



2017

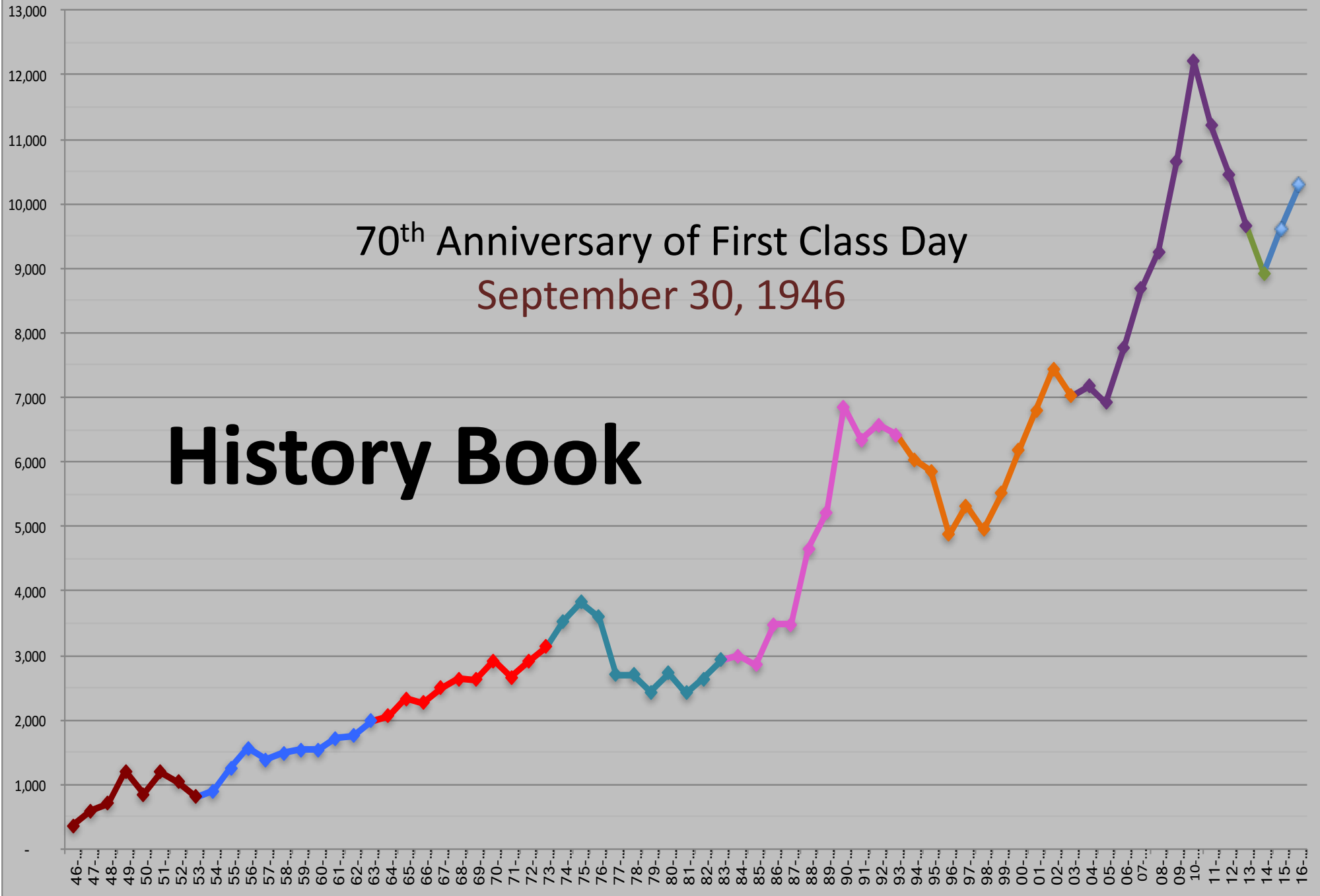
# Howard College: **Defining Success**

Howard College Success Summit  
August 14, 2017

Historical Enrollment 1946-2016  
General Studies & Workforce Education

70<sup>th</sup> Anniversary of First Class Day  
September 30, 1946

History Book



# THE CHARGE

## VISION STATEMENT

To be a leader in education...for learning, for earning, for life.

## MISSION STATEMENT

Working as one, Howard College builds communities through quality, innovative education for lifelong learning.

Howard College primarily serves the communities of its taxing district of Howard County and the twelve other counties in its service area (Coke, Kimble, Martin, Concho, Menard, Dawson, Schleicher, Glasscock, Sterling, Irion, Sutton, Tom Green) as well as the deaf and hard-of-hearing community in its state-legislated responsibility for the SouthWest Collegiate Institute for the Deaf. Students who choose to attend the college district from places outside of the taxing district and service area are integrated into the college community. Howard College offers career technical/ workforce and academic courses for certificates and associate degrees, continuing education, remedial and compensatory education consistent with open-admission policies. Appropriate student services are also provided. Howard College strives to enhance economic, community, cultural, and personal development across the service area through appropriate partnerships and services in meeting its public service mission. As a community college, research is not included in the mission of Howard College. However, exploration of innovative teaching and student development practices to enhance learning is supported and expected.



# THE CHARGE

## VALUES

- Focuses on who we serve;
- Provides quality, innovative instruction and services leading to successful outcomes;
- Utilizes effective and efficient processes, policies, and procedures;
- Demands a culture of personal and institutional integrity and accountability;
- Fosters an environment of high academic standards, exceptional performance and service by all; and
- Values the individual employee.





