the vote. Voting will be in a manner prescribed by the presiding officer, except that a roll call vote may be required by a Board member. A member voting against a motion may state his reasons and may have them recorded in the minutes if he/she so requests at the time of voting. Board members may request inclusion of statements they deem vital.
4. Meetings shall start promptly at the appointed time, provided a quorum is present. If a quorum is not present at the appointed time, the Board members present shall wait a minimum of 15 minutes, and if a quorum is still not present, may then adjourn.

**Transaction of Business**

When possible, business of the Board shall be transacted in regular scheduled meetings. Committees shall transact business only on authority granted them by the Board and their acts shall have no final authority until their action has been approved by the Board. Each action of the Board where supported by the majority is binding on the whole Board. There can be no action by a part of the Board of Trustees that is not supported by the majority of the Board in attendance at a regular or called meeting.

No individual member of the Board shall speak for the Board in any official capacity before action is taken by the Board unless specifically authorized to do so by Board policy or by a majority of the Board while in session.

**Amendments to Board Policies**

Board policies may be adopted, amended, or suspended by a two-thirds vote of the members of the Board of Trustees present and voting at a meeting of the Board provided that a proposed amendment has been submitted in writing to the Board of Trustees prior to being voted upon at a regular meeting.

Adopted by the Board of Trustees of the Howard County Junior College District this 22nd day of January, 1996.

/S/ Donald B. McKinney
Chairman
CONSTITUTION
OF THE
FACULTY SENATE

HOWARD COUNTY JUNIOR COLLEGE DISTRICT

ARTICLE I
Name
The name of this organization will be the Faculty Senate of the Howard County Junior College District.

ARTICLE II
Purpose and Jurisdiction
Section 1.
The purpose of the Faculty Senate will be to facilitate participation of faculty members in identifying, defining, and achieving the purposes of the Howard County Junior College District. This organization is invited to make recommendations on academic and professional matters relating to the best interests of the college district and will be recognized as the official voice of the faculty.

Section 2.
The jurisdiction of the Faculty Senate will be to review and to recommend to the administration in the following areas:
1. Curriculum,
2. Instruction,
3. Student evaluation, and
4. Professional faculty matters.

ARTICLE III
Electorate
Section 1.
The electorate of this organization will be persons with full-time faculty contracts with the HCJCD.

Section 2.
Each instructional division of the district institutions will be considered a voting constituency, and each of the constituencies will be represented by one senator.

ARTICLE IV
Composition
Section 1.
The Faculty Senate will be composed of one senator from each instructional division of Howard College Big Spring, SWCD, Howard College, San Angelo and one senator representing the prison sites.

Section 2.
The election of each senator will require a simple majority vote by members of each division. The election will be conducted by a secret ballot which lists all members who are interested in representing that division. The division will also elect an alternate senator.

Section 3.
All senators will be elected for three-year terms. No senator may be elected for more than two consecutive terms. Faculty senate membership will be considered the senator's committee assignment unless the administration deems it necessary for the individual to serve on more than one committee.

Section 4.
If a vacancy occurs in the Senate, the affected division will elect an eligible replacement for the unexpired term. Such election will be conducted within ten (10) days following the vacancy.

ARTICLE V
Officers
Section 1.
The officers of this organization will be chairperson, vice-chairperson and secretary.

Section 2.
The duties of the chairperson will be:
1. To call Senate meetings,
2. To prepare and distribute an agenda for each meeting,
3. To preside at Senate meetings,
4. To meet with the district president following a Senate Faculty meeting and present, in writing, matters for discussion, and
5. To appoint a Senate representative to attend each Board of Trustees meeting and to notify the district president prior to the meeting who the representative will be.
Section 3.
The duty of the vice-chairperson will be to preside in the absence of the chairperson.

Section 4
The duties of the secretary will be:
1. To keep appropriate records,
2. To publish and distribute to the electorate copies of the minutes of all Faculty Senate meetings, and
3. To process all routine correspondence and matters of business pertaining to the Senate.

ARTICLE VI
Quorum
Two-thirds of the Senate will constitute a quorum.

ARTICLE VII
Meetings
Section 1.
Four meetings per semester. Electronic meetings will be authorized on the decision of the chairperson.

Section 2.
Special meetings may be called by the chairperson at his or her discretion or upon the receipt of a written request of either one-third of the senators or ten percent of the electorate.

Section 3.
All Senate meetings will follow Robert's Rules of Order.

ARTICLE VIII
Agenda
Section 1.
The agenda for all regular and special meetings will be prepared and distributed to the members of the Senate at least three (3) class days prior to the particular meeting.

Section 2.
Any member of the electorate may present in writing to his or her senator items for the agenda. The senator will deliver such items to the chairperson who will place them on the agenda for the next regular meeting of the Senate.

ARTICLE IX
Committees
The chairperson may appoint ad hoc committees from the Senate or from the electorate to address specific matters and report to the Senate within the shortest possible time.

ARTICLE X
Amendments
Section 1.
Amendments to the Constitution of the Faculty Senate of the HCJCD may be initiated by a majority vote of the whole number of senators or by a petition of one-fourth of the electorate.

Section 2.
Amendments to the Constitution become effective immediately upon ratification by a majority vote of the total electorate. The electorate will receive copies of amendments at least five (5) class days prior to the voting which will be by written ballot.

AMENDMENTS
Number 1
Sec. 1 Art. IV
The Faculty Senate will be composed of the following:
   a. One senator from each instructional division at Howard College - Big Spring and
   b. One senator from each instructional division at Howard College – San Angelo and
   c. One senator from each instructional division at SWCD, and
   d. One senator from GEO and Federal Correctional Institute sites, and
   e. One part-time representative from the Lamesa site until such time that a full-time faculty member is employed.

Number 2
Sec. 3 Art. IV
All senators will be elected for three-year terms.

Number 3
Sec. 2, Art. VII
Special meetings may be called by the chairperson at his or her discretion or upon the receipt of a written request of either one-third of the senators or ten percent of the electorate. Any action that may be taken at a special meeting of the Senate may be taken without a meeting if all of the senators consent in writing to the action taken. Such consent shall have the same force and effect as a unanimous vote of the Senators.

Revised December 2012
H. C. J. C. D. Summer Camp Policy

Howard College/SWCD allows summer camps and athletic leagues to be held on college property and in college facilities only within the following guidelines. These camps or leagues may be conducted either (1) by Howard College or (2) through a contract with an outside party (Contractor) and Howard College (College). In the second scenario, the camp revenue and expenses will be the responsibility of the contractor. If the camp is conducted by Howard College, the camp revenue and expenses will be the responsibility of Howard College.

Camps Conducted by Howard College and/or SWCD

- Howard College/SWCD staff/personnel will be responsible for scheduling all necessary facilities and services.
- Howard College/SWCD will receive all income and expend College funds for the purposes of the camp or league.
- A camp/league budget must be proposed by the appropriate Howard College/SWCD staff/personnel and this budget must be approved in advance by the college administration. This budget must estimate the expected revenue and all expected expenses including all personnel/staff costs.
- The responsible staff will submit a close-out report to the administration on camp activities within 30 days following the end of the activity.

Camps Conducted by Outside Contractors

- Scheduling of each activity must be approved in writing by the College administration prior to any scheduling of facilities or release of publicity.
- The Howard College Residence hall Directors are in charge of dorm reservations and scheduling of housing facilities.
- Howard College/SWCD Food Service has first right of refusal of meal services.
- The Howard College Coliseum Assistant is in charge of Coliseum scheduling.
- Howard College Athletic Director is in charge of sports facilities scheduling.
- The SWCD Dean of Student Services is in charge of scheduling the Maddux Student Center, SWCD Dormitories, and the SWCD Student Activity Center.
- Each activity must arrange for appropriate liability insurance, naming the College as an additional insured. Proof of insurance will be required in advance of the activity. Insurance limits shall be $1,000,000 per occurrence/ $2,000,000 aggregate.
- A minimum of 24 beds in both the Howard College men’s and women’s dormitories will be reserved for summer school students. These beds may be released to camp participants if they are not utilized by Howard College summer school students.
- Contractors will be required to provide a final guarantee of participants 30 calendar days prior to the first day of the camp. This information will be shared with appropriate departments, such as but not limited to the housing department.
- Contractors canceling a camp 30 days or less but five days prior to the first day of the camp will be charged a $200 cancellation fee. Contractors canceling a camp/reservation five days or less before the first day of the camp will be required to pay the $200 cancellation fee plus any additional fees that were incurred by the college in order to prepare for the camp (i.e. If housing had been requested a charge equivalent to the first night stay in the residence hall based on the final guarantee numbers will be issued).
- Charges for college facilities and services will be the responsibility of the contracting party. These charges, once presented, must be paid within 30 days. Facilities and services will be charged at a rate in agreement with college policy or as otherwise agreed in advance with the college administration. Any disputes of the charges must be submitted in writing to Howard College Business Office at 1001 Birdwell Lane, Big Spring, TX 79720, within 10 working days of the date of the invoice.
Contractors will arrange for and make direct payment for all outside costs, goods, and services. No charges to the college are allowed.

Contractors with outstanding balances to the College that are 30 days or older will not be permitted to schedule/reserve HC/SWCD facilities and/or services.

All camps and activities must include the wording “Howard College’s and/or SWCD’s _________ Camp or League”, or “Coach Xxxxxxx’s Howard College and/or SWCD _________ Camp” or as appropriate.

All camps and/or activities must be operated in a manner complementary to the mission, goal, and purpose of Howard College/SWCD.

Howard College and/or SWCD will only be responsible for providing agreed facilities and services. The Howard College/SWCD Business Office or other College personnel will not receive, hold, or disburse camp funds as this is the responsibility of the Contractor. All record keeping for the camps is the sole responsibility of the Contractor and the camp staff. Howard College/SWCD staff will not be involved in the keeping of camp records.

Damages to college property or facilities will be charged to the Contractor.

The Contractor shall be considered the Camp Director and this Camp Director shall be in attendance at all times during the camp.

If facilities are rented, the College will be responsible for opening, cleaning, and securing the premises at the close of each day’s activities.

If facilities are provided as a contractual fringe benefit to College staff, the staff person shall be responsible to open College facilities, be in attendance during the camp/league activities, maintain cleanliness and order during camp/league activities, and lock the College facilities at the close of each day’s activities.

Howard College and/or SWCD reserve the right to cancel or terminate any activity not meeting the above stated criteria.

This camp will be (please mark one box):

- [ ] Conducted by Howard College
- [x] A contract camp as described in this policy. All Contract camps must submit the Liability Insurance Certificate with this document.

I ____________________________ WILL SERVE AS THE CAMP DIRECTOR AND ACCEPT THE CONDITIONS LISTED ABOVE.

Please return this document to the Howard College Administrative Dean of Student Services, 1001 Birdwell Lane, Big Spring, TX 79720.

Approved by the Board of Trustees: February 28, 2000

Revised January 27, 2016
G. C. Broughton Jr. Agriculture Complex Rental Schedule

Howard College
(432) 264-5110 1001 Birdwell Lane Big Spring, TX 79720

RATE SCHEDULE
4-28-14

<table>
<thead>
<tr>
<th>FACILITY</th>
<th>COMMERCIAL</th>
<th>COMMERCIAL/ NON-PROFIT</th>
<th>NON-COMMERCIAL/ NON-PROFIT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Classroom (4 hrs)</td>
<td>$100</td>
<td>$100</td>
<td>$75</td>
</tr>
<tr>
<td>Kitchen Lab (4 hrs)</td>
<td>$100</td>
<td>$100</td>
<td>$75</td>
</tr>
<tr>
<td>Concession/ Meeting Room (4 hrs)</td>
<td>$100</td>
<td>$100</td>
<td>$75</td>
</tr>
<tr>
<td>Broughton Show Barn/ Exhibit Hall*</td>
<td>$1,000 (1 day)</td>
<td>$1,000 (1 day)</td>
<td>$500 (1 day)</td>
</tr>
<tr>
<td></td>
<td>$1,750 (2 days)</td>
<td>$1,750 (2 days)</td>
<td>$875 (2 days)</td>
</tr>
<tr>
<td></td>
<td>$2,500 (3 days)</td>
<td>$2,500 (3 days)</td>
<td>$1,250 (3 days)</td>
</tr>
<tr>
<td>Broughton Pavilion*</td>
<td>$750 (1 day)</td>
<td>$750 (1 day)</td>
<td>$375 (1 day)</td>
</tr>
<tr>
<td></td>
<td>$1,300 (2 days)</td>
<td>$1,300 (2 days)</td>
<td>$650 (2 days)</td>
</tr>
<tr>
<td></td>
<td>$1,860 (3 days)</td>
<td>$1,860 (3 days)</td>
<td>$930 (3 days)</td>
</tr>
</tbody>
</table>

* A clean-up fee will be assessed to tenants based on the type of event held in the facility. Show Barn/Exhibit Hall clean-up fees range between $800 and $1,000. Pavilion clean-up fees range between $250 and $450. Clean-up fees amounts will be determined by Howard College at the time of rental and will be included in the rental contract.

