Howard College will convene as posted to consider and take formal action, if necessary, on the following agenda items:

I. CALL TO ORDER
   A. Invocation
   B. Recognition of Guests

II. COMMUNICATION TO THE BOARD

III. APPROVAL OF ROUTINE MATTERS
   A. Minutes of Regular Meeting held on February 24, 2021, and Special Meeting on March 11, 2021
   B. Monthly Financials for February 2021
   C. Monthly Reports of Auxiliary Services
   D. Personnel Matters
   E. Internal Audit Report

IV. UNFINISHED BUSINESS

V. NEW BUSINESS
   A. Visioning/Future Directions
      1. District
         a. Vision, Mission, Values, Strategic Planning
            1. Board of Trustees Institute (BoTI) Webinar Report
            2. Status
         b. COVID-19 Response Status #12
            1. Open Howard College
         c. Howard County Tax Appraisal District Budget Amendments for 2020 and 2021
      2. Big Spring
      3. Lamesa
      4. San Angelo
      5. SWCD

   B. Performance Measures/Outcomes
      1. Accountability Measures
         a. Operational Indicators
            1. Small Class Reports
         b. Financial Indicators
            1. Audit Report
            2. Fund Balance Report
         c. Student Success Indicators

   C. Monitoring
      1. Purchasing
      2. Handbook and Catalog Changes
      3. Construction/Renovation Projects
         a. Big Spring/SWCD Roof Project Updates/Change Orders
         b. Big Spring Campus Boiler and Chiller Project Completion
EXECUTIVE SESSION: There may be an executive session to discuss litigation, property, gifts, personnel, security or economic development negotiations pursuant to Government Code Section 551.071, 551.072, 551.073, 551.074, 551.076, 551.087.

The Board of Trustees, administration and guests gather for lunch at 11:45 a.m. on the day of the Board meeting in the Tumbleweed Room in the Student Union Building on the Howard College campus. This is a social function unrelated to public business with no deliberation of items listed on the agenda.

The meeting will be called to order at 12:30 p.m. To listen to the meeting beginning at that time, call the following number:

Join the conference call for audio
USA Toll-Free: 1-888-204-5987
Access Code: 3148424#

Related documents are available on the Howard College website at https://howardcollege.edu/home/about/board-of-trustees/.

Prior to two minutes before the call to order at 12:30 p.m. meeting, your phone will be automatically muted when you join the meeting and music will be playing. A short overview of procedures will be given prior to the start. Phones will then be muted for the meeting to begin. Opportunity will be given for public comment. Recording will be available on the website after the meeting.