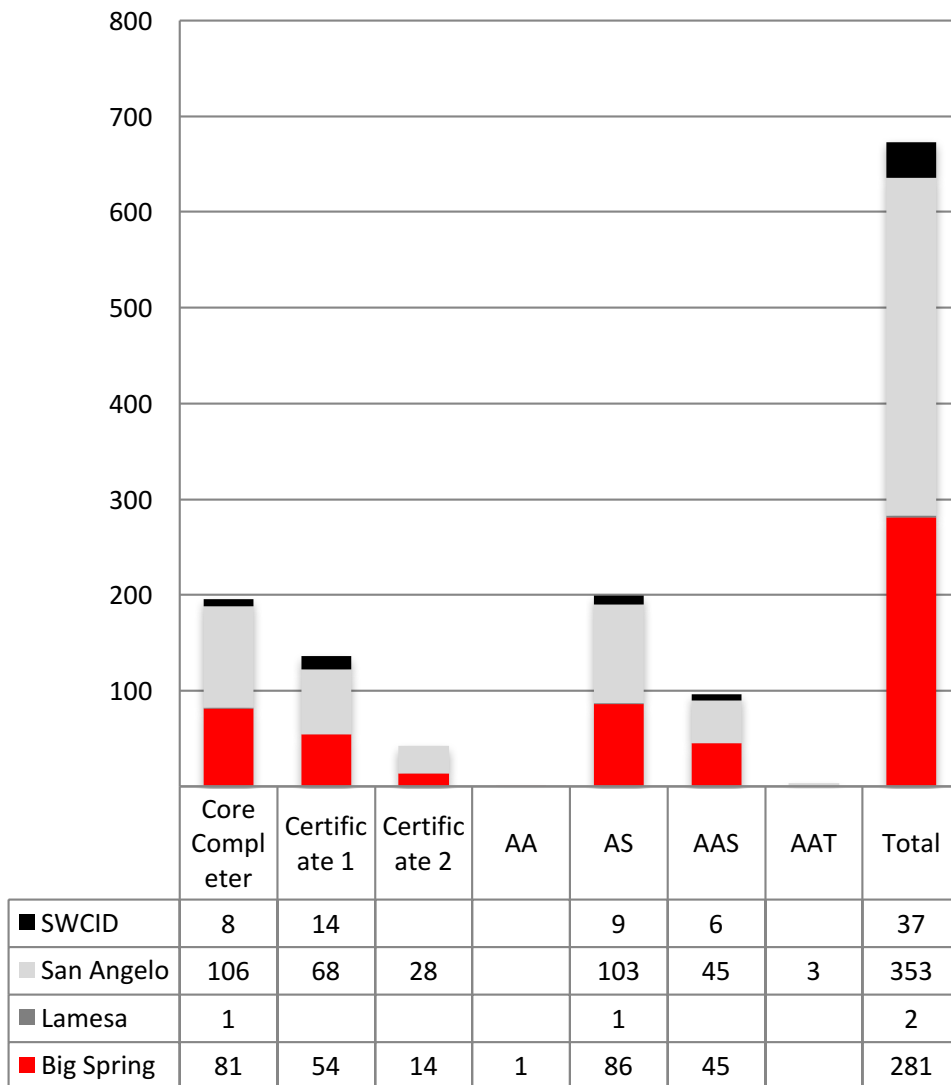


# Academic Success

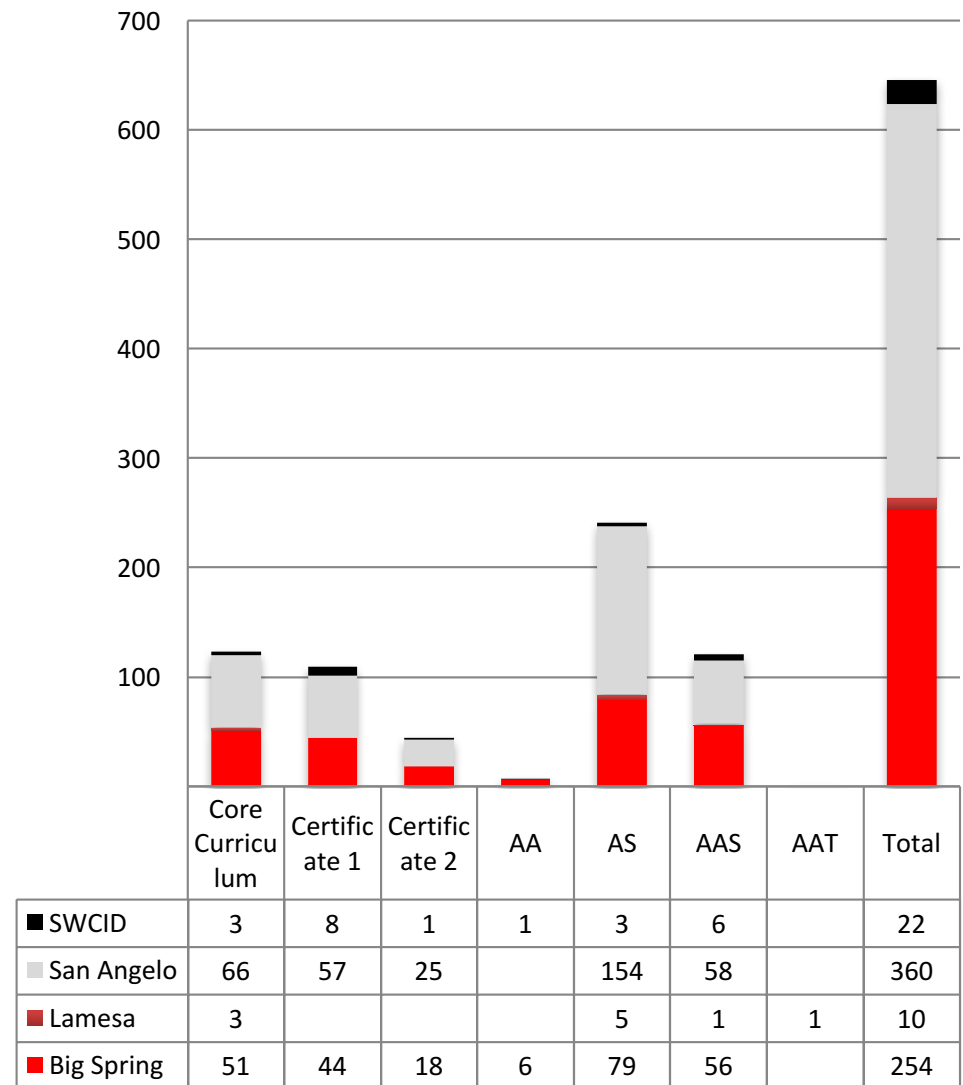
# Degrees and Awards



**2015/16 Degrees & Awards by Degree/Award and by Campus**



**2016/17 Degrees & Awards by Degree/Award and by Campus**



# Success



- Big Spring
  - Several Stanton Dual Credit students receive CTE certificates
- Lamesa
  - First Dual Credit student graduates with Associate degree
- San Angelo
  - First class of ADN graduates
- SWCID
  - 71% of graduates for May 2017 received a degree (AA, AS, AAS) compared to 52% in 2016, 41% in 2015, and 34% in 2014.
  - First student graduated who began the new ESOL level of Preparatory Studies.
  - First student from Saudi Arabia (DLT) graduated.
- District
  - Tutoring and Testing Services increased across the District / PASS Grant
  - Only two students on Academic Probation and two on Academic Suspension in Spring semester (SWCID)
- Big Spring
  - Honors Program launched with small pilot. Seven students completed.
  - Legacy Series - second year.

# Licensure & Pass Rates



## Official 2015-16 Results

Cosmetology	•Big Spring: 94% •San Angelo: 79%
Emergency Medical Services	•Big Spring: 100% •San Angelo: 90%
Nurse, LVN	•Big Spring: 100% •San Angelo: 92%
Nurse, ADN	•Big Spring: 96.5%
Radiologic Technology	•San Angelo: 75%
Respiratory Care	•San Angelo: 62.5%
Dental Hygiene	•Big Spring: 92%
Surgical Tech	
Medical Assistant	

## Unofficial 2016-17 Results

Cosmetology	•Big Spring: 91% •San Angelo: 100%
Emergency Medical Services	•Big Spring: 84% •San Angelo: 60% (100%)
Nurse, LVN	•Big Spring: 100% •San Angelo: 100%
Nurse, ADN	•Big Spring: 100%
Radiologic Technology	•San Angelo: 100%
Respiratory Care	•San Angelo: 88% (100%)
Dental Hygiene	•Big Spring: 100%
Surgical Tech	•San Angelo: 100%
Medical Assistant	•San Angelo: 100%



# **Special Recognitions**

# Special Recognitions



- San Angelo AEL
  - AEL Performance Quality awards totaling \$230,000
  - 1<sup>st</sup> place award for High School Equivalency Achievement
  - 2<sup>nd</sup> place award for Board Integration
- Texas Economic Development Council
  - 2017 Workforce Excellence Award





# Special Recognitions



## Best Beauty Cosmetology Schools: 2016-2017



Methodology +



2-Year Schools



4-Year Schools

Studying for a degree in beauty or cosmetology is a great option for those with a passion to help others look and feel their best. Since this is an increasingly popular area of study, many schools now offer programs in beauty cosmetology to meet the heightened demands of prospective students. In order to streamline the search for the best beauty cosmetology schools and programs, we have ranked the top schools in this field based on their cost of tuition, financial aid opportunities, program count, student-to-teacher ratio and graduation rate. Explore the best beauty cosmetology schools and programs below.

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### Howard College

97.47

\$\$\$\$

38%

4

15:1

18%

Howard College is a two-year college that provides several academic and career technical/workforce programs. In addition, Howard College is home to the Southwest Collegiate Institution for the Deaf, which provides higher education to the deaf and hard-of-hearing community, and includes several deaf-related degree options. For those studying Cosmetology here, certificates in Cosmetology, Facial Specialist/Esthetician, Nail Technology and Cosmetology Instruction are available. For those pursuing an AAS degree in Cosmetology, a Certificate Level 1 is required along with second year requirements. Both certificate and degree programs prepare students to take the State Board Exam to become licensed working professionals in the field of Cosmetology.

Placement Services

Yes

Counseling Services

Yes

Credit for Experience

Yes

# Special Recognitions



## Best RN Programs in Texas



Selecting the best nursing school in Texas can be difficult. To make the process easier first look for a school that supports students towards licensure and beyond. A great way to measure this is through NCLEX-RN "pass rates." We have ranked the top 30 nursing schools in Texas by analyzing current and historical NCLEX-RN "pass rates", meaning the percentage of graduates who pass the exam, out of the 99 RN programs in the state. Programs reviewed include schools that offer an Associate in Nursing (ADN/ASN), BSN, or Direct-Entry MSN Degree.

For more information on our top nursing school rankings, see our Methodology Page (<http://www.registerednursing.org/rn-ranking-methodology/>).

**Note:** At the time our analysis was conducted, 2014 was the most recent NCLEX-RN pass rates published by the state.



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### Howard College

1001 Birdwell Lane, Big Spring, TX 79720 📞 (432) 264-5000

Curriculum-based on principles and concepts from the sciences and humanities is what sets this program apart from others. Big Spring, Texas' Howard College is dedicated in providing health care that revolves around people as a whole-body and fosters communication with the patients, families, and professionals. Check out the official [Howard College nursing program](#).

Score: 94.60 | Programs: Associate in Nursing



# Special Recognitions



80

Schools Analyzed

30

Schools Ranked

## 2017 Best LVN Programs in Texas

Choosing the right school is important if you're looking to become a Licensed Vocational Nurse (LVN) in the state of Texas. There are a little over 75 LVN schools across the state to choose from-made up of community colleges, vocational and technical centers, and private nursing schools. We've reviewed state test scores and pass-rates over the last few years, and ranked the top 30 schools for you.

For more information on school rankings, see our Methodology Page (<http://www.practicalnursing.org/lvn-lpn-ranking-methodology>)



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### Howard College – Big Spring

1001 Birdwell Ln, Big Spring, TX 79720 - 📞 (432) 264-5000 - 🌐

Howard College (HC), located in Big Spring, Texas, believes that education-the programs and services they provide should be available to all citizens. HC is committed to excellence, helping students reach their maximum potential via success-oriented curriculum and integrated critical thinking, ensuring student success in the workplace.

Overall Score: 98.00 - Request Info on [Howard College - Big Spring](#)

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### Howard College – San Angelo

3501 N. US Highway 67, San Angelo, TX 76905 - 📞 (325) 481-8300 - 🌐

Howard College is home to a high rank Vocational Nursing program. The LVN program is a 12 month Certificate program that offers college credit. It is designed to prepare students to perform direct patient care under the supervision of a Registered Nurse and/or physician. Upon completion of the program, students are ready to conquer the NCLEX-PN licensing exam and are prepared for upward mobility in a nursing career.

Overall Score: 96.20

# Special Recognitions



- Health Professions
  - Successful Radiology Program Site Visit
  - Continuing Accreditation by the Accreditation Commission for Education in Nursing (Big Spring)
  - Dental Hygiene program hosted very successful advanced laser technique symposium for area professionals and educators from across the state
- FCI
  - Congressman Arrington visited FCI VT Department – largest VT department in the Bureau of Prisons nationwide.