All fees are payable in advance. Any variance to this fee schedule is at the option of the President and/or the Chief Facilities Operation Officer. The above rates are used as a guide for determining charges. Each event will be charged as to its specific requirement. Some or all fees may be waived for youth events at the option of the President and/or Chief Facilities Operation Officer. Please note that these charges may be changed without notification to future tenants.

There is a surcharge for incidental sales of $100 or 20% of gross sales receipts, whichever is greater. This charge is waived for youth non-profit and/or non-commercial events.

The G. C. Broughton Ag. Complex is an educational building reserved for agriculture activities and events.

Rental agreements will not preempt the main educational purpose of this facility. Renters should expect student traffic in the facility.

Tenants shall assume responsibility for the preservation of order in the rented facility and shall be liable for any damage or loss of college property.
Dorothy Garrett Coliseum Rental Schedule
Howard College
(432) 264-5045 1001 Birdwell Lane  Big Spring, Texas  79720

RATE SCHEDULE
Revised 3/26/12

<table>
<thead>
<tr>
<th>EVENT</th>
<th>COMMERCIAL</th>
<th>COMMERCIAL/ NON-PROFIT</th>
<th>NON-COMMERCIAL/ NON-PROFIT</th>
</tr>
</thead>
<tbody>
<tr>
<td>CONCERT</td>
<td>$1,000/10%</td>
<td>$1,000/3%</td>
<td>$550/10%</td>
</tr>
<tr>
<td>CIRCUS</td>
<td>$2,000</td>
<td></td>
<td>$1,300</td>
</tr>
<tr>
<td>ATHLETICS</td>
<td>$1,000/10%</td>
<td>$750</td>
<td>$550</td>
</tr>
<tr>
<td>YOUTH</td>
<td>$300</td>
<td>$300</td>
<td>$300</td>
</tr>
<tr>
<td>BANQUET*</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Arena</td>
<td>$450</td>
<td>$400</td>
<td></td>
</tr>
<tr>
<td>East Room</td>
<td>$150</td>
<td>$150</td>
<td></td>
</tr>
<tr>
<td>*There will be a charge of $.50 per person for events not catered by Howard College.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DANCE**</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Arena</td>
<td>$750</td>
<td>$750</td>
<td></td>
</tr>
<tr>
<td>East Room</td>
<td>$500</td>
<td>$450</td>
<td></td>
</tr>
<tr>
<td>**Deposit of $1,500 required on arena dances; $1000 on Coliseum East Room dances.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>EXHIBIT</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Arena</td>
<td>$600 (1 day)</td>
<td>$400 (1 day)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>$950 (2 days)</td>
<td>$600 (2 days)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>$1200 (3 days)</td>
<td>$900 (3 days)</td>
<td></td>
</tr>
<tr>
<td>MEETING ROOMS</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(20'x36')</td>
<td>$50-1 room; $90-2 rooms</td>
<td>$40-1 room; $70-2 rooms</td>
<td></td>
</tr>
<tr>
<td></td>
<td>$120-3 rooms; $140-4 rooms</td>
<td>$90-3 rooms; $100-4 rooms</td>
<td></td>
</tr>
<tr>
<td></td>
<td>$160-5 rooms; $200 entire</td>
<td>$125-5 rooms; $150 entire</td>
<td></td>
</tr>
<tr>
<td>CONCOURSE</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Lobby</td>
<td>$90</td>
<td>$75</td>
<td></td>
</tr>
<tr>
<td>Entire</td>
<td>$250</td>
<td>$200</td>
<td></td>
</tr>
</tbody>
</table>

Cost of removal and replacement of portable floor, if necessary, is $1,200

*Rental fees are payable in advance.* There is a surcharge for incidental sales of $100 or 20% of gross sales receipts, whichever is greater, for items listed under contract item #5. This charge is waived for youth non-profit and/or non-commercial events.

The above rates are to be used as a guide for determining charges. Each event will be charged as to its specific requirements. Any events not fitting into the above categories will be negotiated with the Coliseum Assistant. Any variance to this fee schedule is at the option of the College President, the CFOO, Executive Dean-Big Spring Area, and/or the Dean of Student Services in coordination with Director of Campus Programs. Please note that these charges may be changed without notification to future tenants.

All events requiring tables and chairs will receive an additional charge at the rate of $.10 per chair and $1.50 per table. The Coliseum Director will determine charge of electrical needs.

The above rates normally cover an 8-hour period on the day of the event. A rate of $25 per hour will be charged for moving in and moving out. Events going overtime will be charged at the rate of $50 per hour.

Scheduling of events in college facilities will be subject to availability of each facility. Regular college activities and organizations shall have precedence when requesting the use of any facility, provided it has not already been reserved. Classrooms will only be available during non-class hours. Facilities rentals are designed to be for short-term use. The maximum length of any contract for facility rental shall not exceed 30 days. Contracts exceeding this length of time must be renegotiated every 30-day period.

Applicants shall assume responsibility for the preservation of order in the rented facility and shall be liable for any damage or loss of college property.

Board Policy further governs the use of this facility. Please see this policy for full details.
**Hall Center for the Arts Rental Schedule**

Howard College

(432) 264-5161  
1001 Birdwell Lane  
Big Spring, Texas  
79720

**RATE SCHEDULE**

Revised 3/31/08

<table>
<thead>
<tr>
<th>FACILITY</th>
<th>COMMERCIAL</th>
<th>COMMERCIAL/ NON-PROFIT</th>
<th>NON-COMMERCIAL/ NON-PROFIT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dr. Granville T. Hall</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Auditorium</td>
<td>$ 400 ($100/hr)</td>
<td>$ 300 ($75/hr)</td>
<td>$ 200 ($50/hr)</td>
</tr>
<tr>
<td>Marie F. Hall Amphitheater</td>
<td>$ 100 ($25/hr)</td>
<td>$ 75 ($25/hr)</td>
<td>$ 50 ($25/hr)</td>
</tr>
<tr>
<td>Florence T. Hall Studio Theatre</td>
<td>$1,000 ($100/hr)</td>
<td>$1,000 ($100/hr)</td>
<td>$1,000 ($100/hr)</td>
</tr>
<tr>
<td>Foyer/Gallery</td>
<td>$ 400 ($100/hr)</td>
<td>$ 300 ($75/hr)</td>
<td>$ 200 ($50/hr)</td>
</tr>
<tr>
<td>Classroom (4 hours)</td>
<td>$ 50</td>
<td>$ 50</td>
<td>$ 40</td>
</tr>
<tr>
<td>(As is but including clean up)</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Anyone requesting use of the piano must pay for tuning.

Piano Tuning  
$ 75
$ 75
$ 75

**Rental fees are payable in advance.** There is a surcharge for incidental sales of $100 or 20% of gross sales receipts, whichever is greater. This charge is waived for youth non-profit and/or non-commercial events.

The Hall Center for the Arts is an educational building reserved for performing arts (art, music, dance, drama) activities and events. In addition, the Hall Center for the Arts focuses on educational activities and events (film, lectures, town hall meetings, exhibits or training). In some instances, social events such as community receptions are allowed.

Rental agreements will not preempt the main educational purpose of this facility. Renters should expect student traffic in the facility.

Rental costs for the Auditorium, Studio Theatre and Amphitheater are based on 1 to 4 hours (4-hour minimum). In excess of four hours is charged at an hourly rate. This rate includes basic technical assistance. If more than basic technical assistance is required, charges will be assessed at $75 per hour. Renters are not permitted to operate the light and sound systems.

**NO FOOD OR DRINK ALLOWED IN THE HALL CENTER FOR THE ARTS with the exception of the Foyer and under special circumstances.** Catering will be provided only by the college food service according to guidelines established.

Scheduling of events in college facilities will be subject to availability of each facility. Regular college activities and organizations shall have precedence when requesting the use of any facility, provided it has not already been reserved. Classrooms will only be available during non-class hours. Facilities rentals are designed to be for short-term use. The maximum length of any contract for facility rental shall not exceed 15 days. Contracts exceeding this length of time must be renegotiated every 15-day period.

Applicants shall assume responsibility for the preservation of order in the rented facility and shall be liable for any damage or loss of college property.

Please contact 264-5161 for more information.
General Facilities Rental Schedule
Howard College

(432) 264-5000 1001 Birdwell Lane Big Spring, Texas 79720

RATE SCHEDULE
Revised 11/26/07

<table>
<thead>
<tr>
<th>FACILITY</th>
<th>COMMERCIAL</th>
<th>COMMERCIAL/ NON-PROFIT</th>
<th>NON-COMMERCIAL/ NON-PROFIT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Classroom (4 hrs)</td>
<td>$50.00</td>
<td>$50.00</td>
<td>$25.00</td>
</tr>
<tr>
<td>(as is with no cleanup after)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Classroom (4 hrs)</td>
<td>$75.00</td>
<td>$75.00</td>
<td>$50.00</td>
</tr>
<tr>
<td>(as is but including clean up)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cactus Room (4 hrs)</td>
<td>$75.00</td>
<td>$75.00</td>
<td>$75.00</td>
</tr>
<tr>
<td>(including setup/cleanup)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tumbleweed Room (8 hrs)</td>
<td>$50.00</td>
<td>$50.00</td>
<td>$50.00</td>
</tr>
<tr>
<td>(including setup/cleanup)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fireplace Room (8 hrs)</td>
<td>$75.00</td>
<td>$75.00</td>
<td>$75.00</td>
</tr>
<tr>
<td>(including setup/cleanup)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Visual and Performing Arts Center</td>
<td>TBA</td>
<td>TBA</td>
<td>TBA</td>
</tr>
<tr>
<td>(per day)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(including setup/cleanup)</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Distance Learning Studios

**Domestic Connections:**
- Room Rental per site $125 per hour
- Scheduling Fee per site $50
- Phone/Line charges (Will be charged at actual cost)

**International Connections:**
- Room Rental per site $200 per hour
- Scheduling Fee per site $50
- Phone/Line charges (Will be charged at actual cost)

**Cancellation Policy:** If the cancellation is not received at least 48 hours before the scheduled date, the scheduling party will lose the scheduling fee per site.

**Computer Lab Use**
- Room Rental: $50
- Computer Rental:
  - Semester Rate: $50 per student
  - Daily Rate: $5 per student (minimum/10 students)

**Teleconference Fee:** $50
To schedule the library classroom for a non-college teleconference, contact the Dean of Libraries.

All room/computer/studio rental fees must be approved in advance.

**Rental fees are payable in advance.** The above rates are to be used as a guide for determining charges. Each event will be charged as to its specific requirements. Any events not fitting into the above categories will be negotiated with the Chief Facilities Operations Officer. Any variance to this fee schedule is at the option of the President and the Chief Facilities Operations Officer. Please note that these charges may be changed without notification to future tenants.

The college may not schedule an event requiring special setup that is in the judgment of the college not feasible. If these events are scheduled, they will be required to use the standard room setup.
The above rates normally cover either a 4-hour period or an 8-hour period on the day of the event. A rate of $15 per hour will be charged for moving in and moving out. Events going overtime will be charged at the rate of $20 per hour. Special equipment may be rented for events. Costs for these items will be negotiated for each event and will be based on the availability of the equipment. The college reserves the right to levy surcharges for facilities left in unacceptable condition following an event. All local, state and national laws, codes, and ordinances will be complied with by all renters and their guests.

