

**BOARD OF TRUSTEES**

**HOWARD COUNTY JUNIOR COLLEGE DISTRICT  
1001 BIRDWELL LANE  
BIG SPRING, TEXAS**

**BUDGET WORKSHOP/REGULAR MEETING**

**TIME:** 10:00 a.m. Budget Workshop  
11:45 a.m. Lunch  
12:30 p.m. Regular Meeting  
**DATE:** Monday, August 7, 2017  
**PLACE:** Tumbleweed Room  
Student Union Building

**AGENDA**

Howard College will convene as posted to consider and take formal action, if necessary, on the following agenda items:

- I. CALL TO ORDER**
- II. PLANNING WORKSHOP**
  - A. Life Cycles of the Howard County Junior College District
  - B. Student Enrollment and Contact Hour Trends
  - C. Decade of Growth 2015-2024
  - D. Funding Methodology
  - E. Strategic Priorities
    - 1. Students
    - 2. Institutional Effectiveness/Student Outcomes
    - 3. Planning and Budgeting
    - 4. Human Resources
    - 5. Fiscal Resources
  - F. Preliminary Budget Preparation
- III. RECONVENE**
  - A. Invocation
  - B. Recognition of Guests
- IV. APPROVAL OF ROUTINE MATTERS**
  - A. Minutes of Regular Meeting held on June 26, 2017
  - B. Financials for June 2017
  - C. Monthly Reports of Auxiliary Services
  - D. Personnel Matters
  - E. Internal Audit Report
- V. UNFINISHED BUSINESS**
- VI. NEW BUSINESS**
  - A. Visioning/Future Directions
    - 1. Proposed Budgets for Howard College and SWCID 2017-2018
    - 2. Discussion of Tax Rate
    - 3. Scheduling of Budget and Tax Hearings
    - 4. Special Initiatives
      - a. District
      - b. Big Spring Area
      - c. San Angelo
        - 1. Construction Trades Building Update
      - d. SWCID
  - B. Performance Measures/Outcomes
    - 1. Faculty Retirement Resolution
    - 2. Accountability Measures
      - a. Summer Enrollment
    - 3. Quarterly Investment Report
  - C. Monitoring
    - 1. Bids
      - a. Fire Pump Equipment
    - 2. Handbook and Catalog Changes
    - 3. Memorandum of Understanding College Preparatory Class
    - 4. Appraisal District Budget
    - 5. Collection Fee Budget
    - 6. Deans and Directors/Professional Staff
    - 7. President's Report
      - a. Upcoming Activities
      - b. Recognitions
  - D. Board Education and Development
    - 1. Legislative and General Updates
  - E. Meeting Evaluation and Future Agenda Items
- VII. COMMUNICATION TO THE BOARD**
- VIII. CHAIR'S REPORT**
- IX. ADJOURNMENT**

**EXECUTIVE SESSION:** There may be an executive session to discuss litigation, property, gifts, personnel, security or economic development negotiations pursuant to Government Code Section 551.071, 551.072, 551.073, 551.074, 551.076, 551.087.

*The Board of Trustees, administration and guests gather for lunch at 11:45 a.m. on the day of the Board meeting in the Tumbleweed Room in the Student Union Building on the Howard College campus. This is a social function unrelated to public business with no deliberation of items listed on the agenda.*