# Student Success

# Student Success



- PTK San Angelo Chapter - Horizon Award for 15% growth in membership
- Sigma Kappa Delta Honorary English Society – had highest number of inductees to date
- San Angelo High School Cosmetology Class / Skills Contest
  - First place in men's haircuts, 3D nail art, esthetics
  - Second place in women's haircuts and styles, and quiz bowl
- Increased interest in SGA and Leadership (Big Spring)
- Enhanced NSO-type activities across the district

# Student Success



- All-State Choir – 2<sup>nd</sup> year student
- All-State Band – Three 2<sup>nd</sup> year students
- TCCTA Playfest '17
  - Overall Superior Production Award
  - Superior Acting Award
  - Excellence in Stage Management Professor's Choice
  - Excellence in Stage Design Professor's Choice
- Chess – First Musical in years
- Madrigal – Second year

# Student Success



- NJCAA Team GPAs
  - Softball – 3.46 / Women's Basketball – 3.26  
Men's Basketball – 3.15 / Baseball – 3.01
- 19 Individual Academic All-Americans
  - (8) First Team – 4.00 GPA  
Baseball (3), Softball (3), Women's Basketball (1), Men's Basketball (1)
  - (4) Second Team – 3.80-3.99 GPA  
Softball (2), Women's Basketball (2)
  - (7) Third Team – 3.60-3.79 GPA  
Softball (3), Men's Basketball (2), Baseball (1), Women's Basketball (1)



# Student Success



- Baseball – Region V Qualifier
- Men's Basketball – Region V Qualifier
- Softball – Conference and Region V Champions, 5<sup>th</sup> in the Nation
- Rodeo – Bull Rider Won Southwest Regionals, CNFR Participant
- Several students on WJCAC, Regional, and National Teams
- Cheerleading –
  - only JC team at UCA Camp, received 2<sup>nd</sup> in division
  - Mascot Howie, superior rating competing against all divisions





# Fiscal Success



# Financial Aid Comparisons



Type of Aid	Percentage of Students Receiving Assistance
Federal and State Aid (includes student loans) 2 Yr Default Rate FY11: 22.8% 3 Yr Default Rate FY2013: 20.7% Official FY2014: 17.6% Unofficial	15/16: 60%
	16/17: 60%
Scholarships (institutional and outside)	15/16: 12%
	16/17: 14%

Average Cost of Attendance Per Year (15 hrs per semester)

In District: \$2310

Out-of-District: \$3720

Room & Board: \$6050

Pell Grant 15/16: \$5775

Pell Grant 16/17: \$5815

Maximum per year for student with  
\$0 Estimated Family Contribution (EFC)

# Financial Aid Comparisons



	15-16 Without Loans	15-16 Including Loans	16-17 Without Loans	16-17 Including Loans
Federal Grants Awarded	\$3,771,895.17	\$5,798,214.17	\$4,211,355.82	\$6,885,946.82
State Grants/Scholarships	\$303,436.78	\$303,436.78	\$279,305.09	\$279,305.09
Tuition Remissions/Waivers	\$1,393,117.87	\$1,393,117.87	\$1,737,725.48	\$1,737,725.48
<b>Scholarships:</b>				
Athletic	\$777,200.28	\$777,200.48	\$807,212.08	\$807,212.08
Academic	\$1,314,371.84	\$1,314,371.84	\$1,160,341.97	\$1,160,341.97
Departmental	\$401,983.12	\$401,983.12	\$307,626.82	\$307,626.82
Memorial	\$100,122.36	\$100,122.36	\$110,724.56	\$110,724.56
Outside Aid	\$812,266.36	\$812,266.36	\$741,990.59	\$741,990.59
<b>Total Aid Administered</b>	<b>\$7,560,021.94</b>	<b>\$9,586,341.14</b>	<b>\$8,195,940.44</b>	<b>\$10,870,531.44</b>

# Select Single & Multi Year Federal and State Grants

AMP	• \$24,484
HSI STEM	• \$114,661
Nursing Shortage	• \$50,000
Perkins	• \$141,496
AEL	• \$877,873
PASS	• \$525,000
High Job	• \$75,000
Skills for Small Business	• \$20,000



# Total Assets Foundations

## 2015-2016 Assets

**Total:**  
**\$3,215,730**

Big Spring:  
\$2,357,042

SWCID:  
\$429,688

San Angelo:  
\$429,000

## 2016-2017 Assets

**Total:**  
**\$3,936,349**

Big Spring:  
\$3,082,015

SWCID:  
\$428,610

San Angelo:  
\$425,924



# Audits / Ratings



- Another successful Annual Financial Report
  - No findings for financial aid for the first time in 12 years.
- Carl Perkins Desk Audit
  - No Findings or Recommendations
- Successful AEL Audits
- Refunded G.O. Bond with AA- Rating



# Fund Balance Analysis



## HOWARD COLLEGE CURRENT UNRESTRICTED FUND BALANCE VS CURRENT UNRESTRICTED BUDGET 2016/17

Updated 1/17/17 Excludes Cumulative GASB 68 Entries	16/17 CU Budget *	8/31/16 CU Fund Bal	CU/FUND BAL. as % of Budget	Rec. FB @ 30% of Budget	Excess FB Above 30%	Change in FB '15 to '16
<b>District</b>	\$30,707,774	\$11,741,888	38%	\$9,212,332	\$2,529,556	\$2,327,767
<b>District Ex/SWCID</b>	\$26,626,381	\$9,646,494	36%	\$7,987,914	\$1,658,580	\$1,843,530
<b>Big Spring</b>	\$18,500,511	\$4,801,575	26%	\$5,550,153	\$(748,578)	\$1,635,932
<b>San Angelo (Incl 10% Dist Cost)</b>	\$8,125,870	\$4,844,919	60%	\$2,437,761	\$2,407,158	\$207,598
<b>SWCID</b>	\$4,081,393	\$2,095,394	51%	\$1,224,418	\$870,976	\$484,237
Includes Cumulative GASB 68 Entries (per AFR & GL)				FY 15/16 Net Pension Expense (TRS) (\$331,090)		
District	\$30,707,774	\$7,498,057	24%	\$9,212,332	\$(1,714,275)	\$2,658,858
District Ex/SWCID	\$26,626,381	\$6,143,778	23%	\$7,987,914	\$(1,844,136)	\$2,115,124
Big Spring	\$18,500,511	\$2,538,390	14%	\$5,550,153	\$(3,011,763)	\$1,826,048
San Angelo (Incl 10% Dist Cost)	\$8,125,870	\$3,605,388	44%	\$2,437,761	\$1,167,627	\$289,076
SWCID	\$4,081,393	\$1,354,279	33%	\$1,224,418	\$129,861	\$543,734