The college reserves the right to cater all food consumed in college facilities. Outside catering will not be permitted in the Student Union Building unless the event is first declined by Howard College food services. In the case that a catered event is declined by Howard College food service, the renter may request special permission to use off-site catering. Concerns for cross contamination and the lack of public kitchen facilities in the building require that the off-site caterer must hold a permit from the Texas Department of Health. An additional cleaning fee of $.50 per person per day will normally be charged when outside food or beverages are brought in. The only exception for outside food and beverages being brought into the SUB will be for individual consumption such as “brown bag” meetings.

Scheduling of events in college facilities will be subject to availability of each facility. Regular college activities and organizations shall have precedence when requesting the use of any facility, provided it has not already been reserved. Classrooms will only be available during non-class hours. Facilities rentals are designed to be for short-term use. The maximum length of any contract for facility rental shall not exceed 30 days. Contracts exceeding this length of time must be renegotiated every 30-day period.

Applicants shall assume responsibility for the preservation of order in the rented facility and shall be liable for any damage or loss of college property.
## SWCD Facilities Rental Schedule

**SWCD of Howard College**

(432) 264-3700 3200 Avenue. C  Big Spring, Texas  79720

---

**RATE SCHEDULE**
Revised 11/26/07

<table>
<thead>
<tr>
<th>FACILITY</th>
<th>COMMERCIAL</th>
<th>COMMERCIAL/ NON-PROFIT</th>
<th>NON-COMMERCIAL/ NON-PROFIT</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Activity Center</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Weight room</td>
<td>$300.00</td>
<td>$200.00</td>
<td>$100.00</td>
</tr>
<tr>
<td>Classroom (4 hours)</td>
<td>$50.00</td>
<td>$50.00</td>
<td>$25.00</td>
</tr>
<tr>
<td>Athletics/Gymnasium</td>
<td>$500.00</td>
<td>$400.00</td>
<td>$300.00</td>
</tr>
<tr>
<td>Youth/Gymnasium</td>
<td>$200.00</td>
<td>$200.00</td>
<td>$200.00</td>
</tr>
<tr>
<td><strong>Burke-Mehan Residential Complex/Apartment Annexes</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Dorm Lobby (4 hours)</td>
<td>$50.00</td>
<td>$50.00</td>
<td>$25.00</td>
</tr>
<tr>
<td>Apartment Annexes Lounge (4 hours)</td>
<td>$50.00</td>
<td>$50.00</td>
<td>$25.00</td>
</tr>
<tr>
<td><strong>Maddux Student Center</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Lobby (4 hours)</td>
<td>$50.00</td>
<td>$50.00</td>
<td>$50.00</td>
</tr>
<tr>
<td>Table Games Area (per day)</td>
<td>$75.00</td>
<td>$75.00</td>
<td>$75.00</td>
</tr>
<tr>
<td>Cafeteria (per day)</td>
<td>$125.00</td>
<td>$125.00</td>
<td>$75.00</td>
</tr>
<tr>
<td>Auditorium (per day)</td>
<td>$125.00</td>
<td>$125.00</td>
<td>$75.00</td>
</tr>
<tr>
<td>Rattlesnake Room (8 hours)</td>
<td>$50.00</td>
<td>$50.00</td>
<td>$50.00</td>
</tr>
<tr>
<td><strong>Education/Administration Building</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Lobby (4 hours)</td>
<td>$50.00</td>
<td>$50.00</td>
<td>$50.00</td>
</tr>
<tr>
<td>Old Food Service Lab</td>
<td>$50.00</td>
<td>$50.00</td>
<td>$25.00</td>
</tr>
<tr>
<td>Classroom (4 hours)</td>
<td>$50.00</td>
<td>$50.00</td>
<td>$25.00</td>
</tr>
<tr>
<td><strong>Diagnostic Center</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Conference Room (4 hours)</td>
<td>$50.00</td>
<td>$50.00</td>
<td>$50.00</td>
</tr>
<tr>
<td><strong>Camps</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Apartment cleaning fee for camps</td>
<td>$30/apartment/night-college sponsored camps (3 or 4 persons occupying)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Dorm cleaning fee for camps</td>
<td>$8/night per person-college sponsored (Based on double occupancy)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Distance Learning Studio</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Domestic Connections</td>
<td>$125 per hour</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Scheduling Fee per site</td>
<td>$50</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Phone/Line charges/Fax</td>
<td>(Will be charged at actual cost)</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

*Rental fees are payable in advance.*

*Cancellation Policy:* If the cancellation is not received at least 48 hours before the scheduled date, the scheduling party will lose the scheduling fee per site.

The above rates are to be used as a guide for determining charges. Each event will be charged as to its specific requirements. Any events not fitting into the above categories will be negotiated with the Executive Dean. Any variance to this fee schedule is at the option of the College President, CFOO and/or site administrator. Please note that these charges may be changed without notification to future tenants.
San Angelo General Facilities Rental Schedule
Howard College
(325) 942-2800, ext. 223 3501 N. US Hwy 67 San Angelo, Texas 76905

RATE SCHEDULE
Revised 01/27/16

<table>
<thead>
<tr>
<th>FACILITY</th>
<th>COMMERCIAL NON-PROFIT</th>
<th>COMMERCIAL/ NON-PROFIT</th>
<th>NON-COMMERCIAL/</th>
</tr>
</thead>
<tbody>
<tr>
<td>CLASSROOM (4 hrs) (as is with no cleanup after)</td>
<td>$50.00</td>
<td>$50.00</td>
<td>$25.00</td>
</tr>
<tr>
<td>CLASSROOM (4 hrs) (as is but including clean up)</td>
<td>$75.00</td>
<td>$75.00</td>
<td>$50.00</td>
</tr>
</tbody>
</table>

**Distance Learning Studios**

**Domestic Connections:**
- Room Rental per site: $125 per hour
- Scheduling Fee per site: $50
- Phone/Line charges: (Will be charged at actual cost)

**International Connections:**
- Room Rental per site: $200 per hour
- Scheduling Fee per site: $50
- Phone/Line charges: (Will be charged at actual cost)

**Cancellation Policy:** If the cancellation is not received at least 48 hours before the scheduled date, the scheduling party will lose the scheduling fee per site.

**Computer Lab Use**

- Room Rental: $50
- Computer Rental:
  - Semester Rate: $50 per student
  - Daily Rate: $5 per student (minimum/10 students)

All room/computer/studio rental fees must be approved in advance.

**Rental fees are payable in advance.** The above rates are to be used as a guide for determining charges. Each event will be charged as to its specific requirements. Any events not fitting into the above categories will be negotiated with the Chief Facilities Operations Officer/site administrator. Any variance to this fee schedule is at the option of the President and the Chief Facilities Operations Officer/site administrator. Please note that these charges may be changed without notification to future tenants.

The college may not schedule an event requiring special setup that is in the judgment of the college not feasible. If these events are scheduled, they will be required to use the standard room setup.

The above rates normally cover either a 4-hour period or an 8-hour period on the day of the event. A rate of $15 per hour will be charged for moving in and moving out. Events going overtime will be charged at the rate of $20 per hour. Special equipment may be rented for events. Costs for these items will be negotiated for each event and will be based on the availability of the equipment. The college reserves the right to levy surcharges for facilities left in unacceptable condition following an event. All local, state and national laws, codes, and ordinances will be complied with by all renters and their guests.

The college reserves the right to cater all food consumed in college facilities. Outside catering will not be permitted unless the event is first declined by Howard College food services. In the case that a catered event is declined by Howard College food service, the renter may request special permission to use off-site catering. Concerns for cross contamination and the lack of public kitchen facilities in the building require that the off-site caterer must hold a permit from the Texas Department of Health. An additional cleaning fee of $.50 per person per day will normally be charged when outside food or beverages are brought in. The only exception for outside food and beverages being brought into the facilities will be for individual consumption such as “brown bag” meetings.

Scheduling of events in college facilities will be subject to availability of each facility. Regular college activities and
organizations shall have precedence when requesting the use of any facility, provided it has not already been reserved. Classrooms will only be available during non-class hours. Facilities rentals are designed to be for short-term use. The maximum length of any contract for facility rental shall not exceed 30 days. Contracts exceeding this length of time must be renegotiated every 30-day period.

Applicants shall assume responsibility for the preservation of order in the rented facility and shall be liable for any damage or loss of college property.
# WEST TEXAS TRAINING CENTER

**Business and Industry Meeting Rooms Rental Schedule**

Howard College  

(325) 942-2800, ext. 3223  
3501 N. US Hwy 67  
San Angelo, Texas  
76905

---

**RATE SCHEDULE**  
Revised 01/25/10

<table>
<thead>
<tr>
<th>Room #</th>
<th>Meeting Room Name</th>
<th>Time Frame Rented</th>
<th>Rental Fee</th>
<th>Optional Assurance Fee</th>
</tr>
</thead>
<tbody>
<tr>
<td>A106</td>
<td>Wolslager Room</td>
<td>8 hr. day</td>
<td>$70</td>
<td>$25/24 Hours</td>
</tr>
<tr>
<td>A106</td>
<td>Wolslager Room</td>
<td>½ day</td>
<td>$35</td>
<td>$25/24 Hours</td>
</tr>
<tr>
<td>107</td>
<td>KJB Conference Hall</td>
<td>8 hr. day</td>
<td>$140</td>
<td>$25/24 Hours</td>
</tr>
<tr>
<td>107</td>
<td>KJB Conference Hall</td>
<td>½ day</td>
<td>$70</td>
<td>$25/24 Hours</td>
</tr>
<tr>
<td>107</td>
<td>Half of Conference Hall</td>
<td>8 hr. day</td>
<td>$70</td>
<td>$25/24 Hours</td>
</tr>
<tr>
<td>107</td>
<td>Half of Conference Hall</td>
<td>½ day</td>
<td>$35</td>
<td>$25/24 Hours</td>
</tr>
<tr>
<td>104</td>
<td>Rapid Response Room</td>
<td>8 hr. day</td>
<td>$180</td>
<td>$25/24 Hours</td>
</tr>
<tr>
<td>104</td>
<td>Rapid Response Room</td>
<td>½ day</td>
<td>$90</td>
<td>$25/24 Hours</td>
</tr>
</tbody>
</table>

Changes effective January 2010.

**Rental fees are billed to the organization after the event(s).**

- The West Texas Training Center is a workforce training facility that serves the occupational training needs of the Concho Valley and West Texas.

- Rental space must be utilized in a manner consistent with the mission of the WTTC. Renters should expect student traffic in the facility.

- A signed copy of the contract should reach the WTTC office at least three (3) workdays in advance of event.

- All requests for use of property will be considered on their merits. No request for extended commercial use will be considered.

- Notification of cancellation must be submitted by fax (325-481-8313) or email (dbethune@howardcollege.edu). A cancellation fee equal to 50% of the room cost will be charged for all confirmed reservations that are canceled within less than 24 hours of the scheduled event.

- An optional assurance fee is available for $25.00 per 24 hour period. This guarantees there will not be another reservation in the room rented within this period. The customer is allowed to leave materials and other items safely in the room when not in session.

- The office of the Director reserves the right to cancel any use agreement when it is deemed necessary to carry on the program of the facility. This action will be taken at the earliest possible time.

- The West Texas Training Center will furnish only that space and equipment listed. Copying, faxing, and security (when required outside normal hours) are not included in the price of room rental.
- Fees for expense of operation will be governed by rules and regulations adopted by the Office of the WTTC Director and based on the actual cost of operation. Full payment will be made to: Howard College – San Angelo, the fiscal agent for the West Texas Training Center. No employee, professional staff, student or custodian will be paid directly.

- The customer has inspected, received warning of all defects and accepted the property in its present condition.

- The customer will be responsible for the proper use of buildings and equipment and will pay for all damage, exclusive of ordinary wear.

- The customer shall ensure that there is no smoking except in designated areas, no drinking of alcoholic beverages or use of illegal substances in the facility or on the property of the West Texas Training Center.

- The requesting person and the organization that he/she represents, in consideration of the use of the West Texas Training Center property upon a cost basis as specified herein, agree and undertake to save and hold harmless the West Texas Training Center/Howard College – San Angelo administrators, agents, and employees from any and all claims for damages, personal or otherwise, that may arise out of the use of said building or grounds upon which it is situated, whether by a member of said organization or other person using or enjoying said property, and without regard to whether the damage, personal or otherwise, shall be brought about or caused by the negligent operation of said building by Requisitioner. Furthermore, the Requisitioner will be responsible for any acts or omissions of its members, employees or volunteers.

- The customer agrees to be responsible for its participants to follow the rules and regulations of the facility.

Please contact the WTTC Assistant at 325-942-2800, ext. 3223 for more information.
The Public Information Act, Texas Government Code Chapter 552, gives individuals the right to access government records; and an officer for public information and the officer's agent may not ask why they want them. All government information is presumed to be available to the public.

Governmental bodies shall promptly release requested information that is not confidential by law, either constitutional, statutory, or by judicial decision, or information for which an exception to disclosure has not been sought.

More detailed information on the Public Information Act may be found on the Office of Attorney General (OAG) website: https://www.oag.state.tx.us/open/index.shtml. If you have questions regarding the Public Information Act, please call the OAG’s Open Government hotline at (512) 478-OPEN (6736) or (877) OPEN-TEX (673-6839).

**Submitting a Request:**
Public information may be requested on any business day during regular college business hours. Business days do not include weekends, holidays, agency skeleton crew days, or any day the college is closed.

Requests must be submitted in writing. Only written requests trigger a governmental body's obligations under the Public Information Act. No specific form is required, but please include enough description and detail about the information requested to enable us to accurately identify and locate the information requested. Additionally, the requestor should define the format in which they would like to receive the requested information so that the proper documents/files can be provided. Requests may be submitted as follows:

- **Email:** csmith@howardcollege.edu
- **Mail:**
  Cindy Smith  
  Director of Effectiveness and Information  
  Howard College  
  1001 Birdwell Lane  
  Big Spring, TX 79720
- **In Person:**  
  1001 Birdwell Lane  
  Big Spring, TX 79720

**Cost of Copies**
Howard College uses the rules established by the Office of the Attorney General in determining the charges for providing copies of public information or for making public information available for inspection. See the next page for fees that have been established for the college district.


/S/ Dr. John Freeman  
Chairman
CHARGES FOR PUBLIC RECORDS
Effective January 27, 2016

1. Paper Copy
   A. Standard Size – Black/White (up to 8 ½ x 14) $ .10 per page
   B. Standard Size – Color (up to 8 ½ x 14) $ .50 per page
   C. Nonstandard-size (larger than 8 ½ x 14) $ .50 per page
   D. Nonstandard-size - Color (larger than 8 ½ x 14) $ 1.00 per page
   E. Specialty Paper Actual Cost

2. Fax Charge
   A. Local $ .10 per page
   B. Long Distance $ .50 per page

3. Nonstandard Copy
   A. Diskette $ 1.00 each
   B. Magnetic tape Actual Cost
   C. VHS video cassette $ 2.50
   D. Audio cassette $ 1.00
   E. Rewritable CD (CD-RW) $ 1.00
   F. Digital Video (DVD) $ 3.00
   G. JAZ Drive Actual Cost
   H. Other Actual Cost

4. Personnel charge $15.00 per hour

5. Overhead charge 20% of personnel charge - Govt Code Chapter 552.261(a)

6. Microfiche or microfilm charge
   A. Paper copy $ .10 per page
   B. Fiche or film copy Actual Cost

7. Remote document retrieval charge Actual Cost

8. Computer resource charge
   A. Mainframe $10.00 per CPU minute
   B. Midsize $ 1.50 per CPU minute
   C. PC $ 1.00 per clock hour
   D. Client/Services $ 2.20 per clock hour

9. Programming time charge $28.50 per hour - Govt Code Chapter 552.231

10. Miscellaneous supplies Actual Cost

11. Postage and shipping charge Actual Cost

12. Processing a Request for Public Information $15.00 per hour

13. Scanning Fees $ .10 per page

14. Other Costs Actual Cost
### 2019-20 Howard College Salary Schedule

#### Faculty / 9 months / 30 hour week base

<table>
<thead>
<tr>
<th>Step/Yr.</th>
<th>(Schedule Adjustment +/−)</th>
<th>Year</th>
<th>ASSOC</th>
<th>BACH</th>
<th>MAST</th>
<th>M-12</th>
<th>M-24</th>
<th>M-36</th>
<th>M-48</th>
<th>M-60</th>
<th>DR</th>
<th>DR-12</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td>$463.26</td>
<td>1974</td>
<td>1974</td>
<td>1974</td>
<td>877</td>
<td>877</td>
<td>877</td>
<td>877</td>
<td>877</td>
<td>877</td>
<td>877</td>
<td>877</td>
</tr>
<tr>
<td>1</td>
<td>$536.74</td>
<td>52,890</td>
<td>52,890</td>
<td>52,890</td>
<td>52,890</td>
<td>52,890</td>
<td>52,890</td>
<td>52,890</td>
<td>52,890</td>
<td>52,890</td>
<td>52,890</td>
<td>52,890</td>
</tr>
</tbody>
</table>
## 2019-20 Howard College Salary Schedule

<table>
<thead>
<tr>
<th>Year</th>
<th>$3,508</th>
<th>$3,508</th>
<th>$3,508</th>
<th>$3,508</th>
<th>$3,508</th>
<th>$3,508</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>1001-1050</td>
<td>1051-1100</td>
<td>1101-1150</td>
<td>1151-1200</td>
<td>1201-1250</td>
<td>1251-1300</td>
</tr>
<tr>
<td>0</td>
<td>49,024</td>
<td>52,532</td>
<td>56,040</td>
<td>59,548</td>
<td>63,056</td>
<td>66,564</td>
</tr>
<tr>
<td>1</td>
<td>49,402</td>
<td>52,910</td>
<td>56,418</td>
<td>59,926</td>
<td>63,434</td>
<td>66,942</td>
</tr>
<tr>
<td>2</td>
<td>49,779</td>
<td>53,287</td>
<td>56,795</td>
<td>60,303</td>
<td>63,811</td>
<td>67,319</td>
</tr>
<tr>
<td>3</td>
<td>50,157</td>
<td>53,665</td>
<td>57,173</td>
<td>60,681</td>
<td>64,189</td>
<td>67,697</td>
</tr>
<tr>
<td>4</td>
<td>50,535</td>
<td>54,043</td>
<td>57,551</td>
<td>61,059</td>
<td>64,567</td>
<td>68,075</td>
</tr>
<tr>
<td>5</td>
<td>50,913</td>
<td>54,421</td>
<td>57,929</td>
<td>61,437</td>
<td>64,945</td>
<td>68,453</td>
</tr>
<tr>
<td>6</td>
<td>51,291</td>
<td>54,799</td>
<td>58,307</td>
<td>61,815</td>
<td>65,323</td>
<td>68,831</td>
</tr>
<tr>
<td>7</td>
<td>51,668</td>
<td>55,176</td>
<td>58,684</td>
<td>62,192</td>
<td>65,700</td>
<td>69,208</td>
</tr>
<tr>
<td>8</td>
<td>52,046</td>
<td>55,554</td>
<td>59,062</td>
<td>62,570</td>
<td>66,078</td>
<td>69,566</td>
</tr>
<tr>
<td>9</td>
<td>52,424</td>
<td>55,932</td>
<td>59,440</td>
<td>62,948</td>
<td>66,456</td>
<td>69,964</td>
</tr>
<tr>
<td>10</td>
<td>52,802</td>
<td>56,310</td>
<td>59,818</td>
<td>63,326</td>
<td>66,834</td>
<td>70,342</td>
</tr>
<tr>
<td>11</td>
<td>53,180</td>
<td>56,688</td>
<td>60,196</td>
<td>63,704</td>
<td>67,212</td>
<td>70,720</td>
</tr>
<tr>
<td>12</td>
<td>53,558</td>
<td>57,066</td>
<td>60,574</td>
<td>64,082</td>
<td>67,590</td>
<td>71,098</td>
</tr>
<tr>
<td>13</td>
<td>53,935</td>
<td>57,443</td>
<td>60,951</td>
<td>64,459</td>
<td>67,967</td>
<td>71,475</td>
</tr>
<tr>
<td>14</td>
<td>54,313</td>
<td>57,821</td>
<td>61,329</td>
<td>64,837</td>
<td>68,345</td>
<td>71,853</td>
</tr>
<tr>
<td>15</td>
<td>54,691</td>
<td>58,199</td>
<td>61,707</td>
<td>65,215</td>
<td>68,723</td>
<td>72,231</td>
</tr>
<tr>
<td>16</td>
<td>55,069</td>
<td>58,577</td>
<td>62,085</td>
<td>65,953</td>
<td>69,101</td>
<td>72,609</td>
</tr>
<tr>
<td>17</td>
<td>55,447</td>
<td>58,955</td>
<td>62,463</td>
<td>65,971</td>
<td>69,479</td>
<td>72,987</td>
</tr>
<tr>
<td>18</td>
<td>55,825</td>
<td>59,333</td>
<td>62,841</td>
<td>66,349</td>
<td>69,857</td>
<td>73,365</td>
</tr>
<tr>
<td>19</td>
<td>56,202</td>
<td>59,710</td>
<td>63,218</td>
<td>66,726</td>
<td>70,234</td>
<td>73,742</td>
</tr>
<tr>
<td>20</td>
<td>56,580</td>
<td>60,088</td>
<td>63,596</td>
<td>67,104</td>
<td>70,612</td>
<td>74,120</td>
</tr>
<tr>
<td>21</td>
<td>56,958</td>
<td>60,466</td>
<td>63,974</td>
<td>67,482</td>
<td>70,990</td>
<td>74,498</td>
</tr>
<tr>
<td>22</td>
<td>57,336</td>
<td>60,844</td>
<td>64,352</td>
<td>67,860</td>
<td>71,368</td>
<td>74,876</td>
</tr>
<tr>
<td>23</td>
<td>57,714</td>
<td>61,222</td>
<td>64,730</td>
<td>68,238</td>
<td>71,746</td>
<td>75,254</td>
</tr>
<tr>
<td>24</td>
<td>58,092</td>
<td>61,600</td>
<td>65,108</td>
<td>68,616</td>
<td>72,124</td>
<td>75,632</td>
</tr>
<tr>
<td>25</td>
<td>58,469</td>
<td>61,977</td>
<td>65,485</td>
<td>68,993</td>
<td>72,501</td>
<td>76,009</td>
</tr>
<tr>
<td>26</td>
<td>58,847</td>
<td>62,355</td>
<td>65,863</td>
<td>69,371</td>
<td>72,879</td>
<td>76,387</td>
</tr>
<tr>
<td>27</td>
<td>59,225</td>
<td>62,733</td>
<td>66,241</td>
<td>69,749</td>
<td>73,257</td>
<td>76,765</td>
</tr>
<tr>
<td>28</td>
<td>59,603</td>
<td>63,111</td>
<td>66,619</td>
<td>70,127</td>
<td>73,635</td>
<td>77,143</td>
</tr>
<tr>
<td>29</td>
<td>59,981</td>
<td>63,489</td>
<td>66,997</td>
<td>70,505</td>
<td>74,013</td>
<td>77,521</td>
</tr>
<tr>
<td>30</td>
<td>60,359</td>
<td>63,867</td>
<td>67,375</td>
<td>70,883</td>
<td>74,391</td>
<td>77,899</td>
</tr>
<tr>
<td>31</td>
<td>60,736</td>
<td>64,244</td>
<td>67,752</td>
<td>71,260</td>
<td>74,768</td>
<td>78,276</td>
</tr>
<tr>
<td>32</td>
<td>61,114</td>
<td>64,622</td>
<td>68,130</td>
<td>71,638</td>
<td>75,146</td>
<td>78,654</td>
</tr>
<tr>
<td>33</td>
<td>61,492</td>
<td>65,000</td>
<td>68,508</td>
<td>72,016</td>
<td>75,524</td>
<td>79,032</td>
</tr>
<tr>
<td>34</td>
<td>61,870</td>
<td>65,378</td>
<td>68,886</td>
<td>72,394</td>
<td>75,902</td>
<td>79,410</td>
</tr>
<tr>
<td>35</td>
<td>62,248</td>
<td>65,756</td>
<td>69,264</td>
<td>72,772</td>
<td>76,280</td>
<td>79,788</td>
</tr>
<tr>
<td>36</td>
<td>62,626</td>
<td>66,134</td>
<td>69,642</td>
<td>73,150</td>
<td>76,658</td>
<td>80,166</td>
</tr>
<tr>
<td>37</td>
<td>63,003</td>
<td>66,511</td>
<td>70,019</td>
<td>73,527</td>
<td>77,035</td>
<td>80,543</td>
</tr>
<tr>
<td>38</td>
<td>63,381</td>
<td>66,889</td>
<td>70,397</td>
<td>73,905</td>
<td>77,413</td>
<td>80,921</td>
</tr>
<tr>
<td>39</td>
<td>63,759</td>
<td>67,267</td>
<td>70,775</td>
<td>74,283</td>
<td>77,791</td>
<td>81,299</td>
</tr>
<tr>
<td>40</td>
<td>64,137</td>
<td>67,645</td>
<td>71,153</td>
<td>74,661</td>
<td>78,169</td>
<td>81,677</td>
</tr>
<tr>
<td>41</td>
<td>64,515</td>
<td>68,023</td>
<td>71,531</td>
<td>75,039</td>
<td>78,547</td>
<td>82,055</td>
</tr>
<tr>
<td>42</td>
<td>64,893</td>
<td>68,401</td>
<td>71,909</td>
<td>75,417</td>
<td>78,925</td>
<td>82,433</td>
</tr>
<tr>
<td>43</td>
<td>65,270</td>
<td>68,778</td>
<td>72,286</td>
<td>75,794</td>
<td>79,302</td>
<td>82,810</td>
</tr>
<tr>
<td>44</td>
<td>65,648</td>
<td>69,156</td>
<td>72,664</td>
<td>76,172</td>
<td>79,680</td>
<td>83,188</td>
</tr>
<tr>
<td>45</td>
<td>66,026</td>
<td>69,534</td>
<td>73,042</td>
<td>76,550</td>
<td>80,058</td>
<td>83,566</td>
</tr>
<tr>
<td>46</td>
<td>66,404</td>
<td>69,912</td>
<td>73,420</td>
<td>76,928</td>
<td>80,436</td>
<td>83,944</td>
</tr>
<tr>
<td>47</td>
<td>66,782</td>
<td>70,290</td>
<td>73,798</td>
<td>77,306</td>
<td>80,814</td>
<td>84,322</td>
</tr>
<tr>
<td>48</td>
<td>67,160</td>
<td>70,668</td>
<td>74,176</td>
<td>77,684</td>
<td>81,192</td>
<td>84,700</td>
</tr>
<tr>
<td>49</td>
<td>67,537</td>
<td>71,045</td>
<td>74,553</td>
<td>78,061</td>
<td>81,569</td>
<td>85,077</td>
</tr>
<tr>
<td>50</td>
<td>67,915</td>
<td>71,423</td>
<td>74,931</td>
<td>78,439</td>
<td>81,947</td>
<td>85,455</td>
</tr>
</tbody>
</table>
## 2019-20 HOWARD COLLEGE SALARY SCHEDULE