29 of 50  
no financial  
stress



Fiscal Year 2016 General Obligation Bond Debt Excluded									
Financial Stress Indicators	District	Composite Financial Index	Return on Net Position	Operating Margin	Primary Reserve	Viability Ratio	Equity Ratio	Leverage Ratio	
▲ 2	Alamo	2.43	10.72%	5.70%	<b>0.13</b>	<b>0.23</b>	29.44%	0.32	
▲ 3	Alvin	<b>1.98</b>	13.23%	1.94%	<b>0.05</b>	<b>0.30</b>	39.37%	-	
▲ 3	Amarillo	<b>0.88</b>	<b>-1.50%</b>	<b>-4.25%</b>	0.23	0.98	48.18%	0.04	
● 0	Angelina	4.05	4.06%	1.19%	0.35	3.04	59.64%	-	
◆ 4	Austin	3.07	51.71%	8.43%	<b>0.02</b>	<b>0.02</b>	<b>6.05%</b>	<b>6.87</b>	
● 1	Blinn	3.74	18.79%	14.99%	0.24	<b>0.27</b>	43.13%	0.75	
◆ 5	Brazosport	<b>(0.13)</b>	<b>-0.14%</b>	<b>-2.99%</b>	<b>0.06</b>	<b>0.15</b>	31.98%	0.09	
▲ 2	Central Texas	5.47	<b>-0.15%</b>	<b>-0.24%</b>	0.78	4.13	78.30%	-	
◆ 5	Cisco	<b>(0.24)</b>	<b>-2.77%</b>	<b>-0.05%</b>	<b>0.01</b>	<b>0.02</b>	38.66%	0.74	
◆ 5	Clarendon	<b>0.01</b>	<b>-2.33%</b>	<b>-1.65%</b>	<b>0.12</b>	<b>0.19</b>	60.00%	0.05	
▲ 2	Coastal Bend	2.16	14.79%	5.99%	<b>-0.04</b>	<b>(0.09)</b>	36.42%	0.62	
▲ 3	College Of The Mainland	<b>1.26</b>	<b>-1.66%</b>	<b>-0.84%</b>	0.21	1.18	57.62%	-	
● 0	Collin	8.46	4.68%	10.72%	1.33	9.02	88.19%	0.00	
● 0	Dallas	5.53	9.56%	4.80%	0.46	3.20	54.13%	-	
● 0	Del Mar	3.14	7.79%	4.43%	0.32	1.05	38.72%	-	
● 0	El Paso	3.36	8.93%	7.66%	0.31	0.77	52.05%	0.29	
◆ 5	Frank Phillips	<b>(1.63)</b>	<b>-3.79%</b>	<b>-2.96%</b>	<b>-0.15</b>	<b>(0.53)</b>	60.68%	0.13	
● 0	Galveston	5.46	8.03%	9.32%	0.49	2.81	81.95%	-	
● 0	Grayson	6.32	11.16%	9.00%	0.84	2.36	52.29%	0.13	
● 0	Hill	3.78	6.47%	7.35%	0.27	1.70	76.38%	0.03	
● 1	Houston	3.16	13.73%	8.28%	0.23	<b>0.21</b>	27.05%	0.93	
● 0	Howard	3.39	10.29%	10.64%	0.32	0.62	54.59%	0.29	
● 1	Kilgore	2.47	<b>-2.41%</b>	2.15%	0.31	1.90	83.82%	0.01	
▲ 2	Laredo	3.56	14.84%	8.92%	0.32	<b>0.26</b>	<b>15.06%</b>	1.98	
◆ 4	Lee	<b>(0.24)</b>	0.80%	<b>-2.95%</b>	<b>0.02</b>	<b>0.04</b>	31.21%	0.25	
◆ 4	Lone Star	<b>(0.06)</b>	2.73%	<b>-4.63%</b>	<b>0.02</b>	<b>0.03</b>	21.33%	0.48	
◆ 4	McLennan	<b>0.75</b>	4.11%	<b>-0.53%</b>	<b>0.08</b>	<b>0.24</b>	32.09%	0.27	
● 0	Midland	2.62	3.09%	2.35%	0.38	1.16	63.96%	0.12	
▲ 3	Navarro	<b>0.81</b>	0.75%	2.09%	<b>0.10</b>	<b>0.19</b>	44.66%	0.45	
● 0	North Central Texas	2.46	2.91%	1.29%	0.31	1.40	57.15%	0.10	
◆ 5	Northeast Texas	<b>(0.64)</b>	<b>-2.23%</b>	<b>-2.08%</b>	<b>-0.03</b>	<b>(0.05)</b>	20.25%	0.62	
● 0	Odessa	4.15	14.78%	9.32%	0.35	0.89	37.80%	0.24	
● 0	Panola	6.38	11.74%	8.61%	0.56	3.27	47.47%	0.03	
● 0	Paris	3.58	7.41%	10.78%	0.45	0.80	63.22%	0.31	
● 0	Ranger	2.90	8.42%	6.15%	0.27	0.57	39.15%	0.66	
▲ 3	San Jacinto	<b>(0.05)</b>	<b>-5.31%</b>	<b>-7.27%</b>	0.18	0.50	23.22%	0.31	
● 0	South Plains	2.93	9.98%	8.33%	0.19	0.52	64.30%	0.27	
● 0	South Texas	8.28	9.13%	11.00%	1.09	6.95	62.01%	-	
◆ 6	Southwest Texas	<b>(0.04)</b>	<b>-4.22%</b>	2.12%	<b>0.02</b>	<b>0.02</b>	<b>19.78%</b>	<b>2.51</b>	
● 0	Tarrant	5.90	3.33%	8.34%	0.52	3.80	91.28%	-	
● 0	Temple	2.32	2.80%	0.63%	0.44	0.96	40.72%	0.34	
● 0	Texarkana	2.77	6.47%	5.19%	0.22	0.97	67.87%	-	
● 0	Texas Southmost	7.93	5.80%	8.12%	1.45	3.40	64.54%	0.10	
● 0	Trinity Valley	2.22	4.14%	4.05%	0.15	0.98	81.56%	-	
▲ 3	Tyler	<b>0.95</b>	1.09%	5.78%	<b>0.01</b>	<b>0.00</b>	36.37%	1.01	
▲ 3	Vernon	<b>0.22</b>	0.03%	1.59%	<b>0.00</b>	<b>(0.00)</b>	40.15%	0.71	
▲ 3	Victoria	<b>0.55</b>	3.45%	<b>-2.45%</b>	<b>0.07</b>	0.46	44.62%	0.02	
● 0	Weatherford	4.34	4.86%	5.52%	0.67	1.56	62.77%	0.22	
● 1	Western Texas	4.04	15.23%	18.17%	0.45	<b>0.40</b>	48.80%	0.72	
● 0	Wharton	6.34	6.83%	8.14%	0.61	3.63	75.43%	0.03	
● 0	Statewide	2.72	6.19%	4.78%	0.33	0.66	44.76%	0.27	



# **Success in Physical Resources**



# Success in Physical Resources



- Acquired new travel bus, 2 vans and 1 car (Big Spring)
- Completed \$2M HVAC Project at SWCID
- Little League Quad (Big Spring, grant funded)
- Big Spring Refinery Park (grant funded)
  - Grass is growing at the baseball field!
- HGC Elevator Renovation (Big Spring)
- New sound system for coliseum (grant funded)

# Success in Physical Resources



- Outdoor lighting (Big Spring)
- Fire alarm upgrades (Big Spring)
- Dorm Tuck-Point Project (Big Spring)
- Fitness Center weight room renovations and new cardio equipment (Big Spring)
- Bench and Tree Dedications (District-wide)
- HVAC Retrofits (San Angelo)

## No Lost Time Injuries



# Legislative Success

# TEXAS TRIBUNE EVENTS



## A Conversation with Reps. Dustin Burrows & Drew Darby

MODERATED BY EVAN SMITH, CHIEF EXECUTIVE OFFICER OF THE TEXAS TRIBUNE

Please join us for lunch and a conversation with state Reps. **Dustin Burrows** and **Drew Darby**, moderated by Texas Tribune co-founder and CEO **Evan Smith**.

**Burrows**, R-Lubbock, has represented House District 83 since 2015. He serves on the House County Affairs and International Trade & Intergovernmental Affairs committees. Burrows currently practices at the law firm of McClesky, Harriger, Brazill & Graff and primarily focuses on commercial litigation and representing agricultural producers in West Texas.

**Darby**, R-San Angelo, has represented House District 72 since 2007. He serves as chairman of the House Energy Resources Committee and is a member of the Ways and Means Committee. Darby is also the owner of Surety Title, a title and escrow services company, and is of counsel to the energy and real estate practice group at the Jackson Walker law firm.

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**THURSDAY, JAN. 19, 2017  
11:30 AM - 1 PM**

*Howard College - West Texas  
Training Center*

3501 N. US Highway 67,  
San Angelo, TX 76905

*Complimentary lunch will be served.*



#TTEVENTS @TXTRIBUNEEVENTS

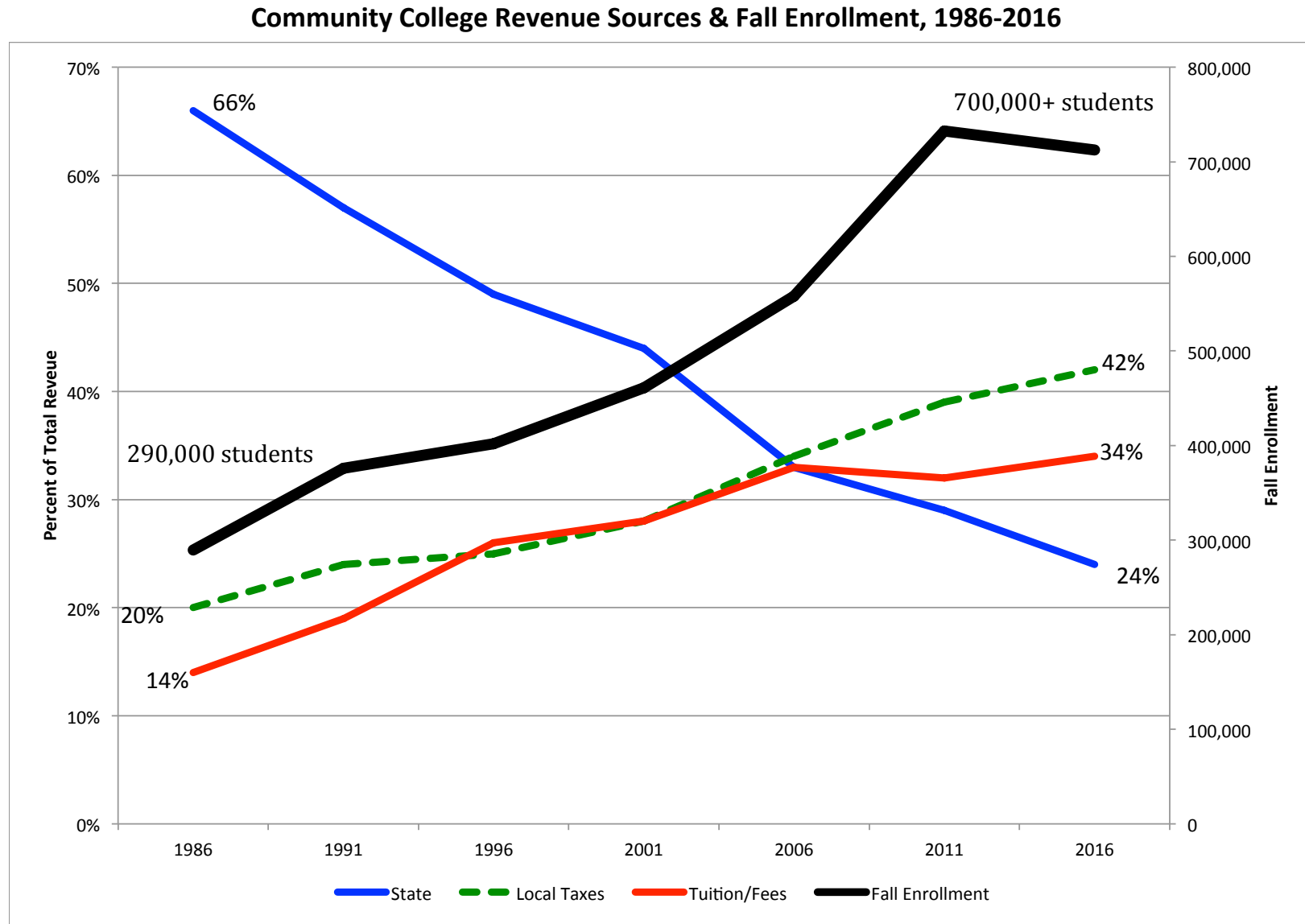
THIS EVENT WILL BE LIVESTREAMED AT  
[texastribune.org/livestream](http://texastribune.org/livestream)