### Professional Exempt / 12 months / 38 hour week base

<table>
<thead>
<tr>
<th>Step/Yr. =</th>
<th>$377.83</th>
<th>(Schedule Adjustment +/-) =</th>
<th>$622.17</th>
</tr>
</thead>
<tbody>
<tr>
<td>Year</td>
<td>$2,631</td>
<td>$2,631</td>
<td>$2,631</td>
</tr>
<tr>
<td></td>
<td></td>
<td>$2,631</td>
<td>$2,631</td>
</tr>
<tr>
<td></td>
<td></td>
<td>$2,631</td>
<td>$2,631</td>
</tr>
<tr>
<td></td>
<td></td>
<td>$2,631</td>
<td>$2,631</td>
</tr>
<tr>
<td></td>
<td>$95-100</td>
<td>$100-105</td>
<td>$110-115</td>
</tr>
<tr>
<td></td>
<td>701-750</td>
<td>751-800</td>
<td>801-850</td>
</tr>
<tr>
<td>0</td>
<td>32,361</td>
<td>34,992</td>
<td>37,623</td>
</tr>
<tr>
<td>1</td>
<td>32,739</td>
<td>35,370</td>
<td>38,001</td>
</tr>
<tr>
<td>2</td>
<td>33,116</td>
<td>35,747</td>
<td>38,378</td>
</tr>
<tr>
<td>3</td>
<td>33,494</td>
<td>36,125</td>
<td>38,756</td>
</tr>
<tr>
<td>4</td>
<td>33,872</td>
<td>36,503</td>
<td>39,134</td>
</tr>
<tr>
<td>5</td>
<td>34,250</td>
<td>36,881</td>
<td>39,512</td>
</tr>
<tr>
<td>6</td>
<td>34,628</td>
<td>37,259</td>
<td>39,890</td>
</tr>
<tr>
<td>7</td>
<td>35,005</td>
<td>37,636</td>
<td>40,267</td>
</tr>
<tr>
<td>8</td>
<td>35,383</td>
<td>38,014</td>
<td>40,645</td>
</tr>
<tr>
<td>9</td>
<td>35,761</td>
<td>38,392</td>
<td>41,023</td>
</tr>
<tr>
<td>10</td>
<td>36,139</td>
<td>38,770</td>
<td>41,401</td>
</tr>
<tr>
<td>11</td>
<td>36,517</td>
<td>39,148</td>
<td>41,779</td>
</tr>
<tr>
<td>12</td>
<td>36,895</td>
<td>39,526</td>
<td>42,157</td>
</tr>
<tr>
<td>13</td>
<td>37,272</td>
<td>39,903</td>
<td>42,534</td>
</tr>
<tr>
<td>14</td>
<td>37,650</td>
<td>40,281</td>
<td>42,912</td>
</tr>
<tr>
<td>15</td>
<td>38,028</td>
<td>40,659</td>
<td>43,290</td>
</tr>
<tr>
<td>16</td>
<td>38,406</td>
<td>41,037</td>
<td>43,668</td>
</tr>
<tr>
<td>17</td>
<td>38,784</td>
<td>41,415</td>
<td>44,046</td>
</tr>
<tr>
<td>18</td>
<td>39,162</td>
<td>41,793</td>
<td>44,424</td>
</tr>
<tr>
<td>19</td>
<td>39,539</td>
<td>42,170</td>
<td>44,801</td>
</tr>
<tr>
<td>20</td>
<td>39,917</td>
<td>42,548</td>
<td>45,179</td>
</tr>
<tr>
<td>21</td>
<td>40,295</td>
<td>42,926</td>
<td>45,557</td>
</tr>
<tr>
<td>22</td>
<td>40,673</td>
<td>43,304</td>
<td>45,935</td>
</tr>
<tr>
<td>23</td>
<td>41,051</td>
<td>43,682</td>
<td>46,313</td>
</tr>
<tr>
<td>24</td>
<td>41,429</td>
<td>44,060</td>
<td>46,691</td>
</tr>
<tr>
<td>25</td>
<td>41,806</td>
<td>44,437</td>
<td>47,068</td>
</tr>
<tr>
<td>26</td>
<td>42,184</td>
<td>44,815</td>
<td>47,446</td>
</tr>
<tr>
<td>27</td>
<td>42,562</td>
<td>45,193</td>
<td>47,824</td>
</tr>
<tr>
<td>28</td>
<td>42,940</td>
<td>45,571</td>
<td>48,202</td>
</tr>
<tr>
<td>29</td>
<td>43,318</td>
<td>45,949</td>
<td>48,580</td>
</tr>
<tr>
<td>30</td>
<td>43,696</td>
<td>46,327</td>
<td>48,958</td>
</tr>
<tr>
<td>31</td>
<td>44,073</td>
<td>46,704</td>
<td>49,335</td>
</tr>
<tr>
<td>32</td>
<td>44,451</td>
<td>47,082</td>
<td>49,713</td>
</tr>
<tr>
<td>33</td>
<td>44,829</td>
<td>47,460</td>
<td>50,091</td>
</tr>
<tr>
<td>34</td>
<td>45,207</td>
<td>47,838</td>
<td>50,469</td>
</tr>
<tr>
<td>35</td>
<td>45,585</td>
<td>48,216</td>
<td>50,847</td>
</tr>
<tr>
<td>36</td>
<td>45,963</td>
<td>48,594</td>
<td>51,225</td>
</tr>
<tr>
<td>37</td>
<td>46,340</td>
<td>48,971</td>
<td>51,602</td>
</tr>
<tr>
<td>38</td>
<td>46,718</td>
<td>49,349</td>
<td>51,980</td>
</tr>
<tr>
<td>39</td>
<td>47,096</td>
<td>49,727</td>
<td>52,358</td>
</tr>
<tr>
<td>40</td>
<td>47,474</td>
<td>50,105</td>
<td>52,736</td>
</tr>
<tr>
<td>41</td>
<td>47,852</td>
<td>50,483</td>
<td>53,114</td>
</tr>
<tr>
<td>42</td>
<td>48,230</td>
<td>50,861</td>
<td>53,492</td>
</tr>
<tr>
<td>43</td>
<td>48,607</td>
<td>51,238</td>
<td>53,869</td>
</tr>
<tr>
<td>44</td>
<td>48,985</td>
<td>51,616</td>
<td>54,247</td>
</tr>
<tr>
<td>45</td>
<td>49,363</td>
<td>51,994</td>
<td>54,625</td>
</tr>
<tr>
<td>46</td>
<td>49,741</td>
<td>52,372</td>
<td>55,003</td>
</tr>
<tr>
<td>47</td>
<td>50,119</td>
<td>52,750</td>
<td>55,381</td>
</tr>
<tr>
<td>48</td>
<td>50,497</td>
<td>53,128</td>
<td>55,759</td>
</tr>
<tr>
<td>49</td>
<td>50,874</td>
<td>53,505</td>
<td>56,136</td>
</tr>
<tr>
<td>50</td>
<td>51,252</td>
<td>53,883</td>
<td>56,514</td>
</tr>
</tbody>
</table>

- July 1, 2019 through June 30, 2020
- $377.83, $622.17, $1,046.29
- 12 months / 38 hour week base

- 701-750, 751-800, 801-850, 851-900, 901-950, 1000, 1050, 1100, 1150, 1200, 1250
- 95-100, 100-105, 110-115, 115-120
### 2019-20 HOWARD COLLEGE SALARY SCHEDULE

**Interpreter / 9 month / 38 hour week base**

Step/Yr. = $463.26 (Schedule Adjustment +/-) = $536.74

<table>
<thead>
<tr>
<th>Year</th>
<th>BASIC (1 &amp; 2)</th>
<th>ADVANCED (3 &amp; 4)</th>
<th>MASTER (5)</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td>29,227</td>
<td>31,201</td>
<td>33,175</td>
</tr>
<tr>
<td>1</td>
<td>29,690</td>
<td>31,664</td>
<td>33,638</td>
</tr>
<tr>
<td>2</td>
<td>30,153</td>
<td>32,127</td>
<td>34,101</td>
</tr>
</tbody>
</table>