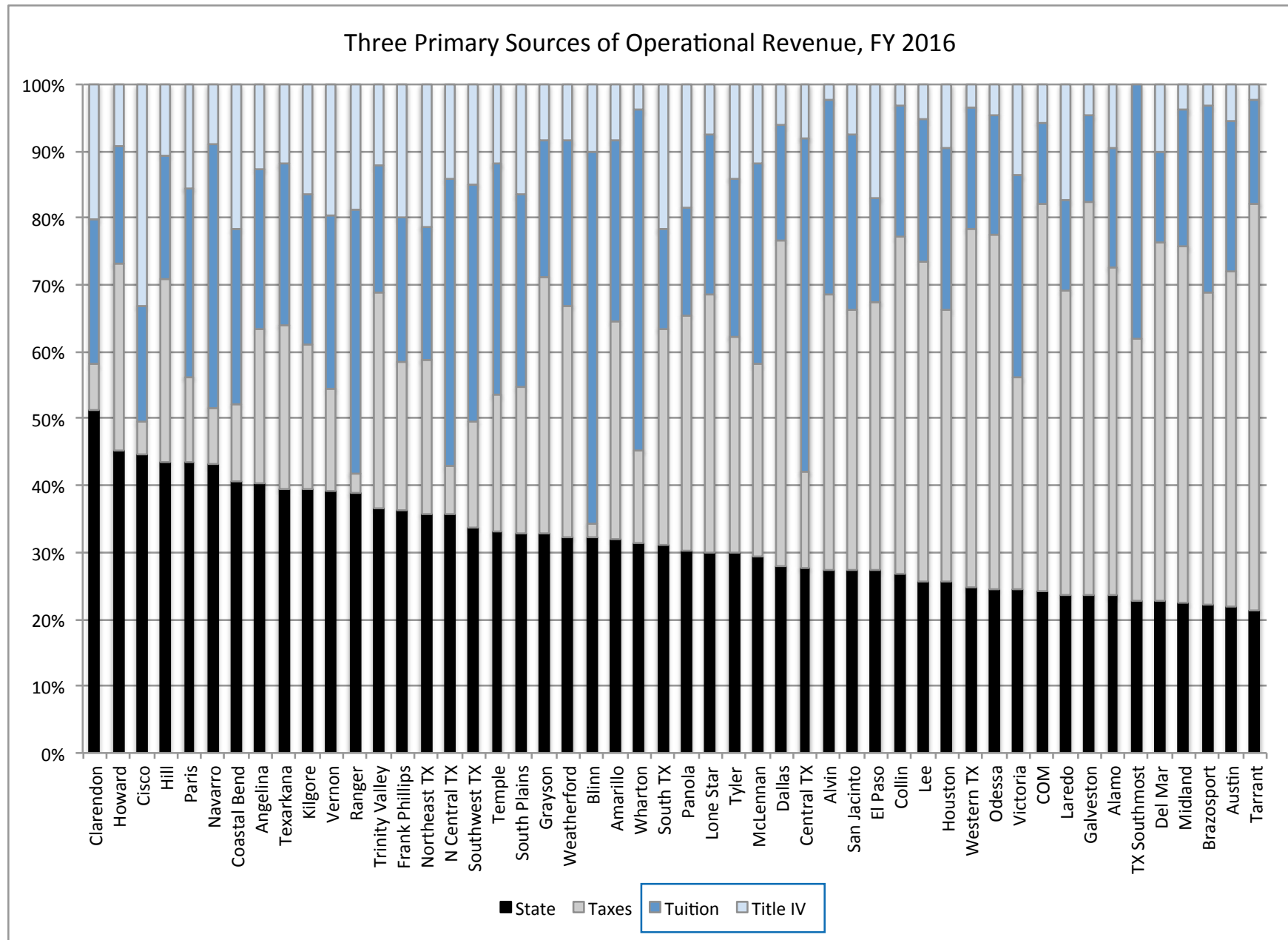
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## Property Taxes at Texas Community Colleges



## Property Taxes at Texas Community Colleges

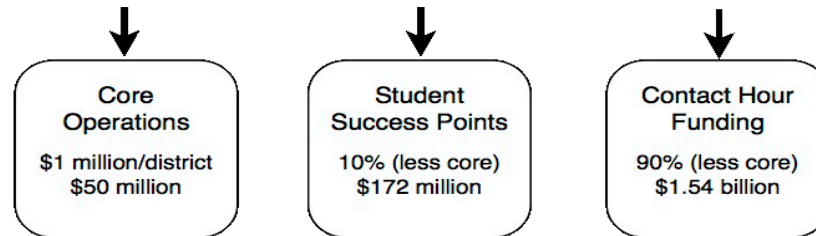


# Funding Methodology

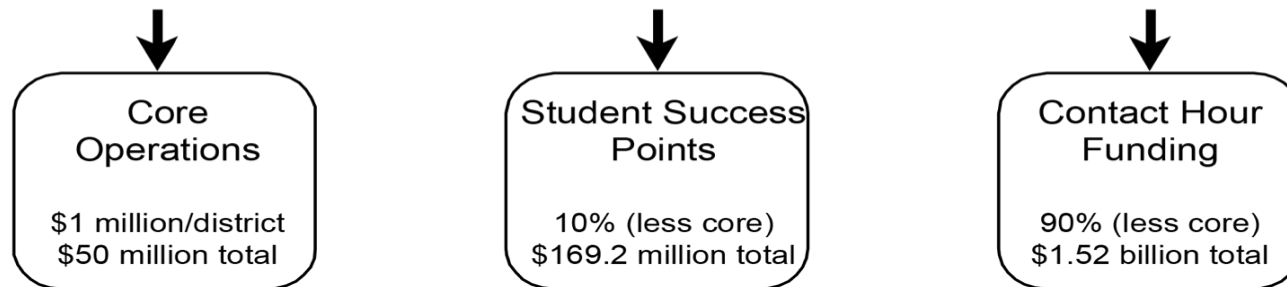


Texas Success Appropriations, FY 2014 & FY 2015

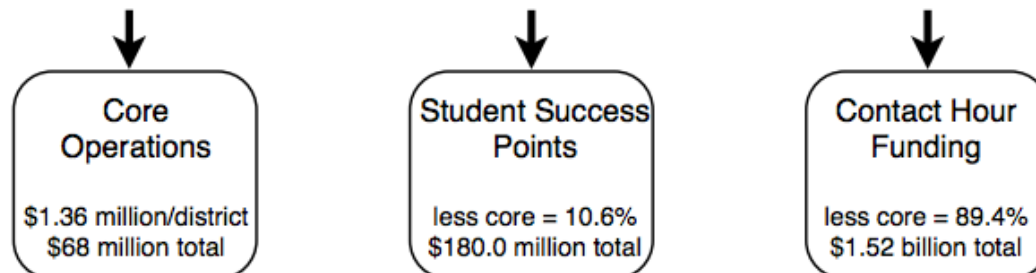
## \$1.77 Billion Instructional Funds Appropriation (SB 1)



## \$1.745 Billion Instructional Funds Appropriation (HB 1)



## \$1.765 Billion Instructional Funds Appropriation (SB 1)



# Funding Methodology



## SB 1 Summary, General Appropriations Act (FY 2018 & FY 2019)

Texas Public Community Colleges

<i>Appropriations for:</i>	<i>2016-17</i>	<i>2018-19</i>	<i>differences</i>	
			<i>\$</i>	<i>%</i>
Contact Hour	1,522,515,612	1,516,635,805	(5,879,807)	-0.4%
Core Operations	50,000,000	68,040,595	18,040,595	36.1%
Student Success	169,168,401	179,955,685	10,787,284	6.4%
Hold Harmless	3,963,138	-	(3,963,138)	-100.0%
<b>SUB-TOTAL</b>	<b>1,745,647,151</b>	<b>1,764,632,085</b>	<b>18,984,934</b>	<b>1.1%</b>
B.A.T. Funding	2,142,624	2,769,152	626,528	29.2%
Special Items	28,496,473	27,118,809	(1,377,664)	-4.8%
<b>SUB-TOTAL</b>	<b>1,776,286,248</b>	<b>1,794,520,046</b>	<b>18,233,798</b>	<b>1.0%</b>
Group Health Insurance	318,843,856	364,939,071	46,095,215	14.5%
Retirement (TRS/ORP)	113,940,140	117,801,617	3,861,477	3.4%
<b>Benefits SUB-TOTAL</b>	<b>432,783,996</b>	<b>482,740,688</b>	<b>49,956,692</b>	<b>11.5%</b>
<b>TOTAL</b>	<b>2,209,070,244</b>	<b>2,277,260,734</b>	<b>68,190,490</b>	<b>3.1%</b>