**Summer Pay Schedule**

<table>
<thead>
<tr>
<th>Year</th>
<th>BASIC (1 &amp; 2)</th>
<th>ADVANCED (3 &amp; 4)</th>
<th>MASTER (5)</th>
</tr>
</thead>
<tbody>
<tr>
<td>3</td>
<td>30,617</td>
<td>32,591</td>
<td>34,565</td>
</tr>
<tr>
<td>4</td>
<td>31,080</td>
<td>33,054</td>
<td>35,028</td>
</tr>
<tr>
<td>5</td>
<td>31,543</td>
<td>33,517</td>
<td>35,491</td>
</tr>
<tr>
<td>6</td>
<td>32,007</td>
<td>33,981</td>
<td>35,955</td>
</tr>
<tr>
<td>7</td>
<td>32,470</td>
<td>34,444</td>
<td>36,418</td>
</tr>
<tr>
<td>8</td>
<td>32,933</td>
<td>34,907</td>
<td>36,881</td>
</tr>
<tr>
<td>9</td>
<td>33,396</td>
<td>35,370</td>
<td>37,344</td>
</tr>
<tr>
<td>10</td>
<td>33,860</td>
<td>35,834</td>
<td>37,808</td>
</tr>
<tr>
<td>11</td>
<td>34,323</td>
<td>36,297</td>
<td>38,271</td>
</tr>
<tr>
<td>12</td>
<td>34,786</td>
<td>36,760</td>
<td>38,734</td>
</tr>
<tr>
<td>13</td>
<td>35,249</td>
<td>37,223</td>
<td>39,197</td>
</tr>
<tr>
<td>14</td>
<td>35,713</td>
<td>37,687</td>
<td>39,661</td>
</tr>
<tr>
<td>15</td>
<td>36,176</td>
<td>38,150</td>
<td>40,124</td>
</tr>
<tr>
<td>16</td>
<td>36,639</td>
<td>38,613</td>
<td>40,587</td>
</tr>
<tr>
<td>17</td>
<td>37,102</td>
<td>39,076</td>
<td>41,050</td>
</tr>
<tr>
<td>18</td>
<td>37,566</td>
<td>39,540</td>
<td>41,514</td>
</tr>
<tr>
<td>19</td>
<td>38,029</td>
<td>40,003</td>
<td>41,977</td>
</tr>
<tr>
<td>20</td>
<td>38,492</td>
<td>40,466</td>
<td>42,440</td>
</tr>
<tr>
<td>21</td>
<td>38,955</td>
<td>40,929</td>
<td>42,903</td>
</tr>
<tr>
<td>22</td>
<td>39,419</td>
<td>41,393</td>
<td>43,367</td>
</tr>
<tr>
<td>23</td>
<td>39,882</td>
<td>41,856</td>
<td>43,830</td>
</tr>
<tr>
<td>24</td>
<td>40,345</td>
<td>42,319</td>
<td>44,293</td>
</tr>
<tr>
<td>25</td>
<td>40,808</td>
<td>42,782</td>
<td>44,756</td>
</tr>
<tr>
<td>26</td>
<td>41,272</td>
<td>43,246</td>
<td>45,220</td>
</tr>
<tr>
<td>27</td>
<td>41,735</td>
<td>43,709</td>
<td>45,683</td>
</tr>
<tr>
<td>28</td>
<td>42,198</td>
<td>44,172</td>
<td>46,146</td>
</tr>
<tr>
<td>29</td>
<td>42,662</td>
<td>44,636</td>
<td>46,610</td>
</tr>
<tr>
<td>30</td>
<td>43,125</td>
<td>45,099</td>
<td>47,073</td>
</tr>
<tr>
<td>31</td>
<td>43,588</td>
<td>45,562</td>
<td>47,536</td>
</tr>
<tr>
<td>32</td>
<td>44,051</td>
<td>46,025</td>
<td>47,999</td>
</tr>
<tr>
<td>33</td>
<td>44,515</td>
<td>46,489</td>
<td>48,463</td>
</tr>
<tr>
<td>34</td>
<td>44,978</td>
<td>46,952</td>
<td>48,926</td>
</tr>
<tr>
<td>35</td>
<td>45,441</td>
<td>47,415</td>
<td>49,389</td>
</tr>
<tr>
<td>36</td>
<td>45,904</td>
<td>47,878</td>
<td>49,852</td>
</tr>
<tr>
<td>37</td>
<td>46,368</td>
<td>48,342</td>
<td>50,316</td>
</tr>
<tr>
<td>38</td>
<td>46,831</td>
<td>48,805</td>
<td>50,779</td>
</tr>
<tr>
<td>39</td>
<td>47,294</td>
<td>49,268</td>
<td>51,242</td>
</tr>
<tr>
<td>40</td>
<td>47,757</td>
<td>49,731</td>
<td>51,705</td>
</tr>
<tr>
<td>41</td>
<td>48,221</td>
<td>50,195</td>
<td>52,169</td>
</tr>
<tr>
<td>42</td>
<td>48,684</td>
<td>50,658</td>
<td>52,632</td>
</tr>
<tr>
<td>43</td>
<td>49,147</td>
<td>51,121</td>
<td>53,095</td>
</tr>
<tr>
<td>44</td>
<td>49,610</td>
<td>51,584</td>
<td>53,558</td>
</tr>
<tr>
<td>45</td>
<td>50,074</td>
<td>52,048</td>
<td>54,022</td>
</tr>
<tr>
<td>46</td>
<td>50,537</td>
<td>52,511</td>
<td>54,485</td>
</tr>
<tr>
<td>47</td>
<td>51,000</td>
<td>52,974</td>
<td>54,948</td>
</tr>
<tr>
<td>48</td>
<td>51,463</td>
<td>53,437</td>
<td>55,411</td>
</tr>
<tr>
<td>49</td>
<td>51,927</td>
<td>53,901</td>
<td>55,875</td>
</tr>
<tr>
<td>50</td>
<td>52,390</td>
<td>54,364</td>
<td>56,338</td>
</tr>
</tbody>
</table>
### 2019-20 HOWARD COLLEGE SALARY SCHEDULE

**Non-Exempt / 12 months / 38 hour week base**

<table>
<thead>
<tr>
<th>Step/Yr.</th>
<th>$438</th>
<th>$438</th>
<th>$438</th>
<th>$877</th>
<th>$877</th>
<th>$877</th>
<th>$877</th>
<th>$1,754</th>
<th>$1,754</th>
<th>$1,754</th>
<th>$1,754</th>
<th>$1,754</th>
</tr>
</thead>
<tbody>
<tr>
<td>200-249</td>
<td>251-</td>
<td>251-</td>
<td>251-</td>
<td>401-</td>
<td>451-</td>
<td>501-</td>
<td>551-</td>
<td>601-650</td>
<td>700</td>
<td>750</td>
<td>800</td>
<td>850</td>
</tr>
<tr>
<td>250</td>
<td>300</td>
<td>350</td>
<td>400</td>
<td>450</td>
<td>500</td>
<td>550</td>
<td>600</td>
<td>601-650</td>
<td>700</td>
<td>750</td>
<td>800</td>
<td>850</td>
</tr>
<tr>
<td>260</td>
<td>310</td>
<td>360</td>
<td>410</td>
<td>460</td>
<td>510</td>
<td>560</td>
<td>610</td>
<td>660-710</td>
<td>750</td>
<td>800</td>
<td>850</td>
<td>900</td>
</tr>
<tr>
<td>270</td>
<td>320</td>
<td>370</td>
<td>420</td>
<td>470</td>
<td>520</td>
<td>570</td>
<td>620</td>
<td>670-720</td>
<td>800</td>
<td>850</td>
<td>900</td>
<td>950</td>
</tr>
<tr>
<td>280</td>
<td>330</td>
<td>380</td>
<td>430</td>
<td>480</td>
<td>530</td>
<td>580</td>
<td>630</td>
<td>680-730</td>
<td>900</td>
<td>950</td>
<td>1000</td>
<td>1050</td>
</tr>
<tr>
<td>290</td>
<td>340</td>
<td>390</td>
<td>440</td>
<td>490</td>
<td>540</td>
<td>590</td>
<td>640</td>
<td>690-740</td>
<td>1000</td>
<td>1050</td>
<td>1100</td>
<td>1150</td>
</tr>
<tr>
<td>300</td>
<td>350</td>
<td>400</td>
<td>450</td>
<td>500</td>
<td>550</td>
<td>600</td>
<td>650</td>
<td>700-750</td>
<td>1100</td>
<td>1150</td>
<td>1200</td>
<td>1250</td>
</tr>
<tr>
<td>310</td>
<td>360</td>
<td>410</td>
<td>460</td>
<td>510</td>
<td>560</td>
<td>610</td>
<td>660</td>
<td>710-760</td>
<td>1200</td>
<td>1250</td>
<td>1300</td>
<td>1350</td>
</tr>
<tr>
<td>320</td>
<td>370</td>
<td>420</td>
<td>470</td>
<td>520</td>
<td>570</td>
<td>620</td>
<td>670</td>
<td>720-770</td>
<td>1300</td>
<td>1350</td>
<td>1400</td>
<td>1450</td>
</tr>
<tr>
<td>330</td>
<td>380</td>
<td>430</td>
<td>480</td>
<td>530</td>
<td>580</td>
<td>630</td>
<td>680</td>
<td>730-780</td>
<td>1400</td>
<td>1450</td>
<td>1500</td>
<td>1550</td>
</tr>
<tr>
<td>340</td>
<td>390</td>
<td>440</td>
<td>490</td>
<td>540</td>
<td>590</td>
<td>640</td>
<td>690</td>
<td>740-790</td>
<td>1500</td>
<td>1550</td>
<td>1600</td>
<td>1650</td>
</tr>
<tr>
<td>350</td>
<td>400</td>
<td>450</td>
<td>500</td>
<td>550</td>
<td>600</td>
<td>650</td>
<td>700</td>
<td>750-800</td>
<td>1600</td>
<td>1650</td>
<td>1700</td>
<td>1750</td>
</tr>
<tr>
<td>360</td>
<td>410</td>
<td>460</td>
<td>510</td>
<td>560</td>
<td>610</td>
<td>660</td>
<td>710</td>
<td>760-810</td>
<td>1700</td>
<td>1750</td>
<td>1800</td>
<td>1850</td>
</tr>
<tr>
<td>370</td>
<td>420</td>
<td>470</td>
<td>520</td>
<td>570</td>
<td>620</td>
<td>670</td>
<td>720</td>
<td>770-820</td>
<td>1800</td>
<td>1850</td>
<td>1900</td>
<td>1950</td>
</tr>
<tr>
<td>380</td>
<td>430</td>
<td>480</td>
<td>530</td>
<td>580</td>
<td>630</td>
<td>680</td>
<td>730</td>
<td>780-830</td>
<td>1900</td>
<td>1950</td>
<td>2000</td>
<td>2050</td>
</tr>
<tr>
<td>390</td>
<td>440</td>
<td>490</td>
<td>540</td>
<td>590</td>
<td>640</td>
<td>690</td>
<td>740</td>
<td>790-840</td>
<td>2000</td>
<td>2050</td>
<td>2100</td>
<td>2150</td>
</tr>
<tr>
<td>400</td>
<td>450</td>
<td>500</td>
<td>550</td>
<td>600</td>
<td>650</td>
<td>700</td>
<td>750</td>
<td>800-850</td>
<td>2100</td>
<td>2150</td>
<td>2200</td>
<td>2250</td>
</tr>
<tr>
<td>410</td>
<td>460</td>
<td>510</td>
<td>560</td>
<td>610</td>
<td>660</td>
<td>710</td>
<td>760</td>
<td>800-860</td>
<td>2200</td>
<td>2250</td>
<td>2300</td>
<td>2350</td>
</tr>
<tr>
<td>420</td>
<td>470</td>
<td>520</td>
<td>570</td>
<td>620</td>
<td>670</td>
<td>720</td>
<td>770</td>
<td>810-870</td>
<td>2300</td>
<td>2350</td>
<td>2400</td>
<td>2450</td>
</tr>
<tr>
<td>430</td>
<td>480</td>
<td>530</td>
<td>580</td>
<td>630</td>
<td>680</td>
<td>730</td>
<td>780</td>
<td>820-880</td>
<td>2400</td>
<td>2450</td>
<td>2500</td>
<td>2550</td>
</tr>
<tr>
<td>440</td>
<td>490</td>
<td>540</td>
<td>590</td>
<td>640</td>
<td>690</td>
<td>740</td>
<td>790</td>
<td>830-890</td>
<td>2500</td>
<td>2550</td>
<td>2600</td>
<td>2650</td>
</tr>
<tr>
<td>450</td>
<td>500</td>
<td>550</td>
<td>600</td>
<td>650</td>
<td>700</td>
<td>750</td>
<td>800</td>
<td>850-910</td>
<td>2600</td>
<td>2650</td>
<td>2700</td>
<td>2750</td>
</tr>
<tr>
<td>460</td>
<td>510</td>
<td>560</td>
<td>610</td>
<td>660</td>
<td>710</td>
<td>760</td>
<td>810</td>
<td>870-930</td>
<td>2700</td>
<td>2750</td>
<td>2800</td>
<td>2850</td>
</tr>
<tr>
<td>470</td>
<td>520</td>
<td>570</td>
<td>620</td>
<td>670</td>
<td>720</td>
<td>770</td>
<td>820</td>
<td>890-950</td>
<td>2800</td>
<td>2850</td>
<td>2900</td>
<td>2950</td>
</tr>
<tr>
<td>480</td>
<td>530</td>
<td>580</td>
<td>630</td>
<td>680</td>
<td>730</td>
<td>780</td>
<td>830</td>
<td>910-970</td>
<td>2900</td>
<td>2950</td>
<td>3000</td>
<td>3050</td>
</tr>
<tr>
<td>490</td>
<td>540</td>
<td>590</td>
<td>640</td>
<td>690</td>
<td>740</td>
<td>790</td>
<td>840</td>
<td>930-1000</td>
<td>3000</td>
<td>3050</td>
<td>3100</td>
<td>3150</td>
</tr>
</tbody>
</table>

**Note:**

- Exempt salaries are calculated as follows:
  
  **Exempt Salaries = Non-Exempt Salaries + $33,647**

**Schedule Adjustment (+/-):**

- Adjustments for the 2019-2020 year are provided on the schedule.