# Funding Methodology



## Special Items - SB 1

Texas Public Community Colleges

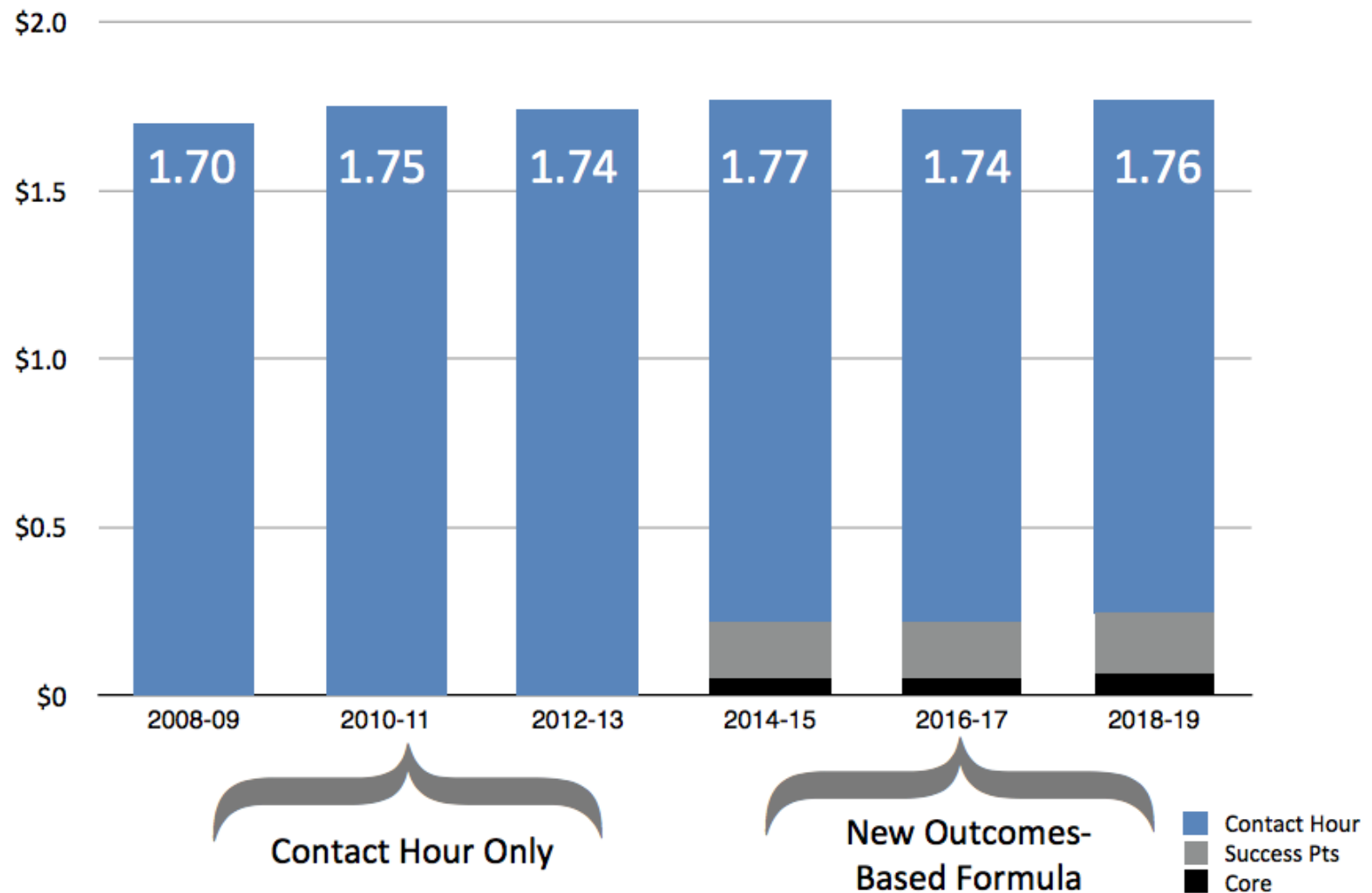
Special Items	2018-19	2016-17	\$ difference
Southwest Collegiate Institute for the Deaf - Howard	6,652,806	5,302,586	1,350,220
STARLINK - Dallas	585,876	642,408	(56,532)
Virtual College of Texas - Austin	877,800	962,500	(84,700)
Small Business Development Center - Dallas	3,270,770	3,634,189	(363,419)
Import/Export Training Center - Laredo	297,188	331,140	(33,952)
Star of Republic - Blinn	820,800	900,000	(79,200)
Heritage Museum/Genealogy Center - Hill	650,256	713,000	(62,744)
Permian Basin Petroleum Museum - Midland	648,112	710,650	(62,538)
TX Innovative Adult Career Educ - Austin	4,560,000	5,000,000	(440,000)
Bachelor of Applied Technology - Brazosport		1,000,000	(1,000,000)
Viticulture Center - Grayson	638,400	400,000	238,400
Veteran's Assistance Centers - Alamo	8,116,800	8,900,000	(783,200)
<b>TOTAL</b>	<b>27,118,808</b>	<b>28,496,473</b>	<b>(1,377,665)</b>

# Funding Methodology

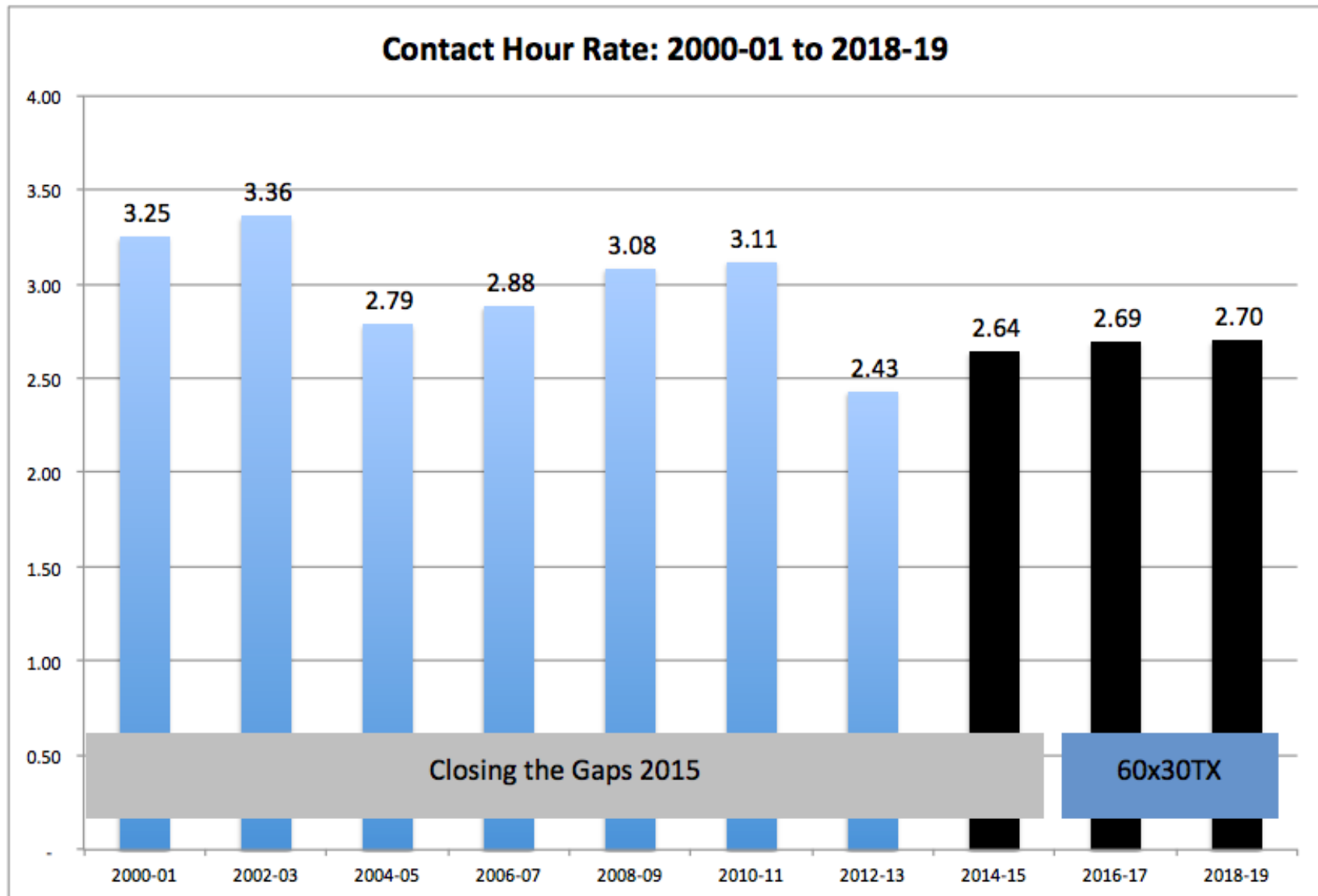


## Community College Funding

Instructional Appropriation: 2008-09 to 2018-19 (in billions)