**Example Calculation:**

If a non-exempt employee earns $24,733 per month, their exempt salary would be calculated as:

$$\text{Exempt Salary} = 24,733 + 33,647 = 58,380$$

This schedule applies to all non-exempt employees at Howard College for the 2019-2020 academic year.
## 2019-20 HOWARD COLLEGE SALARY SCHEDULE

**Executive Cabinet / 12 months / 38 hour week base**

<table>
<thead>
<tr>
<th>Year</th>
<th>Step/yr.</th>
<th>=</th>
<th>$569.41</th>
<th>(Schedule Adjustment +/-)</th>
<th>= $430.59</th>
</tr>
</thead>
<tbody>
<tr>
<td>1101</td>
<td>$4,385</td>
<td></td>
<td>$4,385</td>
<td>$4,385</td>
<td>$4,385</td>
</tr>
<tr>
<td>1150</td>
<td>$4,385</td>
<td></td>
<td>$4,385</td>
<td>$4,385</td>
<td>$4,385</td>
</tr>
<tr>
<td>1200</td>
<td>$4,385</td>
<td></td>
<td>$4,385</td>
<td>$4,385</td>
<td>$4,385</td>
</tr>
<tr>
<td>1250</td>
<td>$4,385</td>
<td></td>
<td>$4,385</td>
<td>$4,385</td>
<td>$4,385</td>
</tr>
<tr>
<td>1300</td>
<td>$4,385</td>
<td></td>
<td>$4,385</td>
<td>$4,385</td>
<td>$4,385</td>
</tr>
<tr>
<td>1350</td>
<td>$4,385</td>
<td></td>
<td>$4,385</td>
<td>$4,385</td>
<td>$4,385</td>
</tr>
<tr>
<td>1400</td>
<td>$4,385</td>
<td></td>
<td>$4,385</td>
<td>$4,385</td>
<td>$4,385</td>
</tr>
</tbody>
</table>

### Year 0
- 1101: $4,385
- 1150: $4,385
- 1200: $4,385
- 1250: $4,385
- 1300: $4,385
- 1350: $4,385
- 1400: $4,385

### Year 1
- 1: $57,314
- 2: $58,884
- 3: $59,022
- 4: $60,161
- 5: $60,731
- 6: $59,592
- 7: $61,300
- 8: $63,008
- 9: $62,439
- 10: $63,578

### Year 2
- 11: $64,147
- 12: $64,717
- 13: $65,286
- 14: $65,855
- 15: $66,425
- 16: $66,994
- 17: $67,564
- 18: $68,133
- 19: $68,703
- 20: $69,272

### Year 3
- 21: $69,841
- 22: $70,411
- 23: $71,039
- 24: $71,679
- 25: $72,518
- 26: $73,657
- 27: $74,130
- 28: $74,625
- 29: $75,195
- 30: $75,764

### Year 4
- 31: $76,334
- 32: $76,903
- 33: $77,474
- 34: $78,042
- 35: $78,611
- 36: $79,181
- 37: $79,750
- 38: $80,319
- 39: $80,889
- 40: $81,458

### Year 5
- 41: $82,028
- 42: $82,597
- 43: $83,166
- 44: $83,736
- 45: $84,305
- 46: $84,875
- 47: $85,444
- 48: $86,014
- 49: $86,583
- 50: $87,152

### Year 6
- 51: $87,722
- 52: $88,291
- 53: $88,861
- 54: $89,430
- 55: $89,999
- 56: $90,569
- 57: $91,138
- 58: $91,708
- 59: $92,277
- 60: $92,846

### Year 7
- 61: $93,416
- 62: $93,986
- 63: $94,545
- 64: $95,115
- 65: $95,685
- 66: $96,255
- 67: $96,825
- 68: $97,395
- 69: $97,965
- 70: $98,535
## 2019-20 Howard College Salary Schedule

**CEO / 12 months / 38 hour week base**

<table>
<thead>
<tr>
<th>Year</th>
<th>-0-</th>
<th>$3,508</th>
<th>$7,016</th>
<th>(Schedule Adjustment +/-)</th>
<th>$239.01</th>
</tr>
</thead>
<tbody>
<tr>
<td>1251-1300</td>
<td>106,735</td>
<td>113,751</td>
<td>120,767</td>
<td>127,783</td>
<td>134,799</td>
</tr>
<tr>
<td>1301-1350</td>
<td>106,656</td>
<td>113,672</td>
<td>120,689</td>
<td>127,705</td>
<td>134,721</td>
</tr>
<tr>
<td>1351-1400</td>
<td>106,480</td>
<td>113,497</td>
<td>120,503</td>
<td>127,519</td>
<td>134,532</td>
</tr>
<tr>
<td>1401-1450</td>
<td>106,305</td>
<td>113,212</td>
<td>119,928</td>
<td>126,945</td>
<td>133,553</td>
</tr>
<tr>
<td>1451-1500</td>
<td>106,230</td>
<td>113,028</td>
<td>119,744</td>
<td>126,761</td>
<td>133,364</td>
</tr>
<tr>
<td>1501-1550</td>
<td>106,155</td>
<td>112,843</td>
<td>119,660</td>
<td>126,577</td>
<td>133,175</td>
</tr>
<tr>
<td>1551-1600</td>
<td>106,080</td>
<td>112,659</td>
<td>119,576</td>
<td>126,393</td>
<td>132,986</td>
</tr>
<tr>
<td>1601-1650</td>
<td>105,905</td>
<td>112,474</td>
<td>119,392</td>
<td>126,209</td>
<td>132,797</td>
</tr>
<tr>
<td>1651-1700</td>
<td>105,830</td>
<td>112,290</td>
<td>119,208</td>
<td>126,025</td>
<td>132,608</td>
</tr>
<tr>
<td>1701-1750</td>
<td>105,755</td>
<td>112,105</td>
<td>119,024</td>
<td>125,841</td>
<td>132,419</td>
</tr>
<tr>
<td>1751-1800</td>
<td>105,680</td>
<td>111,921</td>
<td>118,840</td>
<td>125,657</td>
<td>132,230</td>
</tr>
<tr>
<td>1801-1850</td>
<td>105,605</td>
<td>111,736</td>
<td>118,656</td>
<td>125,473</td>
<td>132,041</td>
</tr>
<tr>
<td>1851-1900</td>
<td>105,530</td>
<td>111,552</td>
<td>118,472</td>
<td>125,289</td>
<td>131,852</td>
</tr>
<tr>
<td>1901-1950</td>
<td>105,455</td>
<td>111,368</td>
<td>118,288</td>
<td>125,105</td>
<td>131,663</td>
</tr>
<tr>
<td>1951-2000</td>
<td>105,380</td>
<td>111,183</td>
<td>118,104</td>
<td>124,921</td>
<td>131,474</td>
</tr>
<tr>
<td>2001-2019</td>
<td>105,305</td>
<td>110,999</td>
<td>117,920</td>
<td>124,737</td>
<td>131,285</td>
</tr>
</tbody>
</table>

*Note: Schedule adjustment +/- values reflect the impact of changes in the cost of living and other factors on the base salary.*
**Part-Time/Non-exempt**

<table>
<thead>
<tr>
<th>Level</th>
<th>Hourly Rate</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Level 1</td>
<td>$7.25</td>
<td>Requires no special skills or education. Requires supervision at all times.</td>
</tr>
<tr>
<td>Level 2</td>
<td>$7.40</td>
<td>Some experience, training, or college credit required. Limited supervision required. Limited skills required.</td>
</tr>
<tr>
<td>Level 3</td>
<td>$7.90</td>
<td>Some experience, training, or college credit required. Limited supervision required, specific skills, knowledge of a particular field, etc. required.</td>
</tr>
<tr>
<td>Level 4</td>
<td>$8.40</td>
<td>Some experience, training, or college credit required. Requires no on-the-job supervision and independent decision-making. Could involve opening/closing offices, labs, etc.</td>
</tr>
<tr>
<td>Level 5</td>
<td>$8.90</td>
<td>Jobs that require specialized training and/or education. May require license or certificate. May work independently or late at night.</td>
</tr>
<tr>
<td>Level 6</td>
<td>$9.90</td>
<td>Jobs that require specialized training and/or education. Can require some, but limited, management duties.</td>
</tr>
<tr>
<td>Level 7</td>
<td>$11.40</td>
<td>Jobs that require specialized training and/or education. Broad management duties including hiring and independent decision-making.</td>
</tr>
<tr>
<td>Level 8</td>
<td>$25.70</td>
<td>Jobs that are paid by the event instead of by the hour.</td>
</tr>
</tbody>
</table>

---

**Market Rate**

- **Skilled labor:** Carpenter, plumber, electrician, tutor, etc. Usually paid as contract labor. Raises: $.25 per year only upon recommendation of supervisor and approval of the President or Executive Cabinet.

<table>
<thead>
<tr>
<th>Education Level</th>
<th>Hourly Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>HS Education</td>
<td>$8.90</td>
</tr>
<tr>
<td>Associate</td>
<td>$15.00</td>
</tr>
<tr>
<td>Baccalaureate</td>
<td>$16.00</td>
</tr>
<tr>
<td>Masters</td>
<td>$17.00</td>
</tr>
<tr>
<td>Doctorate</td>
<td>$18.00</td>
</tr>
</tbody>
</table>

---

**Adjunct Faculty**

<table>
<thead>
<tr>
<th>Education Level</th>
<th>Hourly Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Associate</td>
<td>$30.00</td>
</tr>
<tr>
<td>Baccalaureate</td>
<td>$32.00</td>
</tr>
<tr>
<td>Masters</td>
<td>$34.00</td>
</tr>
<tr>
<td>Doctorate</td>
<td>$36.00</td>
</tr>
</tbody>
</table>

---

**Workforce Training Adjunct Faculty**

<table>
<thead>
<tr>
<th>Education Level</th>
<th>Hourly Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Associate</td>
<td>$30.00</td>
</tr>
<tr>
<td>Baccalaureate</td>
<td>$32.00</td>
</tr>
<tr>
<td>Masters</td>
<td>$34.00</td>
</tr>
<tr>
<td>Doctorate</td>
<td>$36.00</td>
</tr>
</tbody>
</table>
BROADBANDING

BACKGROUND
In order to be fair as possible to all employees and consistent in compensation and structure, a study was initiated in 1992 relative to the determination of salary for employees not on a salary schedule. At that time faculty, interpreters, and classified employees' salaries were determined by salary schedules. But there were about 50 employees whose salaries were not determined by a salary schedule. Instead, those salaries were negotiated. A preliminary salary schedule was presented to those employees affected in 1993. Those employees had immediate concerns about the schedule. As a result, the issue was assigned to a Continuous Quality Improvement (CQI) Process Team.

The Process Team was made up of employees from the affected group as well as a faculty representative and a classified representative. This team began to study salary schedules and discovered a process called Broadbanding. The team invited a personnel consultant from another community college to Howard College to explain the process. Then the team began to develop the criteria to be used to broadband the positions. The team presented the broadbanding criteria to the Administrative Cabinet in 1995. The cabinet reviewed the criteria and made suggestions to the team. The criteria was then used in 1996 to assign points to each position. Employees currently in the positions were given a chance to review the points and suggest changes. The overriding approach was, “If we were posting the position today, what qualifications, responsibilities, etc., are necessary? Leave the personal aspect of those in the position out of the process.”

During the same time period, another CQI request was received to review the classified salary schedule. The request to review the classified salary schedule arose because starting grade levels and promotion to higher grade levels were negotiated rather than based on particular criteria. In addition, the classified staff could not bring in experience. The faculty salary schedule was clear cut. Experience was teaching experience or related occupational experience. Related occupational experience was actual professional experience in the teaching field, i.e. working as a newspaper reporter and then joining the faculty to teach journalism or working as an automobile mechanic and then joining the faculty to teach automotive technology. A new faculty could bring in as much as 10 years experience. Levels were determined by degrees and hours above degrees. Another difference between the two schedules was the number of years that employees could step with experience and/or service. The classified schedule allowed steps each year for 26 years. The faculty salary schedule was a “graduated” schedule with the cap on the bachelor’s level at 12 years up to the cap on the doctoral level at 26 years.

At this point staff began to try to develop bands and subsequently salary schedules based on the points assigned to each of the unscheduled positions. A survey was sent to the six schools comparable to Howard College (Bee County, Hill, Navarro, North Central, Southwest Texas, and Wharton) asking for salaries of like positions. In addition, salaries from the College and University Personnel Association Administrative Compensation Annual Survey were used for comparable positions in comparable-sized institutions. During the process it was discovered that to just use the group of unscheduled employees was making it very difficult to develop the bands. It was realized that the classified employees needed to be a part of the banding for the process to work. So, the broadbanding criteria was studied by a group of classified employees to determine any necessary modifications and to address concerns raised in the CQI request. Then, the cabinet used the criteria to assign points to each of the classified positions. The points were shared with the employees currently in those positions and modifications were made.

The staff then began again to try to develop the schedules. The final schedules were developed with the following criteria:
- employees who are not exempt from overtime laws were placed on the “non-exempt” schedule.
- All employees who are exempt from overtime laws were placed on the “exempt” schedule.
- All Interpreters were placed on the interpreter schedule.
- Administrative officers, including the president, were placed on the “administration” schedule.
- Faculty remained on their schedule; however, a degree-level field for associate degree was added and years of experience was increased to 40 years for all degree levels to address previous concerns with that schedule.

The schedule for non-exempt employees was developed based on the following criteria:
- The bands begin at 200 and split in increments of 50 points (i.e., 200-250, 251-300, etc.) up to 650.
- The lowest salary on the schedule is $11,712 which is minimum wage plus $1,000.
- The step down for each year of experience/service is $289.28. This step was determined by taking 2.47 percent of the lowest salary in the schedule. (2.47 percent [@ $511] of the lowest salary was the step on the faculty salary schedule)
- The step across from band to band is $438 for the first three bands and $877 for the next three bands. (The $877 increment is the step across in the faculty salary schedule which relates to educational achievement.) The increase from $438 to $877 reflects increased educational requirements and/or responsibility.

The schedule for exempt employees was developed based on the following criteria:
- The bands begin at 500 and split in increments of 50 points up to 1050.
- The lowest salary on the schedule is $4,000 above the lowest salary on the non-exempt schedule and is approximately the same as someone in this band on the non-exempt schedule.
The step down for each year of experience/service is $388.08. This step is 2.47 percent of the lowest salary on the schedule.

The step across from band to band is $1754 in the first three bands, $2631 in the next seven bands, and $3508 in the last band (all multiples of $877). The increases between bands reflect increased educational requirements and/or responsibility.

The schedule for administrative officers was developed based on the following criteria:

- The bands begin at 1051 and split in increments of 50 points up to 1450.
- The lowest salary on the schedule is $44,740 which is a step above the last salary on the exempt schedule plus $877 ($3508).
- The step down is $600. This step is 1.34 percent of the lowest salary on the schedule. This step was set by the President because it was felt that a 2.47 percent step was too much ($1105.08).
- The step across from band to band is $4385 (also a multiple of $877). The steps across reflect increased educational requirements and/or responsibility.

After the schedules had been developed and all positions banded, the administrative cabinet then had to determine experience that could be “brought in.” All exempt and non-exempt employees were asked to complete a form listing all their experience prior to coming to work at Howard College. The maximum number of years of prior experience that could be brought in was 10 years. The years of experience were determined based on the following criteria:

- 1 year for 1 year - experience in the same position at a different institution/company.
- .75 year for 1 year - experience in a community college.
- .50 year for 1 year - related experience (using the same basic skills).
- .25 year for 1 year - unrelated experience.
- .10 year for 1 year - part-time experience (beginning Fall 1998)

Again, all employees were given the opportunity to review the years of prior experience assigned. Modifications were made where warranted.

Each position has certain educational requirements. If a position was broadbanded to require a certain level of education and the person currently in the position did not have the required educational level, the points assigned to the person reflected his/her current educational level. For example, if the position requires a bachelor’s degree (150 points) and the person in the position has an associate’s degree (100 points), the person was banded using the 100 points for educational level. If the person in the position later earns a bachelor’s degree, the points would be adjusted and the person would be placed accordingly on the salary schedule. All positions have a required educational level. Some positions also have a preferred educational level. The person filling the position receives the points for the level of education earned up to the preferred level. If the person has education beyond the preferred level, no points are received.

For persons who do not have a high school diploma or GED, the educational level determined by skills “equal to that of the average high school graduate” will be met by scoring at the ninth grade level on the TABE (Tests of Adult Basic Education). This test is administered at no charge in the Adult Basic Education Department. The salary schedules and the broadbanding process were implemented with the beginning of the 1997-1998 academic term/fiscal year.

Since the implementation of broadbanding, the salary schedules have been adjusted according to college needs. Additionally, a salary schedule was added for the CEO (see current schedules in Appendix).

**PLACEMENT ON SALARY SCHEDULE**

When a position is vacated or a new position is being created, the job description and points assigned will be reviewed by the supervisor. If changes in a current position are wanted, the supervisor will submit a request to the administrative cabinet to review the position’s description and points. If no changes are wanted, the job may be posted. All new positions must be submitted to the administrative cabinet for banding and be approved by the President (see current broadbanding list in Human Resources office).

When a supervisor has a candidate for the position, a complete listing of work experience should be reviewed, as follows, with the Director of Human Resources to determine placement on the salary schedule. If the supervisor and the Director of Human Resources do not agree on the placement, they will review the placement with the appropriate cabinet member. If agreement cannot be reached, then the Administrative Cabinet will review the placement. Employees who change positions internally may have their years of experience reevaluated based upon the requirements of the new position, up to the ten-year allowable maximum.

**Faculty:**
- 1 year for 1 year - full-time experience for teaching experience or related occupational experience
- .75 year for 1 year - teach 3 classes for full year
- .50 year for 1 year - teach 2 classes for full year.
- .25 year for 1 year - teach 1 class for full year.
Non-exempt, Exempt, Administrative, CEO:

Prior Full-Time Experience:
- 1 year for 1 year – experience in the same position at a different institution/company.
- .75 year for 1 year – experience in a community college.
- .50 year for 1 year – related experience (using the same basic skills).
- .25 year for 1 year – unrelated experience.

Prior Part-Time Experience:
- .50 for 1 year – experience at Howard College in same position/office.
- .25 for 1 year – experience at Howard College in unrelated area.
- .10 year for 1 year – part-time experience (beginning Fall 1998)
STUDENT ACADEMIC GRADE GRIEVANCE PROCEDURES
STUDENT COMPLAINTS RELATED TO INSTRUCTION

EXCLUSIONS
Student complaints regarding discipline are covered by separate procedures.

PURPOSE
The purpose of this policy is to secure at the first possible level a prompt and equitable resolution of student complaints relating to a grade. It is the responsibility of the complaining student to comply with each step set out in this appendix. Failure of the student to continue his/her appeals at the appropriate level will result in a dismissal of the student’s complaint.

REPRESENTATION
The student may be represented at any level of the complaint.

LEVEL ONE
If the complaint involves a problem with an instructor, the student must discuss the matter with the instructor within three college working days of the incident (excluding college holidays).

If the outcome of the discussion with the instructor is not to the student's satisfaction, the student must request a conference with the instructor’s supervisor who must schedule and hold a conference with the student within five college working days (excluding college holidays). The supervisor will inform the site instructional chair of command for consultation.

LEVEL TWO
If the outcome of the conference with the supervisor is not to the student's satisfaction, the student has five college working days to request a conference with the Student Academic Hearing Committee who must schedule and hold a conference within seven college working days of the request. Prior to the conference, the student must submit, in writing, a statement of the complaint and any evidence in its support, the solution sought, the student’s signature, and the dates of the conferences with the supervisor and the instructor.

Hearings shall be held according to the following:

1. The appropriate instructional administrator shall serve as chairman of the Student Academic Hearing Committee. The committee shall consist of two faculty members, two students, and one administrator.

2. The hearing shall be informal and the hearing committee shall provide reasonable opportunities for witnesses to be heard. The hearing shall be closed, unless the student requests an open hearing.

3. The hearing shall proceed as follows:
   a. The plaintiff shall present the complaint (20 minutes).
   b. The defendant shall present their defense (20 minutes).
   c. The plaintiff shall present rebuttal evidence (10 minutes).
   d. The defendant shall have an opportunity for rebuttal argument (10 minutes).
   e. The hearing committee shall enter executive session and take the matter under advisement for twenty-four hours before rendering a decision.
   f. The hearing committee shall decide by majority vote with all members having an equal vote.
   g. The hearing committee shall inform the instructor and the student in writing of the decision.
   h. If less than a majority finds for the student, the complaint shall be dismissed with no further action taken against the student.

EVIDENCE
Evidence shall be handled according to the following:

1. Legal rules of evidence do not apply in a hearing under this policy. The hearing officer may admit evidence that is commonly accepted by reasonable persons in the conduct of their affairs. The chairperson shall exclude irrelevant, immaterial, and unduly repetitious evidence. The chairperson shall give effect to the rules of privilege recognized by law and custom.

2. At the hearing the plaintiff shall prove that the evidence supports the charges.

3. A defendant may not be compelled to testify.

4. The hearing committee shall decide the issue and an appropriate recommendation solely on the basis of admitted evidence.

5. A tape recording shall be made of the hearing under supervision of the appropriate instructional administrator. A stenographer digest of the recording shall be made if needed for an appeal. The student may have a stenographer present at the hearing to make a stenographic transcript of the hearing at the student's expense.
TYPES OF RECOMMENDATIONS
The committee may impose one or more of the following recommendations.
1. Reevaluation of the complaint by the instructor.
2. Specific change to be implemented by the instructor.

LEVEL THREE
If the outcome of the conference with the Student Academic Hearing Committee is not to the student's or instructor's satisfaction, the dissatisfied party (appellant) has five college working days to request, in writing, a conference with the Academic Appeals Committee, who must schedule and hold a conference within seven college working days of the request. Prior to the conference, the appellant must submit a written statement outlining the justification for an appeal.

The Academic Appeals Committee's consideration must be based on the information developed by the Student Academic Hearing Committee, and no new evidence shall be received by the committee. The appellant shall be entitled to make oral arguments based on the information recorded and within the time restrictions established by the committee.

LEVEL FOUR
If the outcome of the conference with the Academic Appeals Committee is not to the appellant's satisfaction, the appellant has three college working days to request, in writing, a review by the college president, who will render a final opinion within five college working days.