# Funding Methodology



*Note: Contact Hour Rate for 2000-01 to 2012-13 assumes the funding pattern of 2014-15 and 2016-17 biennia: \$50 million for core, then 10% for student success points and 90% for contact hour funding.*

# Funding Methodology

21 of 50 increased contact hours



**Base Year Contact Hours/Student Success Points - SB 1**  
Texas Community Colleges

College Districts	BASE YEAR CONTACT HOURS				STUDENT SUCCESS POINTS			
	LBB 2016-17	Final 2018-19	#	%	84th	Final 85th	#	%
Alamo	19,914,819	19,688,502	(226,317)	-1.1%	77,101	83,871	6,770	8.8%
Alvin	2,191,992	2,366,492	174,500	8.0%	7,624	8,408	784	10.3%
Amarillo	4,255,534	4,016,803	(238,731)	-5.6%	14,527	15,982	1,455	10.0%
Angelina	2,203,979	2,132,217	(71,762)	-3.3%	6,830	7,458	628	9.2%
Austin	14,457,219	14,250,949	(206,270)	-1.4%	56,968	60,017	3,049	5.4%
Blinn	7,964,123	7,583,571	(380,552)	-4.8%	28,800	31,856	3,056	10.6%
Brazosport	1,530,863	1,530,121	(742)	0.0%	5,484	5,890	406	7.4%
Central Texas	5,871,955	5,228,740	(643,215)	-11.0%	20,664	21,225	561	2.7%
Cisco	1,526,894	1,348,820	(178,074)	-11.7%	6,015	6,042	26	0.4%
Clarendon	667,122	696,955	29,833	4.5%	2,548	2,548	0	0.0%
Coastal Bend	1,903,416	2,072,302	168,886	8.9%	6,374	6,501	126	2.0%
College of the Mainland	1,779,207	1,776,357	(2,850)	-0.2%	5,837	6,225	388	6.6%
Collin	11,393,363	11,821,614	428,251	3.8%	38,485	43,544	5,058	13.1%
Dallas	29,033,166	29,537,290	504,124	1.7%	85,981	93,999	8,018	9.3%
Del Mar	4,588,257	4,952,175	363,918	7.9%	13,812	14,141	329	2.4%
El Paso	10,371,750	10,195,346	(176,404)	-1.7%	47,772	47,090	(682)	-1.4%
Frank Phillips	669,634	666,208	(3,426)	-0.5%	1,987	2,361	374	18.8%
Galveston	988,420	1,053,898	65,478	6.6%	3,519	3,545	26	0.7%
Grayson	2,150,092	1,937,444	(212,648)	-9.9%	7,432	7,504	72	1.0%
Hill	2,012,996	1,915,053	(97,943)	-4.9%	7,086	7,151	65	0.9%
Houston	23,946,366	23,137,104	(809,262)	-3.4%	75,145	78,597	3,452	4.6%
Howard	1,789,528	1,840,607	51,079	2.9%	6,250	5,767	(483)	-7.7%
Kilgore	3,086,251	2,947,463	(138,788)	-4.5%	9,835	9,546	(289)	-2.9%
Laredo	3,148,115	3,107,285	(40,830)	-1.3%	12,673	12,551	(122)	-1.0%
Lee	2,878,989	3,090,472	211,483	7.3%	8,861	9,675	814	9.2%
Lone Star	25,178,499	26,242,292	1,063,793	4.2%	80,237	89,563	9,325	11.6%
McLennan	3,790,198	3,793,975	3,777	0.1%	12,936	13,038	102	0.8%
Midland	2,302,170	2,436,907	134,737	5.9%	7,202	7,696	493	6.8%



# Funding Methodology

7 of 50 decreased success points



**Base Year Contact Hours/Student Success Points - SB 1**  
Texas Community Colleges

College Districts	BASE YEAR CONTACT HOURS				STUDENT SUCCESS POINTS			
	LBB 2016-17	Final 2018-19	#	%	84th	Final 85th	#	%
Navarro	4,872,998	4,296,220	(576,778)	-11.8%	16,524	16,151	(374)	-2.3%
North Central Texas	3,541,147	3,272,022	(269,125)	-7.6%	14,599	15,258	659	4.5%
Northeast Texas	1,323,939	1,310,889	(13,050)	-1.0%	5,039	4,698	(340)	-6.8%
Odessa	2,372,528	2,550,340	177,812	7.5%	6,622	7,417	794	12.0%
Panola	1,338,265	1,391,539	53,274	4.0%	3,639	3,978	340	9.3%
Paris	2,619,222	2,314,733	(304,489)	-11.6%	9,559	9,751	192	2.0%
Ranger	1,026,821	1,065,430	38,609	3.8%	3,072	3,557	485	15.8%
San Jacinto	11,905,556	12,518,936	613,380	5.2%	40,304	45,061	4,757	11.8%
South Plains	4,503,294	4,246,968	(256,326)	-5.7%	13,951	15,216	1,264	9.1%
South Texas	12,389,139	12,614,772	225,633	1.8%	42,538	47,680	5,142	12.1%
Southwest Texas	2,162,248	2,238,064	75,816	3.5%	8,423	8,711	289	3.4%
Tarrant	18,887,174	18,036,259	(850,915)	-4.5%	67,793	78,440	10,647	15.7%
Temple	2,306,493	2,012,006	(294,487)	-12.8%	7,975	8,489	514	6.4%
Texarkana	2,122,093	2,113,662	(8,431)	-0.4%	6,114	6,818	704	11.5%
Texas Southmost	1,467,758	1,520,174	52,416	3.6%	8,735	6,205	(2,529)	-29.0%
Trinity Valley	3,470,927	3,601,761	130,834	3.8%	12,497	13,037	540	4.3%
Tyler	5,203,292	5,121,884	(81,408)	-1.6%	18,510	18,862	352	1.9%
Vernon	1,583,667	1,501,853	(81,814)	-5.2%	5,082	5,407	325	6.4%
Victoria	1,666,469	1,549,030	(117,439)	-7.0%	6,000	6,080	80	1.3%
Weatherford	2,727,621	2,417,601	(310,020)	-11.4%	8,785	9,025	240	2.7%
Western Texas	1,028,546	1,082,592	54,046	5.3%	4,217	4,360	143	3.4%
Wharton	2,805,257	2,798,144	(7,113)	-0.3%	12,243	12,963	720	5.9%
<b>TOTAL</b>	<b>282,919,371</b>	<b>280,941,841</b>	<b>(1,977,530)</b>	<b>-0.7%</b>	<b>980,204</b>	<b>1,048,949</b>	<b>68,745</b>	<b>7.0%</b>

# Funding Methodology

21 of 50 decreased appropriations



## State Appropriations for FY 2018 and FY 2019 Texas Community Colleges

College District	Core	Student Success Pts	Contact Hour	Instructional TOTAL	2016-17	differences	
						\$	%
Alamo	1,360,812	14,388,721	104,023,310	119,772,843	119,901,869	(129,026)	-0.1%
Alvin	1,360,812	1,442,489	13,058,569	15,861,870	14,410,321	1,451,549	10.1%
Amarillo	1,360,812	2,741,856	22,933,585	27,036,253	27,587,556	(551,303)	-2.0%
Angelina	1,360,812	1,279,480	12,290,120	14,930,412	14,770,841	159,571	1.1%
Austin	1,360,812	10,296,317	75,828,934	87,486,063	87,583,082	(97,019)	-0.1%
Blinn	1,360,812	5,465,141	39,589,728	46,415,681	47,391,128	(975,447)	-2.1%
Brazosport	1,360,812	1,010,534	8,107,679	10,479,025	10,079,315	399,710	4.0%
Central Texas	1,360,812	3,641,349	28,227,606	33,229,767	37,087,538	(3,857,771)	-10.4%
Cisco	1,360,812	1,036,468	7,579,738	9,977,018	10,359,056	(382,038)	-3.7%
Clarendon	1,360,812	437,202	3,872,747	5,670,761	5,137,581	533,180	10.4%
Coastal Bend	1,360,812	1,115,213	11,849,299	14,325,324	12,842,846	1,482,478	11.5%
College of the Mainland	1,360,812	1,067,906	9,771,517	12,200,235	11,676,363	523,872	4.5%
Collin	1,360,812	7,470,255	62,168,936	71,000,003	67,489,460	3,510,543	5.2%
Dallas	1,360,812	16,126,290	157,958,106	175,445,208	170,455,213	4,989,995	2.9%
Del Mar	1,360,812	2,425,975	27,948,680	31,735,467	29,072,120	2,663,347	9.2%
El Paso	1,360,812	8,078,685	54,150,332	63,589,829	64,226,607	(636,778)	-1.0%
Frank Phillips	1,360,812	404,991	3,520,190	5,285,993	4,889,184	396,809	8.1%
Galveston	1,360,812	608,116	6,202,269	8,171,197	7,322,713	848,484	11.6%
Grayson	1,360,812	1,287,401	11,024,306	13,672,519	14,456,775	(784,256)	-5.4%
Hill	1,360,812	1,226,741	10,166,023	12,753,576	13,060,449	(306,873)	-2.3%
Houston	1,360,812	13,483,924	121,373,150	136,217,886	139,990,854	(3,772,968)	-2.7%
Howard	1,360,812	989,376	10,370,929	12,721,117	12,805,634	(84,517)	-0.7%
Kilgore	1,360,812	1,637,694	16,458,906	19,457,412	19,961,344	(503,932)	-2.5%
Laredo	1,360,812	2,153,154	17,046,189	20,560,155	20,319,855	240,300	1.2%
Lee	1,360,812	1,659,782	16,817,846	19,838,440	18,192,237	1,646,203	9.0%
Lone Star	1,360,812	15,365,201	139,187,216	155,913,229	148,186,291	7,726,938	5.2%
McLennan	1,360,812	2,236,703	21,089,006	24,686,521	24,221,612	464,909	1.9%
Midland	1,360,812	1,320,240	13,400,612	16,081,664	15,159,708	921,956	6.1%
Navarro	1,360,812	2,770,749	23,973,180	28,104,741	30,532,745	(2,428,004)	-8.0%



# Funding Methodology



## State Appropriations for FY 2018 and FY 2019 Texas Community Colleges

College District	Core	Student Success Pts	Contact Hour	Instructional TOTAL	2016-17	differences	
						\$	%
North Central Texas	1,360,812	2,617,576	17,642,133	21,620,521	22,433,546	(813,025)	-3.6%
Northeast Texas	1,360,812	806,023	7,298,900	9,465,735	9,156,358	309,377	3.4%
Odessa	1,360,812	1,272,375	14,106,936	16,740,123	15,226,858	1,513,265	9.9%
Panola	1,360,812	682,501	8,104,061	10,147,374	9,369,409	777,965	8.3%
Paris	1,360,812	1,672,820	12,594,012	15,627,644	16,973,675	(1,346,031)	-7.9%
Ranger	1,360,812	610,189	5,823,296	7,794,297	7,165,715	628,582	8.8%
San Jacinto	1,360,812	7,730,551	68,478,993	77,570,356	72,972,826	4,597,530	6.3%
South Plains	1,360,812	2,610,371	23,243,124	27,214,307	27,894,841	(680,534)	-2.4%
South Texas	1,360,812	8,179,933	68,767,300	78,308,045	75,555,856	2,752,189	3.6%
Southwest Texas	1,360,812	1,494,471	12,080,473	14,935,756	13,973,807	961,949	6.9%
Tarrant	1,360,812	13,457,089	95,873,048	110,690,949	112,580,302	(1,889,353)	-1.7%
Temple	1,360,812	1,456,271	11,324,282	14,141,365	15,292,128	(1,150,763)	-7.5%
Texarkana	1,360,812	1,169,740	11,867,103	14,397,655	13,878,844	518,811	3.7%
Texas Southmost	1,360,812	1,064,532	8,049,981	10,475,325	12,324,522	(1,849,197)	-15.0%
Trinity Valley	1,360,812	2,236,546	19,871,770	23,469,128	22,287,526	1,181,602	5.3%
Tyler	1,360,812	3,235,958	28,942,253	33,539,023	33,311,915	227,108	0.7%
Vernon	1,360,812	927,543	8,900,124	11,188,479	11,187,230	1,249	0.0%
Victoria	1,360,812	1,043,029	8,841,601	11,245,442	11,571,993	(326,551)	-2.8%
Weatherford	1,360,812	1,548,269	14,014,850	16,923,931	17,993,170	(1,069,239)	-5.9%
Western Texas	1,360,812	748,022	5,661,313	7,770,147	7,102,181	667,966	9.4%
Wharton	1,360,812	2,223,922	15,161,538	18,746,272	18,224,152	522,120	2.9%
<b>TOTAL</b>	<b>68,040,600</b>	<b>179,955,684</b>	<b>1,516,635,799</b>	<b>1,764,632,083</b>	<b>1,745,647,151</b>	<b>18,984,932</b>	<b>1.1%</b>

# Funding Methodology



	Contact Hour Funding 15/16 - 16/17 16/17 - 17/18	Core Operations 15/16 - 16/17 16/17 - 17/18	Student Success 15/16 - 16/17 16/17 - 17/18	Total 15/16 - 16/17 16/17 - 17/18
<b>District / Big Spring</b>	\$ 3,468,291	\$ 363,500	\$ 323,802	\$ 4,155,593
	\$ 3,110,587	\$ 542,264	\$ 242,164	\$ 3,895,016
<b>San Angelo</b>	\$ 1,855,379	\$ 136,500	\$ 255,345	\$ 2,247,224
	\$ 2,074,877	\$ 138,142	\$ 252,524	\$ 2,465,543
<b>Total</b>	\$ 5,323,670	\$ 500,000	\$ 579,147	\$ 6,402,817
	\$ 5,185,464	\$ 680,406	\$ 494,688	\$ 6,360,559

SWCID Appropriation

Biennium: \$6,652,806

\$3,326,403 per year

\$2.6M per year for several biennia

# Student Success



## Base Year Success Point Comparison 2016 Base Year (85<sup>th</sup> Legislature)

<b>Success Points</b>  <b>Three-year average = 5,767</b> <b>Difference from last base year = -7.7%</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>% Change FY 2014 to FY 2016</b>
<b>TOTAL POINTS</b>	<b>5,775</b>	<b>5,627</b>	<b>5,899</b>	<b>2.1%</b>
<b>Math Readiness</b>	110	146	171	55.5 %
<b>Reading Readiness</b>	61	39	63	3.3%
<b>Writing Readiness</b>	59	52	58	-1.7%
<b>Students Who Complete 15 SCH</b>	1,110	1,151	1,111	.1%
<b>Students Who Complete 30 SCH</b>	604	513	569	-5.8%
<b>Student Transfers to 4-Yr Institution</b>	1,036	1,046	1,050	1.4%
<b>Students Who Pass FCL Math Course</b>	724	636	615	-15.1%
<b>Students Who Pass FCL Reading Course</b>	608	588	645	6.1%
<b>Students Who Pass FCL Writing Course</b>	454	418	468	3.1%
<b>Degrees or Certs in Critical Fields</b>	322	353	320	-.6%
<b>Degrees, Core Curriculum, or Certs (Unduplicated)</b>	688	686	830	20.6%



# **Institutional Effectiveness Success**

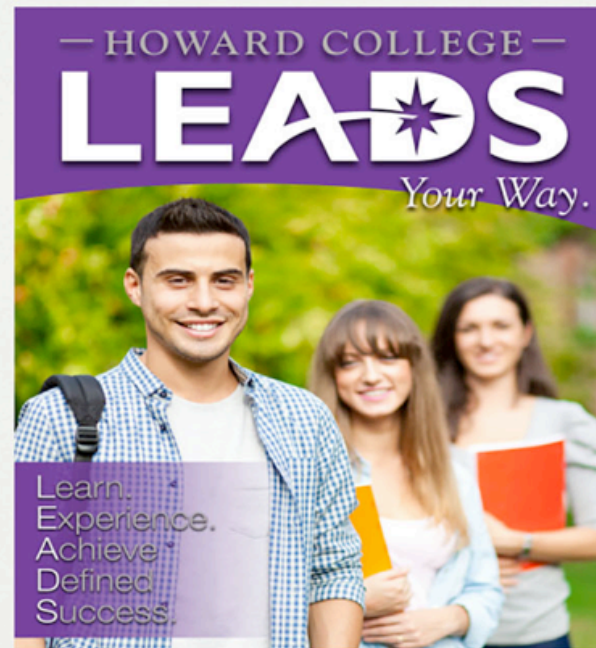
Come  
Celebrate  
with LEADS



# *You're Invited*

## *Please join us for the LEADS Celebration Ceremony*

Our LEADS pilot program students have worked hard to complete all requirements of the LEADS program and we will recognize their accomplishments at a celebration program to be held on the Big Spring and San Angelo campuses. As you are part of their educational and career journey, we invite you to join us and congratulate these students on a job well done!



*Big Spring  
Monday, April 3rd  
6:00 pm  
Fireplace Room - SUB*

*San Angelo  
Tuesday, April 4th  
6:00 pm  
Kevin J. Berry Conference Room*



# SACSCOC Reaffirmation

## 2017-2027



July 5, 2017

Dr. Cheryl T. Sparks  
President  
Howard College  
1001 Birdwell Lane  
Big Spring, TX 79720

Dear Dr. Sparks:

The following action regarding your institution was taken by the Board of Trustees of the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) during its meeting held on June 15, 2017:

The SACSCOC Board of Trustees reaffirmed accreditation. No additional report was requested. Your institution's next reaffirmation will take place in 2027 unless otherwise notified.

Please submit to your Commission staff member, preferably by email, a **one-page** executive summary of your institution's Quality Enhancement Plan. The summary is due **August 15, 2017**, and should include on the same page the following information: (1) the title of your Quality Enhancement Plan, (2) your institution's name, and (3) the name, title, and email address of an individual who can be contacted regarding its development or implementation. This summary will be posted to SACSCOC's website as a resource for other institutions undergoing the reaffirmation process.

All institutions are requested to submit an "Impact Report of the Quality Enhancement Plan on Student Learning" as part of their "Fifth-Year Interim Report" due five years before their next reaffirmation review. Institutions will be notified 11 months in advance by the President of the Commission regarding its specific due date. Directions for completion of the report will be included with the notification.

We appreciate your continued support of SACSCOC's activities and work. If you have questions, please contact the SACSCOC's staff member assigned to your institution.

Sincerely,

Belle S. Wheelan, Ph.D.  
President

BSW:sf



**DREAMS**

**+**

**WORK**

**=**

**SUCCESS**